

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 B

Paying the price
of dollar
debauchery, Page 15

World news

Business summary

Pakistan Assembly ousts Speaker

Pakistan's National Assembly ousted independent Speaker Falchar Imam by a vote of 152-72. Imam had earlier said Prime Minister Mohammad Khan Junejo chose to unseat him because he tried to keep Pakistan's first civilian government since 1877 accountable to the law.

Junejo later defended President Mohammad Zia ul-Haq's decree amending the law on political parties that critics said he violated, arguing that such ordinances were normal procedure.

Thatcher rebuffed

Israel's Defence Minister, Yitzhak Rabin, rejected Mrs Thatcher's call for elections to be held in the occupied Gaza Strip and West Bank to help create a moderate Palestinian leadership with whom Israel could negotiate. Page 16

Israeli inquiry call

Israeli Attorney-General Yitzhak Shamir called for a police investigation into "grave violations" alleged to have been committed by the unnamed head of the security service after a terrorist bus hijacking in April 1984. Page 2

Disease danger

The Solomon Islands face serious outbreaks of disease after a cyclone killed 100 people and left 100,000 homeless, health officials said.

Change promised

Colombia's Liberal Party leader, Virgilio Barco, who won a resounding victory in presidential elections, said he had obtained an unequivocal mandate and promised "drastic change." Page 3

Minister shot

A visiting Cabinet minister from India's Punjab State was shot and seriously wounded on Vancouver Island, British Columbia, but was expected to survive. Manik Singh Sidhu was on a private visit to Canada.

Ferry capsizes

About 400 were feared drowned when a double-decker ferry boat capsized in a storm in Bangladesh, 100 miles south of Dhaka.

Beirut blast

A mother and son were among eight people killed and 59 reported injured by a bomb in Christian east Beirut as fighting flared at Palestinian camps in the Moslem western sector of the city.

Landslide kills 23

Rescue workers held out little hope for 14 people still missing after a landslide buried a party of hikers in a mountain gorge in central Taiwan, killing 23 people.

Border controls

Communist guards stopped West German envoys crossing from East to West Berlin and warned US diplomats of new border controls as East Germany brought in rules which Allied powers said could erode Western rights in Berlin. Page 3

Gurkhas killed

Five Gurkhas died and several were injured when police fired at protesters campaigning for autonomy for Gurkha regions of West Bengal.

Township deaths

South African police reported the deaths of four more people in township violence, bringing to 21 the official death toll over the weekend. Page 2

Protest ignored

Whale steaks topped the lunch menu in the Norwegian Parliament as the country's whaling fleet defied international protests, set out on the first day of the 1986 whaling season. Page 17

Benedetti plans to raise L550bn

CIR, holding company for industrial and financial interests of Italian financier Carlo de Benedetti, plans to raise L550bn (\$352m) through an equity issue on the Milan bourse. Page 16

US JUSTICE Department has given approval to Burroughs' attempt to acquire Sperry, the rival computer manufacturer, amid fears that the two sides have re-established contact after a breakdown in negotiations last week. Page 20

TOKYO: demand for biotechnology stocks pushed the Nikkei market average 12.7 higher to 16,409.49, a third successive record. The index has climbed over 700 points in the past four sessions. Page 40

WALL STREET and London stock exchanges were closed yesterday for public holidays.

EUROPEAN Monetary System: Currencies showed a weaker tendency within the EMS last week in nervous trading. West German interest rates remained soft, although

EMS MAY 23, 1986

GRID

ECU

Divergence

Bank of Japan

ECU Party

Central Bank

ECU

ECU</b

OVERSEAS NEWS

الحملة

Bank of Italy cuts discount rate to 12%

BY JAMES BUXTON IN ROME

THE Bank of Italy and the Treasury yesterday pressed ahead with their policy of bringing down interest rates by cutting the official discount rate by one percentage point to 12 per cent. It was the third cut in the discount rate in just over two months, and brought the rate at which the banks borrow from the central bank to a level it has not reached since 1979.

The Treasury pointed to the continuing decline in the consumer price index—now running at about 6 per cent—and the falling wholesale price index. It also pointed to the fact that Italy's trade account showed only a very small deficit in April—amounting to L350bn (5162bn) compared with L3137bn in the equivalent month of 1985.

This means that in the first four months of this year the accumulated trade deficit has amounted to only L802bn compared with L11,527bn in the equivalent targets for the dollar."

Diplomats face tighter controls in E. Berlin

By Rupert Cornwell in Bonn

BRITAIN, France and the US, the three occupying powers in West Berlin, are reacting with concern to the stricter controls being applied by West Germany to diplomats crossing between the two halves of the divided city—a move widely interpreted as a ploy by the East to achieve a *de facto* change in the status of Berlin.

The new measure, of which missions in East Berlin were informed last Thursday, came into force yesterday. Diplomats accredited there will have to present a passport at border posts, instead of the diplomatic identity card issued by the East German Foreign Ministry.

However, diplomats representing the three occupying powers appear—for the time being at least—to be exempt from the change in regulations. While officials from the West German "permanent mission" as Bonn's embassy in East Berlin is technically known, were being turned back if they did not show a passport, British, French and American diplomats were being allowed through with identity cards.

The three Western allies will observe how East German border posts implement the measure for a few days yet before taking a firm position.

Stockholm moves to curb growing labour unrest

By KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

THE SWEDISH Cabinet yesterday appointed a mediation commission to oversee wage negotiations in the whole of the troubled public sector in an attempt to curb growing labour unrest.

The mediators will try to break deadlocked wage negotiations involving more than 1.5m public sector employees and to bring an end to the mounting public sector industrial conflict particularly in the health service and in the schools.

The powerful private sector engineering workers union yesterday threatened to take strike action against 19 leading companies including Volvo, Asea, Saab-Scania, Ericsson and Alfa-Laval from next Tuesday in support of a wage claim. The employers meet today and are expected to respond to the strike threat and then face the threat of a far-reaching lock out. The Government has also appointed a mediator in this dispute.

The first strikes broke out in

the first four months of 1985.

The Treasury pointed out

that the Government was having

difficulty in finding a way

through Treasury bills at cur-

rent rates of interest, despite

the fact that these rates have

been falling.

The authorities hope that the

commercial banks will follow

the lead of the Bank of Italy

and cut their lending rates. But

on the last two occasions of

the amount of interest rates

has shown themselves reluctant

to follow suit immediately.

• Mr Beryl Sprinkel, chairman

of President Reagan's Council

of Economic Advisers, said

US interest rates could firm in

the second half of this year but

that the increase would be only

temporary. Reuter reports from

Zurich.

He also told a meeting of

Swiss bankers and academics

that the US Administration, al-

though pleased with the decline

of the dollar since last year,

had no objective concerning

targets for the dollar."

Communists gain in Cyprus poll

By Andreas Hadjipapas in Nicosia

THE COMMUNIST Akel Party made significant gains in Greek Cypriot municipal elections at the weekend, winning half of the 16 mayoral posts at stake.

The results represent a boost for Akel, which suffered a serious setback in last December's parliamentary elections.

It is now the second largest party with about 22.5 per cent of the vote, behind the right-wing Democratic Rally led by the veteran Mr Gikas Clerides which marginally held its leading position in Greek-Cypriot politics with about 33 per cent.

The last municipal elections were held during British rule in 1958. Since then, mayors and municipal councils have been appointed by the government because of the Greek-Turkish conflict and other internal crises.

President Spyros Kyprianou's ruling Democratic Party (Diko), which surged to second position last December polling more than 27 per cent, saw its strength reduced and did not win any mayoral seats.

The three Western allies will

observe how East German

border posts implement the

measure for a few days yet

before taking a firm position.



Balaguer victory

MR JOAQUIN BALAGUER (above) of the opposition Reformist Social Christian Party has been officially declared the winner in the Dominican Republic's presidential election, Reuter reports from Santo Domingo. The country's independent electoral tribunal announced the 78-year-old former right-wing president and general 857,865 votes against 614,716 for his main rival, Mr Jacobo Malfatti of the ruling Dominican Revolutionary Party (PRD).

The two candidates said last week they would form a national unity government but there was no word last night how this would operate. At least five people died in pre-election violence and the count was twice interrupted.

Spotlight turned on US-Mexico relations

BY STEWART FLEMING IN WASHINGTON

A DISPUTE between two top US Government officials over the extent of narcotics-related corruption in Mexico and what the Administration ought to be saying in public about the problem has focused attention on US-Mexican relations at a delicate moment.

Mr Edwin Meese, the US Attorney General, publicly rebuked US Customs Commissioner William Von Raab, whom he described as "one of the unfortunate people in the customs service, for implying in congressional hearings on May 13 that the whole government of Mexico was in league with drug traffickers."

Mr Meese, whose department has the difficult job of co-

ordinating US-Mexican efforts to counter the drug problem, had earlier telephoned the Mexican Attorney General Sergio Garcia Ramirez to deny that charges of high level officials corruption made in the congressional hearings reflected the views of the President, the US Government or the Department of Justice."

Mr Meese's remarks at the weekend can be seen as an implicit criticism of Mr Elliott Abrams, the assistant secretary of state for inter-American affairs. Mr Abrams told the Senate foreign affairs subcommittee in the hearings: "We have told the Mexican government that we are deeply troubled by widespread drug-related corruption," and added, "our purpose

is not to call names. It is to look forward to a better chance in the future."

When right-wing Senator Jesse Helms announced earlier this year that he intended to hold a congressional hearing on US-Mexican relations, the decision sent a shudder through the Reagan Administration, which feared that a public airing of criticism of a weakened Mexican Government could poison the diplomatic atmosphere between the two nations at a particularly delicate time.

The Mexicans are always hyper-sensitive to US comments about their internal affairs. At present, this sensitivity is particularly acute because officials are deep in negotiations with the International Monetary Fund, the World Bank and some US government officials over a package of economic reforms and new loans aimed at shoring up its battered economy and heading off the threat of default on its foreign debt.

Behind the immediate issues of Mexico's short term financial problems, however, a debate is emerging about long term US policy towards its southern neighbour.

The New York Times, in a front page assessment of US-Mexican relations on Sunday, headlined "Concerns growing among US aides on Mexico's future." Admitted an unnamed senior official: "Admittedly, our Mexican political system and foreign policy are not as good as ours. We are not as democratic as they are. We are not as stable as they are. We are not as successful as they are. But we are not as bad as they are."

"chaos on our southern border" if present trends continue.

The newspaper added that the CIA view was not widely shared in the Government but that it had been gaining adherents and quoted a former government official suggesting that the CIA view was influenced by weak Mexican support for US policy in Nicaragua.

Senator Helms' decision to hold hearings on US-Mexican relations was apparently motivated in part by the view that far-reaching reforms of the Mexican political system and foreign policy are needed to stabilize the US southern flank.

Clear win for Liberals in Colombian presidential poll

BY ROBERT GRAHAM IN BOGOTA

MR Virgilio Barco, the Liberal candidate in Sunday's presidential elections in Colombia, has won a resounding victory.

With nearly 59 per cent of the vote, Mr Barco has been given a clear mandate for his four-year term in office.

The victory of this 65-year-old US-educated engineer was accurately forecast by the opinion polls and quickly became apparent after voting closed. Preliminary results

show that Mr Barco obtained just over 4.7m of the 8m votes cast, compared with 2.7m votes for his rival, Mr Alvaro Gomez, the Conservative candidate.

Prior to the election, Mr Barco's supporters said they hoped to have a margin of at least 1.5m votes over the Conservative candidate.

Oscar Arias of Costa Rica said

after the meeting: "There had

been few areas of agreement

and many very serious differ-

Contadora parliament set up

BY DAVID GARDNER IN ESQUIPULAS, GUATEMALA

CENTRAL AMERICA's presidents agreed to set up a regional parliament at a two-day summit but left open the central issue of whether they can find enough common ground to sign the Contadora peace

accord between left-wing Nicaragua and the US allied nations in the region—El Salvador, Honduras, Costa Rica and Guatemala.

The Contadora group—Mexico, Panama, Colombia and Venezuela—have set a June 6 deadline for the Central American nations to ratify the peace treaty.

Nicaragua is unwilling to begin

negotiating what it regards as

its purely defensive capability

until the US agrees to cease

supporting Contra, or counter

revolutionary, forces based in

Honduras and Costa Rica.

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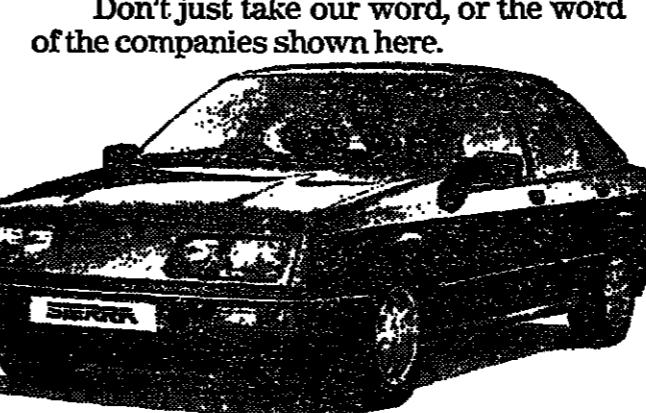
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WORLD TRADE NEWS

US, Japan 'close to agreement in chip war'

BY LOUISE KEHOE IN SAN FRANCISCO

THE US and Japan are close to an agreement on their long-running and often bitter trade dispute over semiconductor chips and alleged Japanese "dumping" of chips in the US below "fair value."

To address the dumping issue, the US has proposed a "global price and production cost monitoring system" that would oversee worldwide semiconductor shipments by US and Japanese chip makers.

In return, the US Administration is expected to urge that three major dumping cases against Japanese chip makers, currently in the final stages of determination, should be dropped.

Ministry of International Trade and Industry (MITI) officials said yesterday that Japan hopes to reach an agreement in principle with the US at the ministerial level next week to take a number of major issues to address, but I am hopeful that we can reach a positive resolution."

Japanese negotiators have adopted a "much more positive attitude," Dr. Yeutter said, adding that the Japanese had been "intransigent" a month ago.

The US-Japanese semiconductor trade agreement is expected to have wide-ranging implications for the world electronics and computer industries.

The major elements of the agreement are expected to

AMC, Peking reach pact to save Jeep plant

BY TERRY DODSWORTH IN NEW YORK

AMERICAN MOTORS, the US car manufacturer controlled by Renault of France, has reached agreement in its two-month-old battle with the Chinese authorities over the provision of foreign exchange to maintain the operations of its Jeep assembly plant in Peking.

In a joint statement after weeks of behind-the-scenes manoeuvring, the two sides said that an agreement in principle had been reached on "actions that would permit the survival of the joint venture."

The statement gave only a sketchy assessment of the future of the company, adding that a detailed development plan was in the process of being worked out.

It is indicated that American Motors had conceded that it would try to accelerate local component manufacturing, had agreed to invest in the plant, and that such an agreement, if reached, would leave many technical details to be worked out in the weeks to follow.

AMC made its disagreement with the Chinese authorities public in early April in a deliberate attempt to escalate the row over foreign exchange and force through a conclusion to the struggle.

The company apparently felt that it could bring sufficient pressure to bear on the Chinese authorities through these tactics.

The joint venture employs around 4,000 Chinese in the assembly of American Motors' Jeep Cherokee model, which is almost entirely imported in kit form from the group's operations in Ontario, along with the Peking 212 Jeep, a Chinese version of a Soviet vehicle.

Since the dispute erupted, around 750 Cherokee kits have been held up for shipment.

Although the US company will begin delivering these as soon as possible, Cherokee production in China will be halted for several weeks because of the shortage of kits.

World's car makers set sights on W. Europe

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE WORLD'S car producers will reach 700,000. "We are turning our attention away from North America to the Western European markets."

Europe can therefore expect a rapid increase in sales of Japanese, South Korean and Taiwanese cars during the years to 1990, according to the latest report from the DRI Europe forecasting group.

The Japanese will use West Germany as a "sales springboard" and the UK as a production base, DRI suggests.

By the end of the decade, Japanese car imports could be taking 15 per cent of the German market, up from about 12 per cent last year, and 10 per cent of the Japanese share of total West European sales by 1990.

The rapid realignment in exchange rates which has taken place since last September has radically altered the pattern of profitability and balance of strategic interest in the automotive industry as a whole, DRI suggests.

The forecasters point out that, on current expectations, the US market has shrunk 25 per cent measured in yen revenue on unchanged sales and price levels is forecast to fall 25 per cent below last year's, using average exchange rate values for each year. The US market has shrunk 26 per cent measured in West German D-marks.

"This will provide for much more rapid growth in Japanese market share."

If Nissan expanded to its ultimate objective—250,000 cars—and was successful in this endeavour, that in itself is equivalent to a 2.5 per cent West European market share.

DRI says that by 1987 South Korea's car-making capacity

	CAR PRODUCTION AND SALES (000's)					1979
	1980	1984	1985	1986	1987	
World	28,843	38,467	31,870	31,983	34,772	
Sales	28,843	38,467	31,870	31,983	34,772	
Western Europe	10,119	10,161	10,612	10,990	11,585	
Production	10,347	10,723	11,204	11,225	12,226	
Precast: EC	9,219	9,212	9,540	9,616	10,128	
Sales	9,219	9,212	9,540	9,616	10,128	
Production	10,347	10,723	11,204	11,225	12,226	
North America	9,967	11,357	12,175	12,921	12,670	
Sales	9,967	11,357	12,175	12,921	12,670	
Production	7,212	8,840	9,257	9,674	9,749	
Japan	2,887	3,056	3,104	3,168	3,178	
Sales	2,887	3,056	3,104	3,168	3,178	
Production	7,038	7,072	7,047	7,552	8,111	
South Korea	57	157	264	257	445	
Exports	15	49	119	210	488	

product development resources of these companies will shrink with their profitability."

DRI says that in the US, "the possibility of serious overcapacity, losses, Japanese and Korean-owned plants are swelling domestic supply—eventually by 15 per cent—while new and so far unrestrained import sources from Yugoslavia, Brazil and South Korea are adding to further supply."

"Almost certainly," Ford, General Motors and Chrysler's North American factories will provide fewer cars throughout the rest of the decade than they did in 1985."

Western Europe will provide the engine for the industry's growth this year, with a 1.6 per cent increase in car sales compared with 1985. Japan will contribute only slightly with a 2.2 per cent increase.

A critical downturn will cut 2.8 per cent from North American car sales.

"Projections for worldwide sales in 1987 are only slightly better as European demand stagnates while North America returns to moderate growth."

"DRI's 'World Automotive Report' £1,400 from 39 Old Queen Street, London SW1P 2EP."

Decision soon on Polish car plant bids

BY CHRISTOPHER BOHNEK
IN WARSAW

A FINAL decision is to be taken soon between rival bids for expansion and modernisation of Warsaw's FSO car plant between Fiat of Italy and the Japanese consortium led by Daihatsu, according to Mr Edmund Pietrzak, FSO managing director.

FSO has been producing a Fiat 1,500cc saloon car for 18 years and in 1983 started talks with various Western producers about a new five-seater 1,200cc model for the home market and export to the West.

Mr Pietrzak, who has just returned from talks with Fiat in Turin, rates Fiat's chances of securing the agreement highly.

However, last week the Japanese consortium was in Warsaw offering to cover the hard currency cost of the project with a Japanese government credit.

FSO estimates that the hard currency input on the project will be \$150m (£100m) and Fiat has also managed to arrange credits combining government as well as commercial loans.

Daihatsu is Japan's smallest automobile producer, with annual sales of around 50,000 in Europe. If the Poles agree to its offer, this will be the first time a Japanese car company has gone into a major production agreement in Eastern Europe.

Hambros in export finance scheme

ANOTHER UK bank has set up a short-term export finance scheme to fill the gap left by the decision of the Export Credit Guarantee Department to phase out its bankers' guarantee facility, our World Trade staff writes.

Hambros Bank is offering to provide up to 90 per cent of post-shipment finance to companies holding ECSCD policies who have a turnover of at least £1m and who want to borrow £250,000 or more.

Israel leads drive to boost E. Mediterranean tourism

BY ANDREW WHITLEY IN TEL AVIV

Greece's realisation that there is a common problem led last week to the first visit by an Israeli Minister to Athens in years.

The visit, by Mr Avraham Sharir, Israel's Tourism Minister, led to the signing of a bilateral tourism agreement under which the two countries will act jointly to promote tourism in the region.

Israel and Egypt have both been hit badly by the large number of Americans who have decided to stay away from the region. Greece is less vulnerable but is nevertheless concerned about the absence of the usually big-spending American tourists.

A similar effort has been mounted with Egypt through the framework of the long-running talks on the Taba border dispute. But here Israel has had less success.

Yugoslav order for Canada

BY BERNARD SIMON IN TORONTO

THE CANADIAN subsidiary of the US energy equipment supplier Combustion Engineering Canada (CEC) has agreed to arrange the purchase of unspecified Yugoslav components, commodities and construction services.

The contract makes CEC the first North American company to supply utility-size steam generators to Yugoslavia. Other bidders included companies from Czechoslovakia and Western European countries.

World Economic Indicators

	TRADE STATISTICS				Mar. 86	Feb. 86	Jan. 86	Mar. 85
	Exports	Imports	Balance	Rate				
UK \$m	5,731	6,185	-654	6.255	5,731	6,185	-654	6.255
Japan \$m	6,071	6,524	-453	6.716	6,071	6,524	-453	6.716
US \$m	17,420	15,084	2,336	1.140	17,420	15,084	2,336	1.140
France FFm	10,244	11,156	-1,912	10,507	10,244	11,156	-1,912	10,507
W. Germany DMm	4,441	4,590	-149	4,452	4,441	4,590	-149	4,452
UK £m	12,913	17,225	-4,312	17,006	12,913	17,225	-4,312	17,006
Japan £m	12,435	20,725	-8,290	12,445	12,435	20,725	-8,290	12,445
US £m	14,522	12,690	1,832	14,577	14,522	12,690	1,832	14,577
France FFm	69,10	73,47	-4,37	74,33	69,10	73,47	-4,37	74,33
W. Germany DMm	71,70	72,87	-1,17	65,12	71,70	72,87	-1,17	65,12
UK £m	2,60	3,08	-488	3,46	2,60	3,08	-488	3,46
Japan £m	11,156	11,156	0	11,156	11,156	11,156	0	11,156
US £m	10,440	10,440	0	10,440	10,440	10,440	0	10,440
France FFm	11,156	11,156	0	11,156	11,156	11,156	0	11,156
W. Germany DMm	45,90	45,90	0	45,90	45,90	45,90	0	45,90
UK £m	36,51	37,83	-1,32	37,17	36,51	37,83	-1,32	37,17
Japan £m	7,55	8,59	-1,04	7,42	7,55	8,59	-1,04	7,42

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UK NEWS

الإذاعة

Top judges attacked over tax legislation

THE INSTITUTE of Directors has attacked Britain's top judges, accusing them of usurping parliament's law-making powers, writes Raymond Hughes, Law Courts Correspondent.

A report by the institute's taxation committee complains of a growing tendency for the Law Lords to make tax law in the guise of interpreting Acts of Parliament.

This, the report says, has thrown tax legislation into uncertainty and is contrary to the freedoms enshrined in the British constitution.

The report calls for a block on judges' law-making powers and for steps to achieve the kind of situation that exists in the US, where taxation policy is publicly discussed.

The institute calls for the setting up of a working body of Inland Revenue experts representative bodies to see if taxation legislation restoring certainty can be agreed.

■ BARRISTERS are holding their first ever conference today and tomorrow in London. The conference will open with an address by Lord Hailsham, the Lord Chancellor, against whom the Bar recently won its case for consultation and negotiation over criminal legal aid fees.

Lord Hailsham is expected to speak in favour of continuing the division between barristers and solicitors in the face of calls from some solicitors for a moderation of the split through common training. But he is not expected to say anything about the discussions on legal aid fees.

■ SIR REX HUNT, Governor of the Falkland Islands during the 1982 Argentine invasion, has attacked Labour Party proposals for talks on the future of the islands. Sir Rex said the proposals contained in a report by Mr George Foulkes, Labour's Latin America spokesman, would mean Britain could "say goodbye to the Falkland Islands". The report, which is not yet official Labour Party policy, suggests talks on the islands' future between Labour leaders and islanders ahead of the next general election.

■ MOST BRITONS working abroad say they are well satisfied with their lifestyle and count themselves financially better off, according to an informal survey by Express International, the London-based service organisation for English-speaking expatriate staff worldwide.

About six out of 10 respondents say they would sign on again when their contracts - mainly lasting two to four years - end. About 5 per cent describe their lifestyle as only "tolerable" or "poor".

■ UNDERWRITING room in the new Lloyd's of London building has opened for business just over five years after construction by Bovis began. The building, designed by Richard Rogers and Partners, fulfills the prime requirement of a single underwriting room that has been a feature of all Lloyd's homes from its origins in a 17th century coffee house.

■ SHORT BROTHERS of Belfast have announced a multimillion-dollar sale of three 360 advanced commuter aircraft to the US North Carolina airline CC-Air. The aircraft will be operated in the livery of the Piedmont Commuter System.

Government may alter pay calculations

By PHILIP BASSETT, LABOUR EDITOR

THE GOVERNMENT is considering altering the way it averages earnings statistics are calculated because it feels they may no longer accurately reflect earnings movements in the economy.

Any change in the compilation of the figures is likely to prompt further hostility from Labour and trade union analysts.

They have been highly critical of the Government's changes in the unemployment figures, accusing the Government of altering the methodology of the statistics in order to disguise the true and growing level of unemployment.

The method of arriving at the monthly unemployment figures has been changed on six separate occasions in recent years.

Ministers, led by Mr Nigel Lawson, Chancellor of the Exchequer, have made clear their exasperation with current pay settlement levels at a time of rapidly falling inflation. Any move to reduce the official earnings figures by changing their compilation, would lead to criticism from opposition groups that the move was being made simply to disguise the fact that pay deals were refusing to follow inflation downwards.

However, a review of the official

earnings figures has been instituted within the Department of Employment, which has responsibility for their compilation and publication.

For more than two years, the official figure for the underlying rate of change in average earnings over the previous 12 months has in the main stood at 7.5 per cent, with occasional flurries to 7.75 per cent and on one occasion to 8 per cent.

In the same period, the seasonally adjusted figures have ranged much more widely, going as high as 10.1 per cent, but no lower than 5 per cent.

Ministers are becoming increasingly convinced, mainly on the basis of sporadic, often near- anecdotal evidence, that earnings around the country are not rising either at any time like these levels, or even at the level put by the official figures as the underlying rate of change.

■ UCATT, the construction industry union, has accepted a settlement worth about 5.2 per cent on basic rates for more than 500 private-sector building workers.

The union says that the offer is worth about 5.7 per cent, once increases to bonuses, overtime, and fringe benefits are added in.

Unions to intervene over airline stalemate

By David Brindle

SENIOR UNION officials will this week step in to try to break the deadlock created by a tight result of a pre-strike ballot among 6,200 British Airways (BA) engineering and maintenance staff.

The stalemate over BA's two-year pay and job flexibility offer to the staff reflects the problems that can be created by legally required industrial action ballots, conducted across several unions.

After separate votes were held by all unions representing the engineers, the aggregate result was 2,332 in favour of action and 2,687 (51.5 per cent) against. The turn-out was about 84 per cent.

The overall result disguises starkly contrasting votes by the individual unions: the Transport and General Workers' Union, for example, returned a majority of 61 per cent for action while the Amalgamated Engineering Union voted clearly against, after the union's national executive had gone over the heads of shop stewards and recommended acceptance of BA's offer.

There were also variations between the main BA base at London Heathrow, which returned an overall majority for action, and the regional airports and depots, which voted strongly against.

UNION CRITICISES TUC AND LABOUR PARTY STRATEGY

BT public control plans 'unlawful'

By DAVID THOMAS, LABOUR STAFF

SOME proposals being discussed by the Labour Party and the TUC for bringing British Telecom back under public control would be unlawful, according to the Society of Telecom Executives, the middle management union in British Telecom.

The STE has written to Mr Norman Willis, TUC general secretary, warning him against proposals being considered by both the Labour Party and the TUC for regaining public control of British Telecom without full-scale renationalisation.

After taking legal advice, the STE has told Mr Willis: "The inescapable

conclusion is that the only sensible policy to pursue is one that results in a 100 per cent return of BT to the public sector."

The Labour Party and the TUC, both of which are preparing policy statements for their autumn conferences on how to bring British Telecom back under public control, are considering a two-stage approach.

The first stage would involve actions which could be taken immediately by an incoming government without legislation.

These actions might include using the Government's shareholding

in British Telecom to replace its board; activating powers given to the Trade and Industry Secretary in the 1984 Telecommunications Act; and amending British Telecom's licence.

However, the STE letter warns the TUC that using the Government's shareholding to replace the British Telecom board would probably fall foul of section 459 of the 1985 Companies Act. This enables a shareholder to obtain an order preventing conduct of a company's affairs which is against the interests of some group of shareholders.

Similarly, the STE says, even if a

Labour Government succeeded in appointing directors to its liking, those directors could not under company law bind themselves to act as the Government wished. They would become personally liable for actions which were not in the best commercial interests of the company.

The STE argues that the Secretary of State has no powers under the 1984 Act to intervene in the day-to-day business of British Telecom.

The STE also criticises the idea of amending British Telecom's licence.

Energy agency attacks cheap gas policy

By MAX WILKINSON, RESOURCES EDITOR

THE International Energy Agency has criticised British Gas's policy in recent years of passing on to consumers the benefits of cheap supplies from the southern North Sea.

A report on the outlook for the world's natural gas supplies published yesterday by the Paris-based agency, says there is a danger of future shortages unless prices are maintained at adequate levels.

The agency believes the world would have enough reserves of gas to supply its needs at least to the end of the century if adequate investment is made in exploration and development.

However the report, prepared before the recent slump in oil prices, acknowledges that it could be difficult to maintain investment at adequate levels in a period of falling energy prices.

In Europe, it says an early decision to develop the Norwegian Troll field could be very important to ensure Europe's future supplies of natural gas. The field could provide 10 to 15 per cent of Europe's expected demand for 40 years.

The report warns though, that development of the Troll field would entail high financial exposure and risk for participants.

Decisions on this and other needed developments will depend to a large extent on the pricing and tax policies adopted by governments and the major utilities, says the report. If incentives to develop new supplies were too low, Europe would become relatively more dependent on supplies from the Soviet Union and Algeria. Even with increased imports from these sources, however the projections suggest Europe could start running short of natural gas within the next 10 to 15 years on pessimistic assumptions.

The agency says it is highly important for the matching of supplies that gas prices should be set at a level which makes it competitive against other fuels after allowing for transmission costs. Prices also need to be high enough to encourage exploration.

For this reason, it condemns the practice of pricing natural gas to reflect past costs of production. As producers exploit smaller fields with deeper wells and in more difficult terrain, costs are bound to rise, it says.

Natural Gas Prospects published by the International Energy Agency, 2 Rue Andre Pascal, 75775 Paris Cedex 16.

ADVERTISEMENT

INSIGHT INTO CORPORATE STRATEGY

TORAY: Rebirth for the Future

Toray Industries Inc. was founded sixty years ago as a manufacturer of viscose rayon, and has since grown into a leading worldwide producer of synthetic fibres and integrated high-polymer chemical products. To celebrate its sixtieth year, Toray has not only changed its corporate logo but has also come up with a new company philosophy of "creating new values through innovative concepts and technologies." Heading towards the 21st century, the company's four main areas of concentration will be products & materials for electronics, advanced composite materials & their applications, health care (including pharmaceuticals), medical equipment & supplies and fine chemicals utilising biotechnology.

Toray's long-term strategies include: continual growth, maintenance of a strong worldwide position, keeping subsidiaries competitive and producing a challenging organisation and corporate culture. Company performance has underlined these goals: total sales amounted to \$7.93 billion in FY 1985 with about 17,500 employees in Japan and subsidiaries around the world. President Yoshikazu Ito, who holds a PhD in chemical engineering and many patents, explains why he thinks his company's rebirth under a new logo and philosophy is significant.

By Glenn Davis



Mr. Yoshikazu Ito
President
Toray Industries Inc.

New Corporate Philosophy

Davis: Toray has adopted a new corporate philosophy and identity for the future. You have stated that your company must "create new values." What, exactly, did you have in mind by that phrase?

Ito: Economists tell us that companies usually run out of steam after 30 years or so and must either diversify or go under. This year marks our sixtieth anniversary so we have to rejuvinate for the second time. This time we have to strengthen our corporate infrastructure and encourage all our employees to participate in the movement to create new lines of business.

Japan has been enjoying a period of stable economic growth but we have now entered the rough waters represented by a high yen and weak dollar relationship. In order to survive in this new age of uncertainty, we will have to rely on our own ingenuity. But such creativity applied as afterthought will not do. Unfortunately, that sort of thinking characterised Japanese companies until now. What we have to do now is learn how to create completely new technologies on our own.

Davis: I would suppose then that R&D will start to play an increasingly large role in company affairs.

Ito: At Toray, we have divided R&D into three distinct technologies: production, engineering and techniques useful for marketing. Fusing these three areas of research into one large division, we have managed to create an amicable environment for the utilisation of potential from within and outside the company. There are now some 3,000 people working in that division. "Techniques useful for marketing" means the ability to analyse trends in the marketplace and to capitalise on their value.

We built our Basic Research Laboratory in 1962 and have conducted basic R&D there aiming at creating entire new products for the time to twenty years hence. Japanese companies are well known for their use of applied technology but have been weak in basic research. We believe it necessary to raise the percentage of basic research furthermore.

I have just been appointed President of the Protein Engineering Institute, Ltd. which was established in Tokyo this April by Toray and several other Japanese concerns. Capitalised at \$25 million, this institute will play a leading role in Japan's quest for higher technologies in the frontier fields of biotech, protein engineering and computer science. This national project is also significant in that it ties with major universities and participation by foreign firms are featured.

Davis: Toray is probably best known abroad for its fashion-related materials such as suede look-alikes like the "Ecsaine" (called "Ultrasuede" in the American market and

"Alcantara" in Europe) series. If that market becomes saturated, how will you make up for slackening sales?

Ito: We will be continuously strengthening our product development in this field and introduce high value-added materials. For example, we recently launched a synthetic fur, "Furastic", which will lend new creativity to the fashion world. We will also continue using "Ecsaine" for such alternative uses as interior decoration, auto interiors and furniture. This suede-like material greatly enhances the appearance of walls and sofas with its velvety feel and look. It can also vastly improve the look and feel of automobile seats and dashes.

Our polyester filament textiles called "SILKJOY" were first introduced in 1964 and have enjoyed a worldwide reputation ever since. Among these, new textiles using the world's first tri-petal cross-section polyester filament, which Toray began marketing last year, have rapidly gained a high standing in the fashion world for unrivaled lustre, drapability, softness and durability.

Davis: What about other fields such as medical equipment and the like?

Ito: Sales of Toray's artificial kidney called "the FILTRYZER" have shown remarkable growth during the past two fiscal years. This unit is distributed through Toray Medical Company Ltd. and is exported to world markets, including the United States. Toray has developed a high water content soft contact lens, "Breath-O", which enables extended wear. The company is now marketing this contact lens worldwide.

Toray has also introduced highly sophisticated medical devices including the PMMA hollow fibre separator "Plasmac," "Anthon" bypass tubes especially for pancreatic cancer surgery and a guide wire for angiography and embolisation therapy.

Davis: Could you explain your personal brand of Japanese management and how it has affected the direction of this company?

Ito: A lot has been said about Japan's emphasis on the human side of management versus the rationality of Western management techniques. I believe that a good Japanese manager should always give his employees the best possible job security so that they may fulfill their potential. Firing employees is good for nobody. The company's wealth is not confined to money alone, people are its greatest asset.

The employee is the company's lowest common denominator and company assets should be forfeited before employees are laid off.

Companies should also have social responsibility. That is why we established the Toray Foundation in 1960 with an endowment of \$1.0 million, which has now doubled. The Foundation annually awards the Toray Science and Technology Prizes, Toray Science and Technology Grants, and Toray Science Education Prizes. Since its establishment, the Toray Foundation has awarded a total of \$3.500 million through its various programmes.

these shifts are not impossible. We must educate a whole new generation of software engineers rather than hardware specialists for the coming age and use our talents to design service systems rather than finished products. After all, it takes 20,000 people to design the former and only 2,300 to make the latter.

Other New Products

Davis: Toray has a high reputation in Japan and around the world for developing unique technology. I suppose the waterless printing process is one of these cases. Can you explain?

Ito: In this case, we acquired the semi-finished technology about five years ago from America's 3M Corp. who had given up on the idea of commercialising the process. Our "WATERLESS PLATE" technology enables colour printing without water so production costs are reduced at least 10 per cent over normal printing methods since plates do not get dirty so easily. We expect a very large market for this product and worldwide production with it to eventually reach 3 million m².

We have added more products based on our own technology. An interferon, "FERON", is an effective cancer control agent, which is the world's first commercial pharmaceutical for this disease. Toray also developed an engineering ceramics called "TORAYCERAM", which is expected to be applied in a variety of industries.

The Toray-developed reverse osmosis membrane "ROMEMBRA" has received acclaim worldwide for ultra-pure water production and sea-water desalination.

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New Joint Ventures

Davis: I am interested in the wide variety of overseas joint ventures that your company operates. Could you bring up a couple of the newer examples?

Ito: Toray has 18 major overseas joint ventures

*Toray Industries, Inc.
2-2, Nihonbashi-Muromachi, Chuo-ku, Tokyo, 103, JAPAN
TEL: (03) 245-5111 TELEX: 122623 TORAY INC*

UK NEWS

SPORT AID LOOKS TO HOWE FOR INITIATIVE

Race organisers urge Africa boost

FINANCIAL TIMES REPORTER

AS MONEY flows in from the Race Against Time, the biggest sporting event in history, the organisers hope their efforts will be crowned tomorrow by an announcement at a special session of the United Nations of a major initiative to help Africa.

The Sport Aid organisation said yesterday the race might well bring in more than the £50m raised by the Live Aid pop music concerts. "But money isn't everything, the message to world leaders is also important," said Mr Nick Cater, the organisation's spokesman.

"It was delivered by the 200 people who took part in the race. It is about individuals showing the politicians that they care about Africa."

Mr Cater said more than £1m had already been raised in the UK from merchandising, donations and pledges. Sponsorship in the UK would double that figure.

The estimated 1m people who took part in the race in the UK were now waiting to hear what Sir Geoffrey Howe, Britain's Foreign Secretary, had to say at the UN special session tomorrow.

"It will be his reply to Sport Aid,

to our petition of blistered feet, and we are very worried we will be disappointed by his response. But we hope that he will announce a big initiative to help Africa."

Proceeds from the race, which involved 276 cities across the world, will be shared equally between the Band Aid Trust, the organisation set up by Mr Bob Geldof, the pop star to fight famine in Africa, and the United Nations Children's Fund (Unicef).

Sport Aid urged those who had taken part to pay the money as quickly as possible. "There are

14,000 children dying every day and Africa needs the money now, not when the sponsorship forms are full," he said. "The organisation wants people to form queues outside banks and post offices on Tuesday."

Many of the Sport Aid volunteers were given paid leave of absence by their employers. For others, the only tangible reward was the white denim jacket given to all the volunteers. The legend on the back of the coat reads: "I worked for Sport Aid" and all I got was this lousy jacket."

Sport Aid urged those who had taken part to pay the money as quickly as possible. "There are

Time for new initiative Page 24

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The Stock Exchange, P.O. Box 406, London EC2N 1EY

IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION

In re: Chapter 11
CONTINENTAL AIRLINES CORPORATION, Case No. 83-4419-H-2-5
CONTINENTAL AIRLINES, INC. through 83-04025-H-3-5
TEXAS INTERNATIONAL AIRLINES, INC. and 83-05481-H-3-5
TXIA HOLDINGS CORPORATION, through 83-05483-H-3-5
TXIA FINANCE (Europe) S.V.
TEXAS INTERNATIONAL AIRLINES CAPITAL N.V. and
TEXAS INTERNATIONAL AIRLINES FINANCE N.V.

Consolidated Case No. 83-0419-H-2-5

Debtors: x

NOTICE OF MODIFICATIONS TO PLAN OF REORGANIZATION
CONCERNING TREATMENT OF
7½% CONVERTIBLE SUBORDINATED DEBENTURES DUE 1993

TO ALL CREDITORS AND EQUITY SECURITY HOLDERS:

PLEASE TAKE NOTICE that on May 23, 1986, the above-captioned debtors and debtors-in-possession (the "Debtors") filed with the United States Bankruptcy Court for the Southern District of Texas the "Plan of Reorganization Under Chapter 11 of the United States Bankruptcy Code" dated February 12, 1986 ("the "Plan") relating to the treatment of claims arising out of the Texas International Airlines Flight 870, 7½% Convertible Subordinated Debentures due 1993 (the "Debentures") which claims are set forth in Chapter 11 of the Plan. The treatment of the Debentures is as modified to provide, pursuant to Section 1124(3) of the Bankruptcy Code, for the payment in full on the Effective Date of the Plan of all Allowed Claims (as such term is defined in the Plan) arising out of the Debentures. The Effective Date is the date on which the Bankruptcy Court enters an order approving a reorganization plan. The Effective Date is set for June 10, 1986, will be sent to all known creditors and equity security holders on or about June 12, 1986. Any creditor or equity security holder who desires a copy of the Debenture Modifications prior to June 12, 1986 or whose name and address is not known to the Debtors may obtain a copy of the Debenture Modifications by contacting Continental Airlines at the following telephone numbers: (713) 630-3119 (in United States and outside Houston) (713) 630-0411 (outside United States and in Houston).

PLEASE TAKE FURTHER NOTICE that if the Debenture Modifications are permitted by the Bankruptcy Court or appellate courts if any are taken, it is the Debenture's position that any interest accrued on the Debentures from September 1, 1985, through the Effective Date would be extinguished on the Effective Date. The Official Public Debt Committee ("the Committee") opposes the Debenture Modifications and has taken the position that an agreement executed by, among others, the Debtors and the Committee is binding and enforceable and requires the Debtors to make all interest payments in respect of the Debentures. In addition, it is the Committee's position that any payment which does not compensate holders for accrued interest and the value of their conversion rights does not constitute payment in full of the allowed claims arising out of the Debentures. The Debtors oppose the Committee's position. If the Committee's position is adopted by the Bankruptcy Court, the Debenture Modifications are to be rejected and the Debtors will exercise their conversion right prior to the Effective Date would receive all missed interest payments on the Effective Date and thereafter the conversion right would remain in existence until the Debentures mature or until they are redeemed or converted.

PLEASE TAKE FURTHER NOTICE that pursuant to the order of the Bankruptcy Court, objections, if any, to the Plan based on the Debenture Modifications must be filed with the Bankruptcy Court and received by the following persons no later than June 2, 1986:

Continental Airlines Corporation, 2900 Post Oak, Houston, Texas 77019
Attn: Barry P. Simon, Esq.
Well, Gossal & Manges, Attorneys for the Debtors
707 Fifth Avenue, New York 10153
1600 Republic Bank Center, Houston, Texas 77002
Attn: Bruce R. Zirinsky, Esq.
Dossen, Babcock & Soffield, Attorneys for the Unsecured Creditors Committee
4200 International Plaza, Mountain, Texas 77102
Attn: William M. Schulz, Esq.
Bishop, Liberman & Cook, Attorneys for the Public Debt Committee
1115 Avenue of the Americas, New York, New York 10036
Attn: David Strumwasser, Esq.
Gibson, Dunn & Crutcher, Attorneys for American Airlines, Inc. and Sky Chefs
333 South Grand Avenue, Los Angeles, California 90071
Attn: Ronald S. Orr, Esq.

Weil, Gotshal & Manges, Attorneys for the Debtors
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Companies find
skilled labour
in short supply

By Michael Prowse

THERE is a severe shortage of skilled workers in some parts of the UK, according to a survey of regional business conditions published today.

The survey, conducted by the Association of British Chambers of Commerce, says that 79 per cent of companies in the Thames Valley, up to 50 miles west of London, reported difficulty in finding skilled manual workers, 57 per cent difficulty in finding office staff and 50 per cent difficulty in finding other manual workers.

In the West Midlands, despite the high unemployment, the survey found that 50 per cent of companies were having difficulty recruiting skilled manual workers in London and the south-east of England the figure is 37.5 per cent in Merseyside, north-west England, however, the skill shortage is much less intense with fewer than 8 per cent of companies experiencing difficulties.

In spite of the skills shortages, the association concludes that the outlook for employment is still dismal. It says that there was a 7 per cent decline in domestic orders between the last quarter of 1985 and the first quarter of this year. This was only partly offset by a 7 per cent increase in export orders.

The survey, which covered 3,000 companies in manufacturing, services and distribution, says that businessmen regard the high level of real interest rates as the main factor impeding economic recovery.

The survey, which covered 3,000 companies in manufacturing, services and distribution, says that businessmen regard the high level of real interest rates as the main factor impeding economic recovery.

Domestic policy handling: Helped by the strong yen and the stable price trend, the Japanese monetary authorities are expected to maintain a relaxed monetary policy to stimulate domestic business.

As for fiscal policy, while maintaining a stance of reducing the budget deficit, the government will have a flexible fiscal policy, passed by foreign call for domestic demand expansion as well as the need to offset the deflationary consequences of the yen's appreciation.

Government spending will increase considerably because of the before-mentioned fiscal policy and the fall in raw material prices.

In conclusion, Japan's real gross national expenditures for fiscal 1986 will grow 3.0 per cent, lower than the estimated 4.4 per cent for fiscal 1985.

Around the first half of fiscal 1986, the strong yen will have deflationary effects on the economy. But, in the second half, favorable effects of the yen's rise and cheaper crude oil will come to the surface and help the economy to pick up.

However, it should not be overlooked that many corpora-

prices and easy money, housing investment will expand steadily. Slacking exports will hold down plant and equipment investment in the manufacturing sector, but power utilities and other non-manufacturing industries will continue to spend actively on building up their facilities.

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Outlook for Japanese Economy in FY1985 and FY1986

	Estimate for FY1985		Forecast for FY1986	
	1st half	2nd half	1st half	2nd half
Nominal gross national expenditures	-0.7	-0.1	-0.5	+2.6
Real gross national expenditures	-0.5	-0.1	-0.3	+2.9
Domestic demand	-0.5	-0.1	-0.3	+2.1
Private domestic demand	-0.5	-0.1	-0.3	+2.1
Final consumption	-0.5	-0.1	-0.3	+2.1
Fixed investment	-0.4	-0.1	-0.2	+2.1
Corporate capital investment	-0.4	-0.1	-0.2	+2.1
Inventory investment	-0.1	-0.1	-0.1	+2.1
Public investment	-0.6	-0.1	-0.4	+2.1
Government final consumption	-0.6	-0.1	-0.4	+2.1
Residential investment	-0.5	-0.1	-0.3	+2.1
Net exports	-0.5	-0.1	-0.3	+2.1
Exports, etc.	-0.5	-0.1	-0.3	+2.1
Imports, etc.	-0.5	-0.1	-0.3	+2.1
Net exports	-0.5	-0.1	-0.3	+2.1
Mining and manufacturing production	-0.9	-0.2	-0.7	+2.7
Prices	-0.2	-0.1	-0.1	-0.5
Wholesale prices	-0.2	-0.1	-0.1	-0.5
Consumer prices	-0.2	-0.1	-0.1	-0.5
International balance of payments (S.D.I.)	37.0	54.9	26.4	30.5
Trade balance	49.6	66.7	37.7	41.1
Exports	120.5	139.5	98.7	100.5
Imports	122.5	119.6	92.2	94.4
Investments	77.1	74.3	72.2	71.7
Trade balance	11.3	7.5	7.7	7.9
Transfer payments	7.1	7.1	7.1	7.9

Notes: 1) Nominal gross national expenditures, real gross national expenditures, mining and manufacturing production are in real terms.

2) Percentage-point contribution to increase in real gross national expenditures.

3) Millions of dollars.

Source: Ministry of Finance, Tokyo.

Higher growth rates than last year.

Affected by declining exports, domestic demand will turn sluggish. But, because of the yen's climb and a fall in the price of crude oil, domestic prices will remain stable and interest rates will ease, helping domestic demand keep a firm undertone.

Among major private domestic demand segments, final consumption will increase at a faster pace than in fiscal 1985 as the stable price trend will boost real personal income. Reflecting lower raw material

considering these factors, the yen-dollar exchange rate will come to around ¥170 in fiscal 1986.

Considering these factors, the yen-dollar exchange rate will come to around ¥170 in fiscal 1986.

UK NEWS

'NEVER HAD IT SO GOOD' CLAIM SPARKS ROW OVER UNEMPLOYED

Lord Young criticised by MPs

BY KEVIN BROWN

LORD YOUNG, the Employment Secretary, was at the centre of an escalating political row over unemployment yesterday as senior Conservative MPs attacked his claim that "the country has never had a good time as it has today."

Lord Young's claim, in the course of a television interview, angered backbenchers on the left and right of the party and overshadowed his suggestion that the level of unemployment was about to fall.

The Employment Department tried to play down the row by insisting that Lord Young was referring to the general standard of living, productivity and output, and was "as concerned as ever" about unemployment.

But his comments were regarded by backbenchers as particularly ill-timed in the light of major redundancies last week at British Rail, British Caledonian and elsewhere, and the Government's attempts to present a compassionate image in response to Labour's gains in local elections earlier this month.

Lord Young conceded that the

Government would face criticism if it was not seen by the electorate to be doing something about unemployment, but he urged voters to judge the Government's performance against that of other countries.

He said the future lay in service industries such as tourism rather than in manufacturing and urged the children of unemployed railway and shipyard workers: "Do not try to look for the world your parents worked in - look for the world in which you've got the opportunity for jobs."

Lord Young said unemployment had risen in the light of a fast-growing working population, "but I think we are going to see it coming down."

He added: "The country has never had as good a time as it has today. It is growing strongly. There is only one opinion poll, and we are some way away from it. Let that judge."

The most senior backbench Conservative to criticise Lord Young was Mr Francis Pym, sacked as

Foreign Secretary in 1983 and who leads the 30-strong Conservative Centre Forward Group.

Mr Pym said: "For some people this is a true remark. But the people who are causing all of us such concern are the unemployed and those people living in the regions of the country where there has been no increase in prosperity."

Another Conservative MP, Mr Robert Hicks, said: "It amazes me that a senior Cabinet minister, who is purported to be a very close adviser to the Prime Minister, should make these comments at this time."

Mr David Mudd said: "Some might argue we have never known it so bad."

Labour Party leaders were quick to exploit the Conservatives' embarrassment over Lord Young's remarks.

Mr John Prescott, the shadow Employment Secretary, said: "If Lord Young had made that remark in the 1930s, he would have been lynched. Things are no better today, and this remark shows the character of the Thatcher Government in the 1980s."

Mr Gerald Kaufman, the shadow Home Secretary, said Lord Young's comments were "typical of the arrogance and complacency of Mrs Thatcher's Government."

Mr Kaufman said: "These sleek Tory ministers are certainly having a good time, but at the expense of the rest of the people of Britain."

Lord Young's comments followed an admission by the Prime Minister that unemployment was "a most difficult problem" and a broad hint that the next general election might be delayed until mid-1988 - the last possible date.

Mrs Thatcher said she was not thinking in terms of an early election. She added: "We can go right up to July 1988, if I thought that was best."

Her comments conflicted with previous hopes that the Government would go to the country in May or October next year, but they are in line with the known preferences of some Cabinet ministers to see out a full five-year term.

Foreign groups 'conform to UK industrial relations style'

BY DAVID THOMAS, LABOUR STAFF

FOREIGN-OWNED engineering companies in Britain conduct their industrial relations in the same style as British-owned companies, according to the Engineering Employers' Federation (EEF).

Hazel Duffy writes: Government participation in a programme to improve and expand management education and development could result from the commissioning today of a comparative study of management training in France, Germany, the US, Japan and the UK.

The survey was part of the EEF's evidence to the House of Commons select committee on employment which is inquiring into the industrial relations practices of foreign-owned firms.

The EEF concluded that its foreign members generally do not receive direction from their parent groups on pay, pensions, conduct and style of industrial relations, and attitudes to trade unions.

Parent companies' policy tends to be that employment and industrial relations matters are best handled on the spot without day-to-day interference.

The EEF argues that there is no need for any special initiative by

the Government to monitor or regulate the industrial relations policies of foreign-owned companies in the UK.

Hazel Duffy writes: Government participation in a programme to improve and expand management education and development could result from the commissioning today of a comparative study of management training in France, Germany, the US, Japan and the UK.

Professor Charles Handy, visiting professor at the London Business School, has been commissioned to carry out the study by the National Economic Development Office (NEDO), the Manpower Services Commission (MSC) and the British Institute of Management (BIM). He has been asked to report by December 1.

The decision marks the concern expressed earlier this year by Mr Paul Channon, Secretary for Trade and Industry, the IBM and others on two aspects of management education. This was that too few managers receive specific training and that Britain has too many approaches to the task.

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need for any special initiative by

the commissioners of the study believe that the different approaches towards management education in the countries to be studied give their businesses a competitive edge over the UK.

The involvement of the MSC, which administers the Government's jobs and training programmes, indicates its intention to become more involved in professional training.

Mr Geoffrey Holland, MSC director, has said that he believed there was no serious commitment to management development and training in Britain.

The decision marks the concern expressed earlier this year by Mr Paul Channon, Secretary for Trade and Industry, the IBM and others on two aspects of management education. This was that too few managers receive specific training and that Britain has too many approaches to the task.

Lancet urges caution over cancer claim

By David Fishlock,
Science Editor

EARLY euphoria over the use of beams of neutrons as a treatment for certain cancers has not been substantiated, according to The Lancet, the leading UK medical journal.

Enthusiasm for neutron therapy for cancer followed results claimed by the Hammersmith Hospital's cyclotron unit in London, funded by the Medical Research Council. Neutrons are large, electrically neutral, nuclear particles.

However, the Medical Research Council's neutron therapy research group analysed 11 years of results by the London team, and another unit in Edinburgh concluded that there were substantial differences in their results and their techniques.

The Lancet said it was difficult to be optimistic about the value of neutron therapy for the types of cancer for which particular success had been claimed - tumours of the head and neck.

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THE HUMAN ONE.

UK NEWS

Peter Marsh looks at the problems of growth in science-based industries

High-tech disturbs the tranquillity of Cambridge

THE FLAT, rural landscape around Cambridge, in eastern England, is populated by a higher density of small, science-based companies than anywhere else in Britain. It seems a long way from the desolate urban areas of the industrial north of England in which factory closures and unemployment present massive social problems.

The difficulties of Cambridge, too, are very different from those of the other areas. They are bound up with industrial contraction but with the management of high-technology growth. One problem concerns how Cambridge can fit in the continued expansion of the science-based companies with the wish to preserve the city's tranquil environment.

A second issue for Cambridge, which with its surrounding villages boasts about 40 science-based businesses, most of them small, is how to channel management and financial resources to its existing companies to ensure that a sufficient number of them cope with the difficulties of rapid growth.

The high-tech companies specialise in such disciplines as electronics, medical and engineering products and scientific instruments. Most of them have been formed in the past decade as a result either of "spin-offs" from existing enterprises in the city or of activities at Cambridge University's computing and engineering departments.

Despite the highly publicised

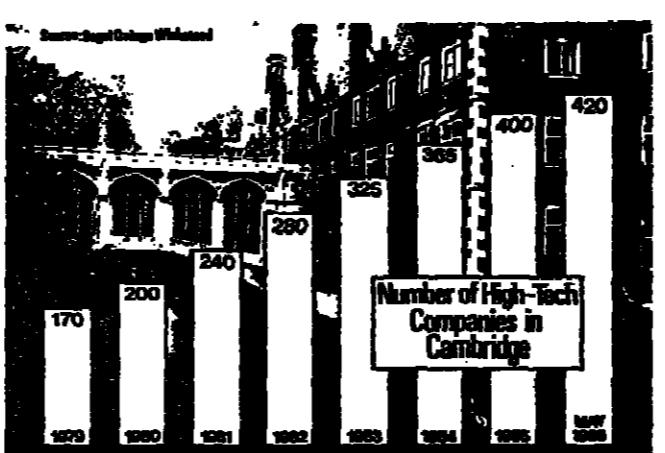
problems of Sinclair Research and Acorn Computer, two of the Cambridge area's best-known companies, both of which have been forced to restructure drastically in the past year due to financial pressures, there is no sign that the Cambridge boom is letting up.

About 30 companies are starting up around Cambridge each year, putting pressure on the limited number of industrial sites in the region. A further pressure is the desire by large, established concerns to set up bases in Cambridge to take advantage of the ideas flowing out of the small high-tech businesses IBM, Schlumberger, Marconi, Logica and Napp Laboratories have all begun such operations in recent years.

According to Segal Quince Wicksteed, a company of consultants in Cambridge, high-technology companies in the area employ about 16,000 people, or one in eight of the total workforce. Roughly half the jobs are in the region's few big science-based companies - these include Pye, Cambridge Instruments, Marshall, Ciba-Geigy and Cambridge Electronic Industries - which are expanding employment only slowly if at all.

Enterprises employing fewer than 20 people account for about two thirds of the science-based companies, but only for about one in 10 of the high-tech workforce. It is these enterprises which are growing and engineering departments.

Dr Gaffney, an academic himself who started his company two years



ago, says that people in his position are now more likely to seek advice from management consultants, on aspects such as marketing, rather than plunge ahead by themselves.

In recent months, the calm of the university city has been disturbed in a debate over just how much expansion is either possible or desirable. Cambridge and its outlying villages, with a total population of about 250,000, is suffering a growing shortage of houses for the affluent scientists and engineers being recruited to the area.

While house prices are shooting up at about 20 per cent a year, the citizens of Cambridge are also complaining about traffic congestion, another side-effect of industrial expansion. It is generally agreed that

the problem has increased considerably in the past two years.

"If growth were allowed to happen in an unplanned way, Cambridge would become diamonded," says Mr Bill Wicksteed, a partner in Segal Quince Wicksteed. The debate over industrial expansion has been caused by the revision of the structure plan for the county of Cambridgeshire, a process due to be completed by next spring. The planning departments of the county council and the two district authorities involved - Cambridge city council and South Cambridgeshire district council - have to liaise to decide how much land to allocate for industry, along with such matters as new roads and houses.

Because of a space shortage for

further growth, builders may be forced to turn increasingly to the outlying areas for land for housing estates and industrial sites. Such developments, according to some, could ruin the quality of life in the area, one of the main factors that influenced the growth of the high-tech concerns in the first place.

These views are shared by Mr Malcolm Boston, managing director of Teevac, a small engineering company in Sawtry-Grey on the outskirts of Cambridge. He says that, rather than bring new companies to the region, planners would do better to provide a fleet of helicopters to fly the best-paid employees of existing enterprises to other parts of the country where their skills could be used.

Observers of the high-tech industry in Cambridge say that it is unrealistic to expect more than a few of the small companies to develop into large concerns of an international stature.

Most of the Cambridge high-tech companies are "essentially problem solvers", dealing with a limited range of products, according to Mr Gordon Montgomery, associate director of Cambridge Capital, a financial-services company in the city.

Many of the companies which evolve beyond this stage will probably end up as subsidiaries of much bigger concerns, says Mr Montgomery.

Wider role forecast for actuaries in general insurance

BY ERIC SHORT

Even Lloyds' syndicates have started to look to the actuarial profession for specialist expertise and at least two syndicates now each employ an actuary. The Council of Lloyds, the London insurance market, recently commissioned a leading consultant actuary specialising in the general insurance field to report on reserving levels for non-life

risks. This prediction was made by Mr Bill Abbott, an actuary with the Legal and General Group, at a recent meeting of the Institute of Actuaries. It highlights the growing involvement of actuaries in general insurance business in the UK.

Opinions differ widely between actuaries on how far they can take their role in general insurance operations. Some hold the view that ultimately their position will be as important as at present in life assurance operations. However, other actuaries emphasise that in no way does the actuary replace the underwriter - who will remain supreme in the general insurance world.

But they feel that the actuary, with his ability to handle and interpret a mass of data connected with a risk, can make a valuable input into the underwriting decision. Underwriters are finding risks becoming more complex to handle and are backed by a considerable volume of statistical information. The actuary, with his statistical training, can handle this data, sorting out normal insurance from non-life risks.

In many respects actuaries have an important role to play because the underwriter, in determining the premium to be charged for a risk, is the subject of ascertaining the necessary reserves for general insurance business. Many actuaries are questioning methods used by insurers.

There are well-established and acceptable procedures for assessing the financial viability of life companies. The basis on which general insurance liabilities are assessed is rarely stated in the published statutory returns. This paper also asserts that no specific account is taken by general insurance companies of the sensitivity of their assets to match general liabilities.

The insurance industry has taken the initiative in developing a statement of recommended practice for general insurance accounting. This will go some way towards meeting these objections, but Mr Abbott wants the actuarial profession to adopt general guidance notes for actuaries handling general insurance business.

BUSINESSMAN'S DIARY

66 TRADE FAIRS AND EXHIBITIONS

June 22-26	Institute of Leisure and Amenity Management Conference and Exhibition (0491 873555)
June 24-26	Advanced Materials Conference and Exhibition (01-868 4466)
June 3-5	Northern Electronics Exhibition - ELECTRONIX (0892 366888)
June 3-6	International Chemical and Process Engineering Show and Conference - EUROCHEM (01-891 8051)
June 7-8	International Air Fair and Trade Exhibition (0983 71111)
June 8-12	Shop Equipment and Display Exhibition, including Point of Sale - SHOPEX INT (01-868 4466)
June 11-21	Grosvenor House Antiques Fair (0739 26666)
July 1-5	International Production Engineering and Productivity Exhibition - PEP (01-991 5051)
July 8-10	International Satellite and Cable TV Exhibition and Conference - CABLE (01-868 4466)
July 14-17	International Water Exhibition and Conference - WORLD WATER (0223 778311)

OVERSEAS TRADE FAIRS

May 26-30	Automated Manufacturing Conference and Exhibition - AUTO-MACH 86 (US) (313 271 1500)
May 28-June 4	Mechanical Handling Machine Tool & Products Exhibition (01-439 3964)
June 1-6	International Banking and Finance Services and Technologies Exhibition - TECHNORANK (0494 775444)
June 1-15	International Wine Festival - VINOVIA (01-977 4531)
June 14-16	International Rubber and Plastics Exhibition (01-468 1961)

June 24-28	Radio and TV Trade Fair (01-734 0548)
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BUSINESS AND MANAGEMENT CONFERENCES

May 26-30	International Advertising Association: World advertising congress (Chicago (312) 544 5097)
May 27-29	Banking Association of Ticino and City of Lugano: International banking symposium (01-221 0521)
May 28-29	PT Conferences: Telecommunications and the European business market - planning tomorrow's trade routes (01-621 1335)
May 29-30	PT Conferences: The 1986 Motor Industry Conference - vehicle distribution and marketing (01-621 1335)
June 1-2	Institute of Directors: UK companies - the revenue offensive (01-838 1233)
June 1-15	LSE: Energy supply options in a resource-full national economy - the case of the UK (01-602 7886)
June 15-19	PT Conference: World Gold in 1986 (01-621 1335)
June 16	Institute of Directors: UK companies - the revenue offensive (01-838 1233)
June 18	PT Conference: Government and the private sector (01-222 2245)
June 19-20	London Business School, NW1: 1986 World Congress on Management Development (0204 48338)
June 21	RIBA: Government and the private sector (01-222 2245)
June 23-25	Avmark International's annual conference on European aviation, European liberalisation and its effect on aircraft demand and usage (01-621 0782)
June 28	Dun & Bradstreet: How to handle letters of credit (01-377 4498)
August 26-28	Holiday Inn, London: PT Conference: World electronics Strategies for tomorrow's markets (01-622 1355)
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August 26-28	Holiday Inn, London: PT Conference: World electronics Strategies for tomorrow's markets (01-622 1355)

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.



In 1911, it was smart to bring home inexpensive art from Spain. It still is.

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You may be especially moved by the simple, fiercely beautiful animal paintings in the caves in our Northern provinces.

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Art lovers from the ends of the earth make trips to Spain, to visit the Prado alone.

But how much more they find here.



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150

What
does NCR's
9800
add up
to?

Whatever you need.

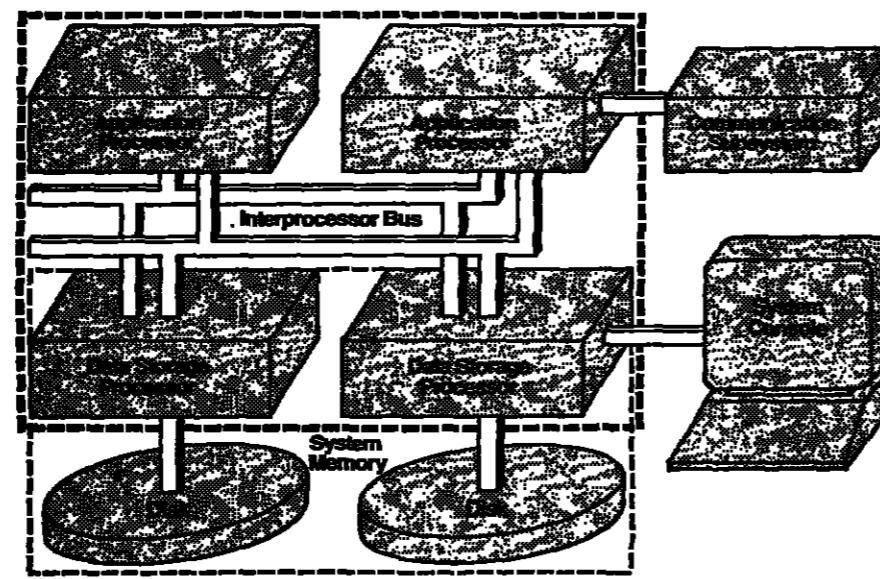
That's quite a promise for a conventional mainframe to keep.

Luckily, the new NCR 9800 is anything but a conventional mainframe.

It's an evolution.

HOW TO BUILD AN EVOLUTION.

The evolutionary architecture in a 9800. Loosely coupled processors, connected by buses, let you upgrade in smaller slices and process faster.



The secret is architecture.

Inside the 9800, we loosely couple powerful application processors (these do the work), with data storage processors (these manage the work flow).

What does this mean to you?

Say your business, like most, processes its transactions in peaks and spurts. A 9800 can handle your workload better and ensure quicker response than a conventional mainframe of comparable power.

You see, we developed a special "system memory" for your most frequently used files. And all the processors can share these files. Automatically. What's more, the processors team up—again, automatically—during these peaks, so the system has the agility to process increased workloads, whenever they occur.

Sounds simple, but conventional mainframes can't do it unless someone writes complicated application software.

With the 9800, it's part of the system.

So the computer is more efficient, more economical, and very flexible.

HOW TO GROW A MAINFRAME

The 9800 doesn't have to be upgraded in large pieces.

It grows gradually, like a business grows.

You start with the power you need, and then you can expand in smaller increments than is possible with conventional mainframes.

You can even add job-specific modules to handle specific functions.

IT'S MORE FAULT-TOLERANT THAN YOU ARE.

Conventional fault-tolerant systems work one of two ways: Either by doing the work twice, which is unproductive, or by using a software solution that slows processing down.

We invented a more efficient system.

Set up a 9800 for fault-tolerance and, if a module fails, other modules take over while continuing to do their own jobs.

It'll run during a processor failure. Or a software failure.

It'll even run during routine maintenance or upgrading.

It's built with 32-bit VLSI technology that has fewer components than conventional technology.

So, the chance of a failure inside the 9800 is very slim.

Because if something isn't there, it can't break.

THE REST.

The 9800 was built to be an excellent on-line transaction processor, as well as an excellent general purpose processor.

And it can be tailored to do both jobs more economically than conventional mainframes.

It's also an open system.

And it uses SNA and X.25 communications, so it can work together with other computers you may already own.

It comes with popular software tools, like SQL and MANTIS™ and with C, COBOL, and BASIC languages.

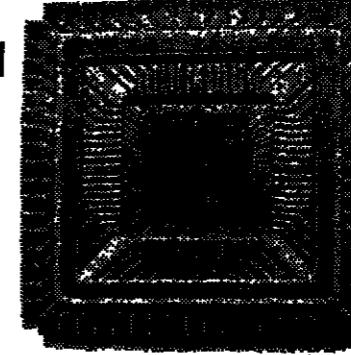
And you have a choice of many ready-to-run solutions for business.

And that's everything.

Of course, to remember it all, you'd have to be a mainframe, too.

So, you only have to know two things:

It's called the NCR 9800. And for more information, contact your local NCR representative.

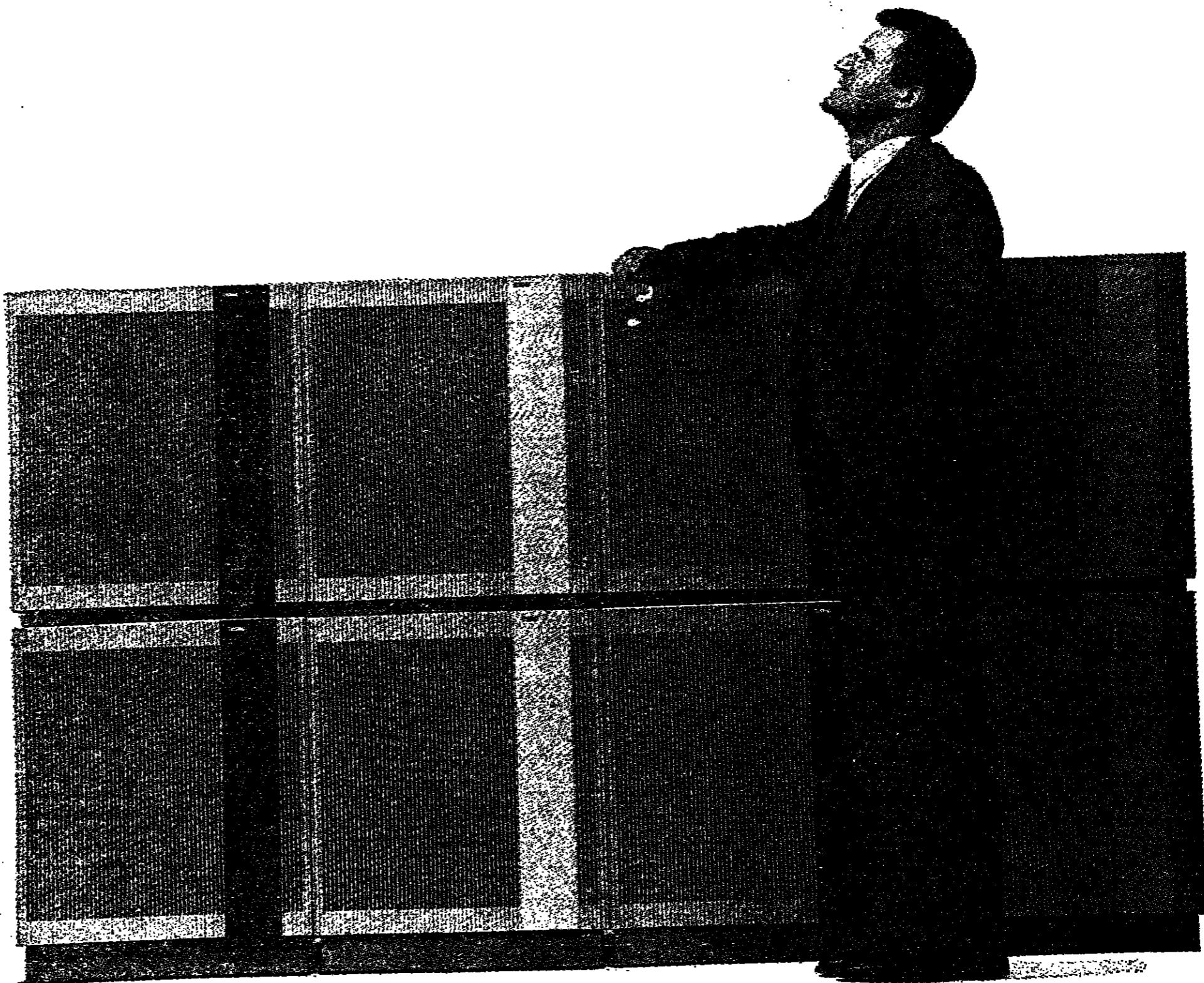
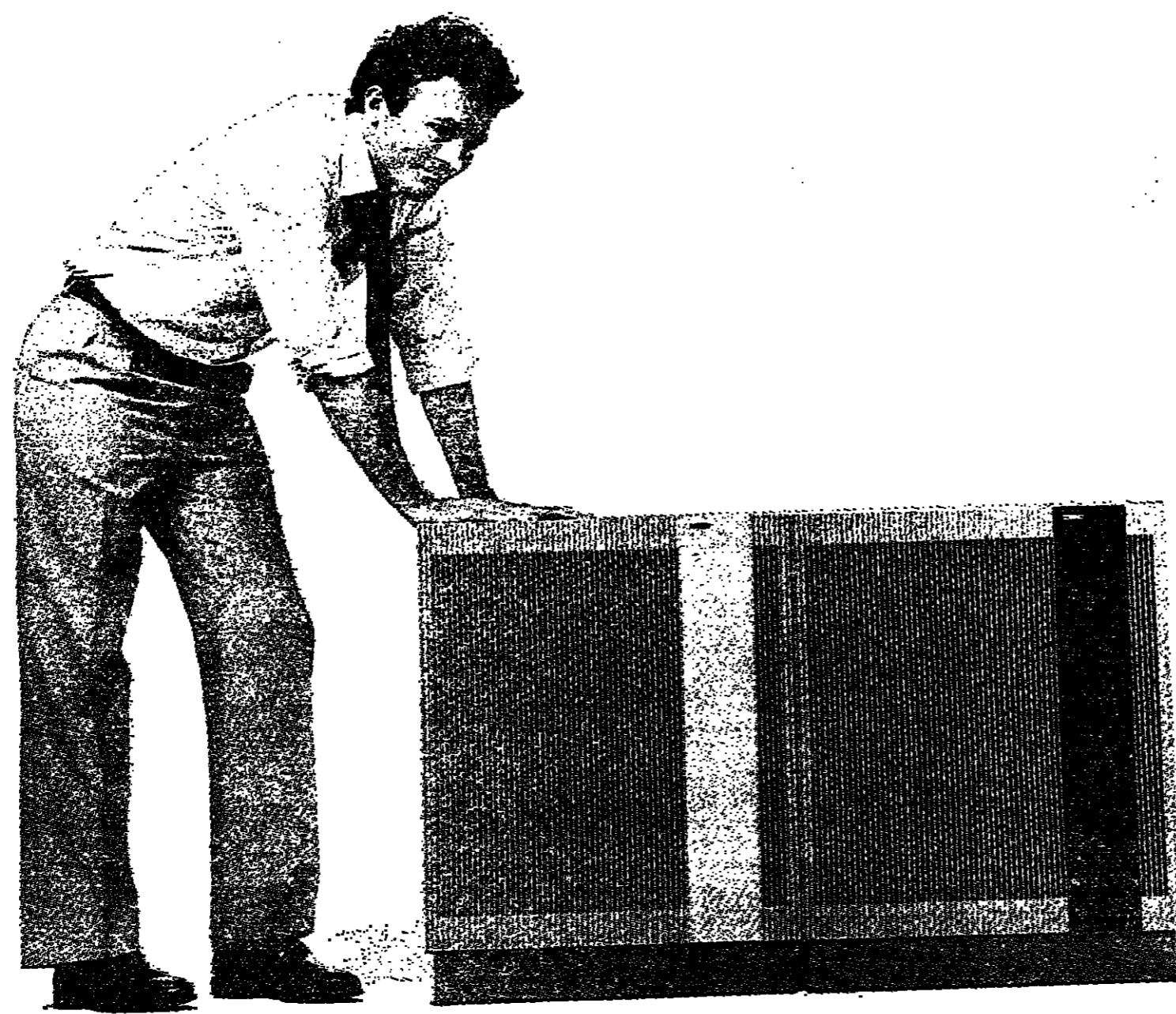


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THE ARTS

A Little Hotel on the Side

B. A. Young

All Feydeau farces work on the same principle. In Phase One an assortment of respectable people starts unrespectable liaisons. In Phase Two, these liaisons lead to the comic series of errors in which the characters intended to meet one another meet instead the most embarrassing of others. In Phase Three, all is tidily packed up.

In *A Little Hotel on the Side* (John Mortimer's title for his translation of *L'Hôtel du Libre échange* at the Bristol Old Vic), Pinglet, a building contractor, is anxious to seduce the wife of his neighbour Paillardin, an architect. Pinglet's wife, who has to be out for the night, takes the opportunity of locking her husband in, but Pinglet has a rope ladder as any decent French husband should have.

When he and Marcelle Paillardin arrive at this hotel, who else should be there, but Paillardin's student nephew Mathieu, with Victoire, the Pinglets' maid; Mathieu, a friend of the Pinglets' who has a bad stammer when it is raining, and his four schoolgirl daughters; several other guests with several comic characteristics; and ultimately half a dozen policemen sent to investigate a report of immoral conduct.

With such material, plus a

haunted bedroom, Feydeau and his collaborator Desvalières could hardly fail to produce: Phase Two full of action; Phase Three, with so many individuals to account for, not to mention Pinglet, who has had a driving accident, goes on rather a long time. One knows exactly what has to be done, and it ought to be done more dextrously.

There is only one rule it is great architect, Sir Edwin Lutyens, and was brought up in a house of no mean architectural distinction, with a fine garden layout by Lutyens. He must certainly be the first Environment Secretary to have slept in his cradle under those whimsical chandeliers that Lutyens designed for his daughter and for the Viceregal nurseries at New Delhi.

These auspicious beginnings make him the ideal candidate for a continuation of the policies of less aesthetic control from Planning Committees and a continuation of the marked revival of enlightened architectural patronage that has commenced in the last few years.

When he looks out of his window on the top floor of the Department of the Environment in Margaret Street, it will probably strike him that London is seeing a rebuilding boom on an unparalleled scale. To the east lies the Dockland, still the greatest architectural opportunity of our times.

Nearer his office, in the centre of London, Charing Cross, two major chunks of Trafalgar Square, the South Bank and parts of Piccadilly Circus, are all being redeveloped. In the City, sites around St Paul's, the Mansion House, Liverpool Street and the whole of Spitalfields Market are waiting to adopt new plans.

The growth of a new kind of financial market in the City has created the need for a new type of office building that demands high ceilings and large areas of floor space. James Stirling is demonstrating the new kind of keyboards made one remembers the original, sparer, more wiselisted versions, with some "Gravity's Angel" is perhaps the best example of Anderson's ability to write a potentially commercial song without letting go of the individuality of her approach to words and music, while in "Smoke Rings" (from *Home of the Brave*) the virtuosity with words is as sharp as ever: "What is more macho, a lightbulb or schoolbus?"

There is no one quite like Anderson; she straddles the two cultures more convincingly than anyone, and does so with panache and visual flair that is captivating. It's hard to imagine anyone else taking on her material; the personality is indissolubly wedded to the music, and it stands or falls by her delivery. At the moment it seems to be standing pretty high.

When she last appeared in London two years ago it was to present her mammoth, one-woman show *United States*. For her dates at the Odeon Hammersmith over the weekend—carefully labelled as "Performances, not concerts—the point of reference was her recent film, *Home of the Brave*, the soundtrack of which forms the basis of her most recent record. Songs from the film were well represented: the mixture of gentle social comment, electro-acoustic gadgetry and affectionate parodies of pop clichés, cunningly integrated with video and stage effects, is saved from ever seeming pretentious by the perfectly judged humour, the pre-

cisely aimed satire that knows just when to stop.

Old material was integrated alongside new, perhaps explaining the title of the show, "Natural History." There was the inevitable "O Superman," and reworked versions of "Big Science" and "Sweaters" whose backings vocals and proliferation of keyboards made one remember the original, sparer, more wiselisted versions, with some "Gravity's Angel" is perhaps the best example of Anderson's ability to write a potentially commercial song without letting go of the individuality of her approach to words and music, while in "Smoke Rings" (from *Home of the Brave*) the virtuosity with words is as sharp as ever: "What is more macho, a lightbulb or schoolbus?"

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Award winner to paint Cardinal Hume

Jeff Stultens, the winner of the 1985 John Player Portrait Award, has been commissioned by the National Portrait Gallery to paint a portrait of Cardinal Basil Hume as part of his prize. The commission is worth £1,500. The picture will become part of the National Portrait Gallery's contemporary collection.

Youth and Music cushion concerts at the Academy

Youth and Music and W. H. Smith are putting on four concerts at the Royal Academy of Arts, where for £3.00 concertgoers can visit the summer exhibition as well. A series ticket for all four is £10. The concerts are on Thursdays from June 28.

Ballet Rambert jubilee plans

The Ballet Rambert will celebrate its diamond jubilee with a three-week season at Sadler's Wells from June 12-28. Under its new artistic director, Richard Alston, the company will present seven works new to London including four world premieres from choreographers Michael Clark, Ashley Page, Ian Spink and Christopher Bruce. The three world premieres are by Richard Alston (two) and company dancer Mary Evelyn. The season will open with a special 60th Birthday Performance which the Queen Mother will attend. During the season there will be an exhibition of photographs of the Ballet's founder—Marie Rambert the Dancer—in the Dress Circle Bar.

Arts Guide

Opera and Ballet

WEST GERMANY

Berlin, Deutsche Oper: Don Giovanni

brings Ashley Putnam, Pilar Lorengar, Lennus Carlson and Rüdiger Wöhlers together. La Gioconda is a Filippo Sanjust production. Maria

Callas, Renata Tebaldi and René Hinsche are the stars.

Anton Ward's set paints the walls with sun-flooded horizontal bands of green, blue, orange and yellow, and adds a bed for Icarus. Running by Clare McIntyre, and a rock plus rubber lizards, for *Candy and Shelley* go to *The Desert* by Paula Cizmar. Terry Johnson, better known as one of the brightest of young playwrights, directs.

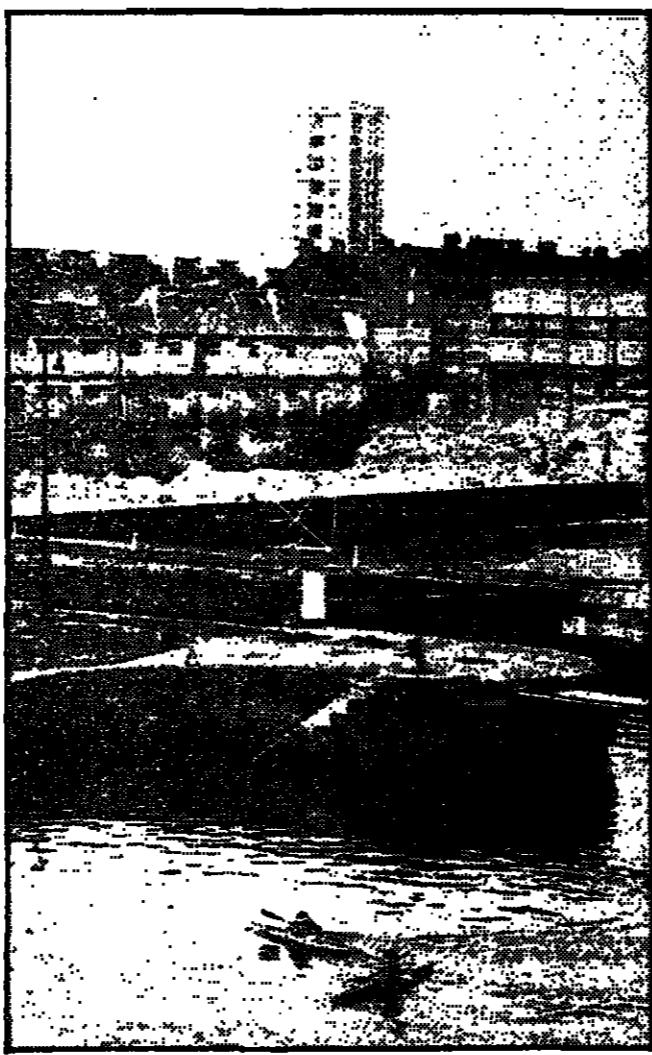
The perpetual worrier, the idealist naged by her own inadequacies, real or imagined, the introvert, betrayed or tormented by uncomprehending and easy-going friends and lovers, is figure common to both plays. In the first, Cess jogs compulsively as she makes lists or thinks of her childhood. In a long opening monologue she describes the release that physical action brings from the prison of her mind.

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

May 23-29

Architecture/Colin Amery

Good omens for future DOE policy



Dockland is one of the great missed architectural opportunities of the decade—can Mr Ridley inspire a more creative approach?

majority of the public's housing built in the 1960's is the Government's major problem. The Minister would do well to consider the encouragement of ownership trusts that inspire a sense of responsibility in tenants. In architectural terms the future for public housing must be the abandonment of the isolated ghetto and the re-integration of public and private housing. As Secretary of State Mr Ridley has his own world of Government patronage, an architecturally committed

He could encourage the raising of architectural standards in

Property Services Agency

and speed up the removal of

their deadening influence from

our national museums and

galleries. In their anxiety to

speed up the planning process

it is to be hoped that the new

minister will see the vision of

Thatcherite Britain as some-

thing more than a rash of hyper-

markets and business parks. It

is the future of our cities that

needs the kind of enhancement of

an architecturally committed

minister can bring.

In the years running up to the Millennium any Secretary of State has the opportunity to look at the environment in a way that is more than simply expedient and vote catching. There is no reason why a Millennium Commission should not look at the visual future of Britain and begin to plan actively for serious environmental improvements.

The French Government has succeeded in bringing a major series of improvements to the centre of Paris, cultural monuments that will be of lasting interest. There is no reason why some longer term thinking about the environmental future should not mark the British years, particularly as British architecture is at one of its most intriguing transitions.

As the tourist season slowly comes to life in the capital there are gradual signs that the old hub, Piccadilly Circus, is slowly recovering from the periodic fits of the past. Architects like Stephen Taylor and Partners last week unveiled their plans for the refurbishment of the London Pavilion.

Partner Nigel Woolner has taken the bold step of adding doors and a roof to the existing building in a florid French classical style. He has even incorporated an encouraging mass of figurative sculpture in his design.

Not all the figurative input

is sculptural, however. The new

occupants of the Pavilion,

Madame Tussauds (now known

as the Tussaud's People), are to

install an exhibition of

known as "Rock Lives." Life

size "rock heroes" will stand

on the balconies of the restored

building as a great lure for the

pop faithful. Eros will have to

withstand the constant unblinking

gaze of perennially waxen

rockstars.

While the restoration and

enhancement of the London

Pavilion itself is to be

questioned, the rapid spread

of uses for old buildings and

older parts of our cities that are

entirely erased. It is to be hoped

that Mr Ridley will bring

some new life into the inner

cities and not continue the process

of petrifying so much of the

country as an exhibition of

the past.

The Orphan/Greenwich

Michael Coveney

Clara Hinds has brought the scene of Thomas Otway's Restoration tragedy in *Emilia* and Philip Prowse, renewing his fruitful association with Greenwich, has set his production in a high-walled classical garden of tomb, stone, moquette, trailing ivy and a curious array of scythes, brooms, tools and hives. Here the retired courtier Astaco encourages his twin sons to study arts and hunt boar, as well as politics and the society of women.

But Castilio and Polydore are champing at the bit, for half the youth of Europe is at war. Two years later Otway placed *Venice Preserved* in a broader political context. Here the youthful headlong expressions of lust, incest and domestic rivalry are charred by the melancholy beauty of the fair beauties orphan Moninia, whom Astaco has taken into his house. The two noble kinsmen both love her, but Castilio, like his Chaucerian ancestor, claims her as his own.

As the tourist season slowly comes to life in the capital there are gradual signs that the old hub, Piccadilly Circus, is slowly recovering from the periodic fits of the past. Architects like Stephen Taylor and Partners last week unveiled their plans for the refurbishment of the London Pavilion.

The French Government has succeeded in bringing a major series of improvements to the centre of Paris, cultural monuments that will be of lasting interest. There is no reason why some longer term thinking about the environmental future should not mark the British years, particularly as British architecture is at one of its most intriguing transitions.

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Tuesday May 27 1986

Wise caution from Delors

AT FIRST sight the plan announced last week by Mr Jacques Delors, President of the EEC Commission, to liberalise capital movements in the Community by 1992 looks almost absurdly slow. Financial deregulation is the fashion of the moment, embraced eagerly in France and Australia, more circumspectly in Japan, and discussed even in Italy; yet the EEC as a group, which already has a core of relative monetary stability in the EMS, is allowing a six-year timetable for a process which will still allow controls for balance of payments reasons, and may well restrict the freedom of establishment of bank branches. It looks like a caricature of bureaucratic caution.

However, there is a great difference between what one government may be keen to do for reasons of doctrinal conviction, or in a spirit of experiment, and what should be undertaken as a binding commitment by a group of governments—some of them reluctantly. Governments may choose to meet the consequent problems as they arise, Europe, in its slow progress towards integration, is not risk such setbacks. The signs are that Mr Delors has identified the main difficulties in advance, and that six years may not be any too long to tackle them.

Potential problems

There are three potential problems in a large and disparate zone in which money moves freely. One is the harmonisation of economic management; where policy is drastically misaligned, as the Reagan experiment is showing, willing movements of private capital can accommodate gross misalignments in trade and exchange rates, and engender intractable problems in the longer term.

Here Mr Delors judges that the experience of EMS membership—and indeed of the UK's periods of effective shadow membership—have done a great deal to produce convergence in macroeconomic management. However, some of the smaller members, such as

Towards better government

THE LATEST report of the House of Commons Select Committee on the Treasury and Civil Service, which no doubt MPs are digesting during this week's parliamentary recess (or perhaps not), is another example of how good such committees can be in unearthing evidence, and how feeble in reaching conclusions.

In this case, the absence of ringing recommendations is probably to be welcomed. The whole business of the machinery of government and the country's relatively poor performance, economically and politically, is what the report is about, one where it is more important to get the long-term solutions right than to go for instant headlines. Yet the committee is treading on fertile ground, and should tread harder.

The committee chose to inquire into Civil Servants and Ministers' Duties and Responsibilities. Before it began there had been the Fording case where, on behalf of the Ministry of Defence had leaked information relating to the Falklands war, been charged under Section 2 of the Official Secrets Act, and was acquitted in court. While the committee was deliberating, the Westland affair broke out.

Those two events alone are enough to indicate that all is not perfect in the relationship between ministers and the Civil Service. There is plenty of supporting evidence: complaints for example, that morale among civil servants is low, that recruitment is failing at the highest level of ability, that the service is becoming "politicised" and, on the other hand, that it is too neutral to give full backing to a government that wants to be radical.

More say

It is instructive that the principal memorandum submitted to the committee—by Sir Robert Armstrong, the head of the Home Civil Service and Cabinet Secretary—draws heavily on statements by Sir Warren Fisher when he was head of the Civil Service in 1930. The committee finds it odd that the principles of the 1930s are still considered adequate for the 1980s.

Yet the fact is that, apart from the exceptional circumstances of the Second World War when outsiders entered in droves, the Civil Service has never been asked radically to change.

There have been minor modifications, to be sure. Political advisers, whose introduction tended to be frowned upon only a decade ago, have come to stay. The evidence to the committee

TODAY THE UN General Assembly opens a special session on sub-Saharan Africa. It could legitimately be an occasion for some expression of relief, since economic prospects look brighter than they have since the 1970s. Food production has recovered in the wake of good rains, coffee prices have firmed and oil prices have fallen sharply. But much of the rain continues to fall on arid soil; the region as a whole, encompassing some 44 countries, is poorer today than it was at the end of the colonial era 25 years ago.

If money balances as well as long-term capital are to move freely—a step still on the future agenda for Mr Delors—it will be necessary to develop something like a central monetary policy. Certainly there will have to be a fresh look at the various forms of monetary targeting now practised; it makes little sense to target the nominal growth of each currency held domestically if any European is free to hold his cash in any European currency. Discussions between the central banks on pooling their doctrinal capital have barely begun.

Safe hands

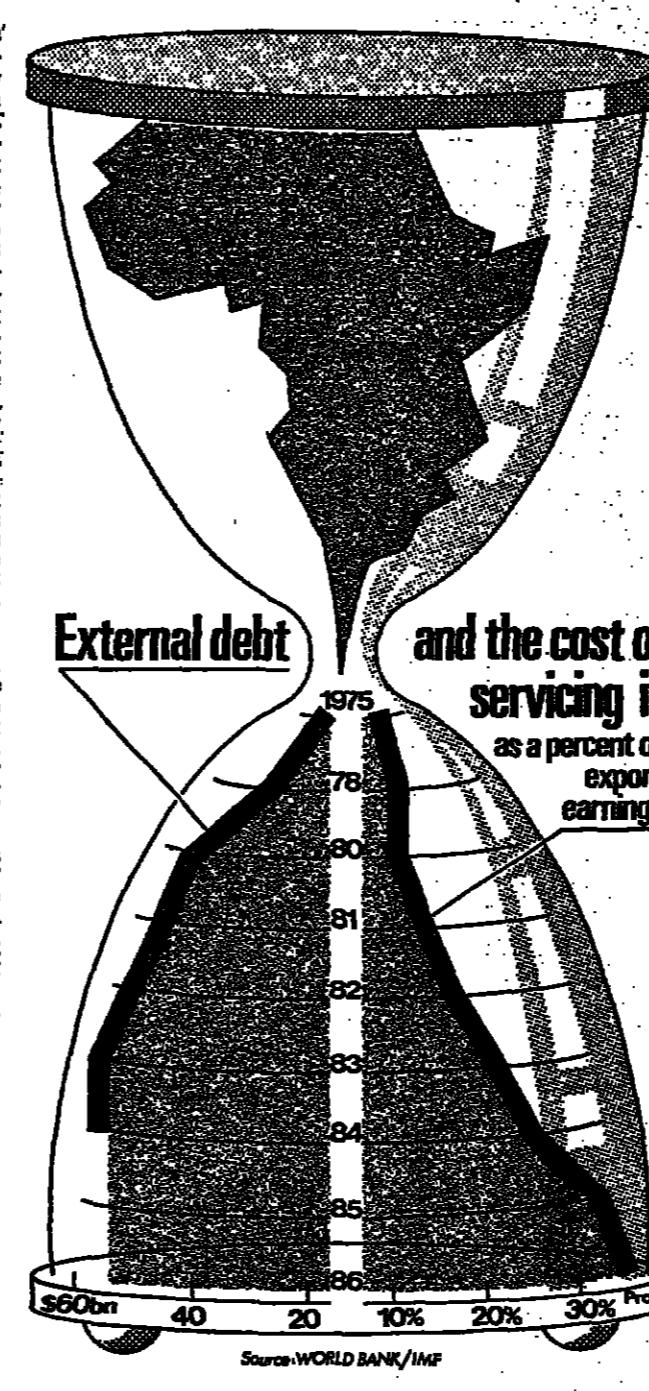
There remain two much broader problems, both of which seem to have been foreseen. These concern tax incentives and regional policy. The EEC has been able to live reasonably happily with widely differing VAT regimes affecting consumers—though shopkeepers near borders might not share this opinion; but when capital movements are free, harmonisation of corporate taxes may well be more important. The preliminary skirmishes between experts are only now to begin, and 1982 may seem to them a demanding date.

The regional problem is always with us; the point here is simply that freedom of capital movement could make it worse, with the financial centres draining savings away from the poorer regions. Mr Delors seems aware of this danger, and his caution over freedom of bank branch establishment should help to preserve regional centres of saving, risk assessment and lending; and he is soon to announce plans to make more positive use of EEC lending powers to tackle regional problems. It looks as if a programme with far-reaching implications is in safe hands.

AID TO SUB-SAHARAN AFRICA

Time for a new initiative

By Tony Hawkins in Harare



Source: WORLD BANK/IMF

Brainy Research

by bilateral donors in the form of additional aid and debt-relief. While the reality of these projections of enhanced aid flows and expanded debt relief is open to question, given the US budget problems and public spending cuts in many donor countries, there is a growing awareness on the part of donors of a change in the character of the African economic crisis. Whereas in the 1970s adequate resources were available but were being misused, today there is a very real shortage of resources. By 1984, gross domestic investment in the region had slumped from 22.5 per cent of GDP in 1980 to 14.5 per cent. Over the same period import volumes declined by almost 6 per cent a year. The tightening of the balance of payments constraint is the

result of falling export prices, sharply higher debt-service payments and a fall in non-concessional capital inflows.

Actual debt-service payments increased from 7 per cent of exports in 1980 to 25 per cent in 1984 and are forecast to peak at 35 per cent this year, falling to 33 per cent in 1987.

The African debt crisis, usually regarded as of limited significance compared with that of Latin America and treated as such in the Baker Plan, is assuming increasingly worrying proportions, with external payments arrears at the end of 1984 totalling some \$10bn. Indeed, during the 1980-85 period only 15 of the 44 sub-Saharan countries, holding 15 per cent of the region's debt, were able to service their debt promptly.

The US Treasury Secretary's

Against this background, it is

to see what can be achieved at the special session of the General Assembly. Despite the short-term optimism for a better performance in 1986-87, it is difficult to be optimistic about longer-term prospects. The chances of a substantially enhanced resource flow are slim: commercial banks look to be firmly on the retreat from Africa with Bank of International Settlements (BIS) figures showing a decline in net lending from \$5.5bn at the end of 1983 to just over \$4bn at the end of last year. The IMF is also out to reduce its exposure.

Bilateral donors, constrained

by the likelihood of a further deterioration in the region's terms of trade between 1987 and 1990 and the sluggish demand for primary product exports, are unlikely to offer increased aid debt-reduction packages.

Given the reality that, in the medium term, income per head in much of sub-Saharan Africa will continue to decline unless the present trend towards domestic policy reform is underpinned by a substantial improvement in resource availability in the form of aid and private investment inflows and enhanced debt-reduction packages. Clearly, there can be no return to positive rates of per capita income growth without a major improvement in import capacity.

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Clearly, there can be no return to positive rates of per capita income growth without a major improvement in import capacity.

The special UN session offers another opportunity for exerting the necessary change in donor attitudes and policies.

Additional resource transfers are essential for the World Bank's adjustment-with-growth strategy to succeed. Without these resources, there will be very little growth, thereby putting at risk the region's slow-moving but still crucially important adjustment programmes.

Patrick's progress

Sir Patrick Sergeant, having stepped out of daily journalism after 25 years as City editor of the *Daily Mail*, is getting on to the serious business of becoming a multi-millionaire.

Active interest

What may be new is the belief that there is some correlation between the machinery of government and the country's relatively poor performance, economically and politically.

Even that statement could be pushing it a bit. Then Mr Wilson talked seriously about administrative reforms both before and while he was Prime Minister in the 1960s and Mr Heath for a time seemed a radical innovator when he succeeded him in 1970. Not too much happened.

Patrick's progress

What could be genuinely new, however, is a widespread realisation that this time something must be done. The evidence for this comes from the select committee's report where there was no shortage of witnesses—many of them ex-senior civil servants and former ministers, including Prime Ministers—coming forward to say that the country needs to be better governed. The civil service itself, through its First Division Association, is also taking an active interest in reform. So are the academic institutes and the opposition parties.

In other countries, in particular, but also in France, there seems to be more interest change between those outside government and those inside. It is quite natural for someone to spend a few years at (say) the Treasury and then go back to academic life or another profession.

The practice is very underdeveloped in Britain. Yet it is precisely the idea of greater interchange that both the select committee and Sir John Heseltine in his recent paper from the Institute of Directors seek to encourage. Both of them lean towards enhanced private office for senior ministers that would include political advisers, outside experts and professional civil servants. Ministers might then have more control over what their department was doing.

It is not the only way for reform. The political parties too, will have to become less amateur, just as the Civil Service will have to adopt modern business methods.

One important matter is that the debate on how to secure better government has begun.

Men and Matters

Slow to pay

The first issue of *Business Today*—published by Austin Rover and "devoted to the

interests and concerns of the smaller business"—carries a hard-hitting story about companies that are slow to pay their bills.

"The Bad Risk Business—slow payers can wipe you out," proclaims the front page headline.

A supporting editorial condemns this "commercial practice" as a "serious drain on the small businessman's resources."

All of which made one reader, Allen Bennett, managing director of Shoreditch-based AB Group, think a little. For his company supplies Austin Rover—and, he says, no other customer is as tardy in settling its accounts.

Austin Rover's poor performance, says Bennett, was to pay two months after delivery, its average three months, and its worst eight months.

Bennett has now sent details of 16 cases of slow payment to the magazine—and Austin Rover, I gather, is looking into them.

Welsh bottle

Enough to make the Russians see red, as a Welshman remarked on discovering that after Smirnoff comes... Tafiki.

Tafiki Imperial Welsh Vodka

certainly rolls smoothly off the tongue.

"The name has tickled everybody," says its producer, Dafydd Gittins, founder and managing director of the Brecon Brewery.

Gittins, who has already rediscovered Welsh Chwylion, and concocted a Welsh dry gin and a Welsh cream liqueur, says that the soft water of the Brecon Beacons gives his vodka a smooth, clean taste that should compete well with imported Russian and East European brands.

Advance orders for Tafiki amount to some 1,000 cases of about 9,000 litres and the first bottles, priced 20-25.50, should be in the shops next month.

And after discovering Tafiki, what next? Could all those Japanese companies that have come to Wales stimulate a search for a Daisuke?

If I finish the course

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FOREIGN AFFAIRS

Paying the price of dollar debauchery

By Ian Davidson

AT THE Tokyo summit three weeks ago, the leaders of the seven leading industrialised countries promised an ever-more perfect commitment to the constructive and co-operative management of the world economic system. They would co-ordinate macro-economic policies; they would struggle against budget deficits; they would resist protectionism; they would fight for trade liberalisation; they would maintain, perhaps increase, aid to developing countries; they would seek greater stability in exchange rates; above all, their ministers would meet more often. It sounded very reassuring.

The trouble is that affirmations of virtuous behaviour have been heard many times before, but have borne very little relation to actual performance. The vast American budget and trade deficits, the gyrations of the dollar, all testify to the yawning gap between words and reality. If the leaders sound more sincere this time, it is for two reasons: Mr James Baker, the US Treasury Secretary, believes in international economic co-operation, as his predecessor, Mr Donald Regan, did not; and he does so partly because he and the rest of the world are facing the danger of an international trade war driven by protectionist forces in the US Congress.

It may be that the danger will turn out to be less than it seems, and that the war can be averted or at least contained within manageable limits. To head off Congressional pressure, the US administration has adopted a dual policy of carrot and stick: on the one hand, it has helped to bring about the steep fall in the value of the dollar, and is pressing for a new round of trade liberalising negotiations in Gatt; on the other, it has adopted an aggressive stance of its own on the trade front, for example in fierce demands for compensation for the entry of Spain and Portugal into the European Community. But neither carrot nor stick prevented the House of Representatives last week from voting, by a heavy majority, which included 59 Republicans, the most protectionist trade bill to have come out of Congress in recent years.

A market for the big boys

From the Finance Director, Bowater Industries

Sir, — I was pleased to see your editorial of May 20 supporting the development of a sterling commercial paper market. It should be noted that under present tax law it appears that industrial holding and other investment companies cannot obtain tax relief for the short interest or discount and other costs involved nor would a pure trading company if the finance were used for fixed capital purposes. If the Government desires a free development of the market it should introduce amending tax legislation in this year's Finance Act.

Ian N. Tegner,
Bowater House,
Knightsbridge, SW1.

Spies who steal computers

From Mr P. Ashdown MP

Sir, — My first compliment goes to David Buchan's *Weekend* and *FT* piece, "The spies who steal computers" (May 17). It had all the colour and raciness that makes your Saturday paper such a good read. May I also, however, gently disagree with a number of Mr Buchan's points and conclusions?

I too have seen some of the Farewell material, as have staff at Birmingham University. I am by a narrow margin inclined to believe that most of it is authentic. The question I would raise is why?

Anatomy of UK inflation

From Mr L. Copeland, University of Manchester Institute of Science and Technology, PO Box 22, Manchester.

Spies who steal computers never discovered who their source was. He vanished and agents who vanish, their identity unknown, are, as I understand it, always looked on with the utmost suspicion. The French Secret Service passed the material in a very curious way. Having given it to their President as a bargaining chip at the Williamsburg summit in 1983, they then made a massive leak of the material to the French Press in 1985, a week before the Mitterrand Government was due to receive the highest level trade delegation that the USSR had ever sent to Paris. Embarrassing, to put it mildly!

The material itself is nothing like as sensational as I think Mr Buchan implies. Rather it shows a large bureaucracy carrying out a routine and predictable task in keeping tabs on their rivals in the US.

Where I totally agree with Mr Buchan is over the need to properly understand our military related technology from falling into the wrong hands. But I do not agree with Mr Buchan that in order to do this we must yield part of our sovereignty to the US. What he refers to as heavy handedness by the United States, Sir Michael Haworth, the Attorney General, described to me as "an unwarranted encroachment on UK jurisdiction and contrary to international

The bill may never reach the statute book—the administration has threatened a presidential veto to prevent it. But it is a sign of the temper of the times and of the pressures facing Congress in the run-up to the mid-term elections.

Ten days ago the Tripartite Commission (which gathers business and other leaders from Europe, Japan and the US), held a plenary meeting in Madrid. Prof Richard Cooper, formerly a high State Department official in the Carter administration, gave a frank warning of the strengths of these pressures: he had never seen, he said, such an ugly mood on trade in Washington. Centrepiece of the Commission's deliberations was a report on *Conditions for Partnership in International Economic Management*. As was to be expected in this body, there was unanimity that such partnership was not merely desirable but essential; yet what I heard from the discussions left grave doubt whether it was feasible, or would even be seriously attempted.

If there is a case for what might be described as constructive anxiety, it was presented by Fred Bergsten, director of the Washington-based Institute for International Economics and another Carter veteran. His thesis is over-simplistic. Is the American political system tends to encourage incoming administrations to pursue economic policies which largely disregard the interests of the rest of the world; because of the power of the American economy and the importance of the dollar, it can sustain such policies for far longer than would be possible for lesser countries; but eventually the negative feedback proves so strong that Washington is forced to revert to a more co-operative mode; and generally this more co-operative mode dominates the political system — until the next presidential election.

Mr Reagan long pursued a policy of "benign neglect" towards the dollar; like Mr Nixon before him, he has finally been compelled to move back to the middle ground. If the Bergsten thesis holds good, there should now be a window of opportunity for building on the new co-operative mood in

Washington, which is reinforced by its fears of protectionism.

There seem to be at least three problems: the numbers look too daunting to admit of any rapid escape from the predicament; we have neither the institutions nor the rules to anchor co-operation between the major players; and two years is a very short time to establish a new system of operation as a habit of mind, on the basis of improvisation, negotiation and goodwill, before the next presidential election gives us an entirely new cast of characters in Washington.

Dr Bergsten believes that the US had been headed for a \$300bn current account deficit before the dollar's decline; now, after a 25 per cent trade-weighted depreciation, he still expects a \$100bn deficit — indefinitely. Not everybody expects his \$300bn figure. But there can be little doubt that the US trade balance improves much more and much faster than Dr Bergsten expects, protectionist sentiment in America is likely to remain strong.

Japanese policies will obviously be pivotal, on political as well as economic grounds.

Last month's Maekawa Report recommended a switch from export-led growth to domestic consumption and investment,

and its conclusions were strongly endorsed at the Tripartite Commission meeting by Mr Isamu Miyazaki, chairman of Daiwa Securities Research Institute, and author of the Japanese section of *Conditions for Partnership*. — Japan has become aware, finally, he said, "that its chronic surpluses are due principally to structural factors of the Japanese economy, and he argued that faster economic growth to bring the current account surplus down to a more reasonable level.

Unfortunately, political opposition to the Maekawa recipe

inside Japan, from farmers,

small businessmen, coal-miners and small distributors, as well as from within the governing LDP party, is reported to be strong and getting stronger. But even if there were unabridged enthusiasm, a rapid turnaround would be unlikely.

Mr Miyazaki posited a "loco-

motive" scenario for Japan, in which the average economic growth rate over the next five years would be boosted to 3 per cent, and the budget deficit to 2.4 per cent of GNP. Yet even then the average current account surplus would still remain at \$58bn or 2.9 per cent of GNP, falling off only slightly to \$47bn (2.1 per cent of GNP) in the year 1990. Yet experience has shown that trade frictions become serious whenever the current account surplus rises above 1.5 per cent of GNP. In other words, if there were to be the kind of structural adjustment in the Japanese surplus which was likely to take the heat out of protectionism in the US, it would either require much more radical action by the Japanese government than seems plausible, or would take much too long for the requirements of the American political cycle.

Part of Dr Bergsten's recipe for partnership is the recommendation that the world needs to erect more effective international institutions, rules and regimes to foster macroeconomic and monetary policy co-operation. No doubt he is right. If there is one thing which has helped keep alive the

ideal of free trade and restrain protectionist bouts of protectionism, it is the existence of Gatt with its principles and its procedures. There is no corresponding institution for referring economic or monetary policy: Bretton Woods was blown away by President Nixon at the end of the last long period of dollar neglect, and meetings of finance ministers, by common consent, is that they do not work well.

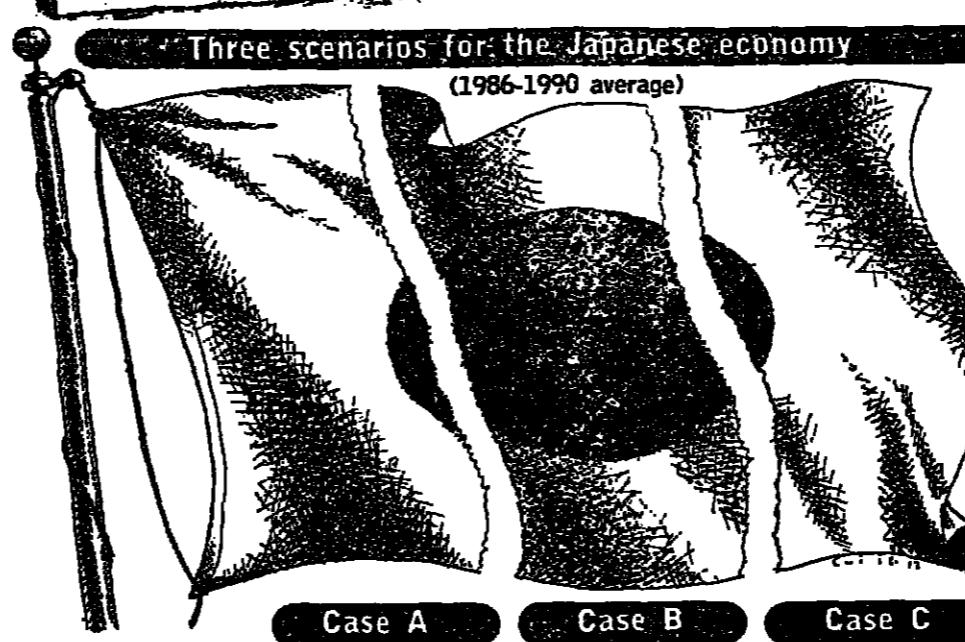
Dr Bergsten also argues that it is a mistake for other countries, in their own interest and ultimately in that of the protectionists in check.

Who knows, perhaps we shall even see the launching of a new round of Gatt negotiations in the autumn (though I doubt it).

But if the protectionist tide were to break the dam, it would be impossible to sustain a posture of supercilious disdain, because serious protectionism would turn immediately into serious political friction.

If the American body politic decides to fight a unilateral war against what it sees, however unreasonably, as unfair competition, the war is all too likely to spread beyond the bounds of trade.

The governments of the seven summit countries will have their own political frictions, and a war cut out to prevent things getting to such a pass.



MAIN INDICATORS	Case A	Case B	Case C
Real growth rate	3.3 (3.7)	2.4 (1.9)	4.5 (4.4)
Current account surplus (US \$1 billion)	66 (67)	65 (61)	58 (47)
Percentage of GNP	3.4 (3.2)	3.0 (2.3)	2.9 (2.1)
Yen/Dollar exchange rate	180	160 (140)	180
Budget deficit (percentage of GNP)	1.7 (0.2)	2.2 (1.7)	3.4 (2.9)

Sources: Based on "Kale Model" of the Daiwa Securities Research Institute (April 1986). Figures in parentheses are for 1990. Japanese fiscal year (April-March) is used.

ideal of free trade and restrain protectionist bouts of protectionism, it is the existence of Gatt with its principles and its procedures. There is no corresponding institution for referring economic or monetary policy: Bretton Woods was blown away by President Nixon at the end of the last long period of dollar neglect, and meetings of finance ministers, by common consent, is that they do not work well.

Dr Bergsten also argues that it is a mistake for other countries, in their own interest and ultimately in that of the protectionists in check.

Who knows, perhaps we shall even see the launching of a new round of Gatt negotiations in the autumn (though I doubt it).

But if the protectionist tide were to break the dam, it would be impossible to sustain a posture of supercilious disdain, because serious protectionism would turn immediately into serious political friction.

If the American body politic decides to fight a unilateral war against what it sees, however unreasonably, as unfair competition, the war is all too likely to spread beyond the bounds of trade.

The governments of the seven summit countries will have their own political frictions, and a war cut out to prevent things getting to such a pass.

Lombard

How to reform competition law

By Michael Prowse

WHICH COUNTRY has the more effective competition policy: Mrs Margaret Thatcher's Britain or Mr Andreas Papandreou's Greece? This is, of course, a trick question. Socialist Greece has the more cogent anti-trust legislation (even if it may not always be implemented) for a very simple reason. When Greece joined the EEC, as it sensibly opted to buy, as it were, a competition policy off-the-shelf, it decided that the relevant parts of the Treaty of Rome should apply in its domestic economy as well as in trade with other members states.

Under EEC competition law, the position is quite different. Companies know where they stand: unless they can win an explicit exemption, anti-competitive behaviour raises the prospect of prosecution, heavy fines (as seen in the recent case involving ICI and other companies in the plastics cartel) and private actions for damages. The authorities do not need to wait for complaints: they can mount the unannounced dawn raids which are often the only way to get hold of incriminating corporate documents. Also, unlike British officials, they cannot be stymied by fancy legal drafting of restrictive agreements—what matters is the effect, not the form, of the agreements.

EEC competition law already applies in Britain but only when trade with another member state is affected. Also, as companies are at last beginning to realise, it can be enforced without the help of going to Brussels: injunctions and damages can be sought in the London High Court for breaches of the treaty. The paradoxical result is that UK companies can get swift and effective protection from cartels and predation only if trade with another EEC country is affected—small UK companies have more to fear from big UK rivals than those on the Continent.

A review of British competition policy is apparently about to be announced. What is the point of making marginal adjustments to the present ineffectual regime, or even of dreaming up new laws, when the Treaty of Rome already exists? The simple and radical solution is to take a leaf out of Greece's book and conclude that EEC law should also apply to domestic trade. Judges and lawyers would then have to master only one set of regulations. Companies cannot protect themselves in the courts if they are obliged to petition officials and to hope that they will mount investigations.

we observe? The oblivious pursuit, in every capital separately, of good housekeeping. Invoking the danger of inflation, European governments have resisted any notion of faster, concerted European expansion, while turning a blind eye to the much greater dangers threatened by dollar debauchery; they have preferred, and they continue to prefer, policies of competitive austerity, the illusion of authority.

Perhaps the worst will be avoided. Perhaps the US administration will succeed in keeping the protectionists in check. Who knows, perhaps we shall even see the launching of a new round of Gatt negotiations in the autumn (though I doubt it). But if the protectionist tide were to break the dam, it would be impossible to sustain a posture of supercilious disdain, because serious protectionism would turn immediately into serious political friction.

If the American body politic decides to fight a unilateral war against what it sees, however unreasonably, as unfair competition, the war is all too likely to spread beyond the bounds of trade.

The governments of the seven summit countries will have their own political frictions, and a war cut out to prevent things getting to such a pass.

YET ANOTHER PROGRESS REPORT.

We can claim considerable progress since our establishment in August 1982. In fact, we are a very different kind of bank — fully equipped with a wide range of financial and investment services.

As a commercial bank we operate, together with our subsidiary Banca Cattolica del Veneto, an extensive network of branches throughout the major business and commercial centres of Northern and Central Italy.

In addition, we control

• Fiscambi, which operates financial service companies in the areas of Factoring, Leasing, and Real Estate Financing, and

• La Centrale, a merchant bank.

Nuovo Banco Ambrosiano, Banca Cattolica del Veneto and Fiscambi are quoted on the Stock Exchange.

Our capital and reserves have almost doubled. Shares are held 58% by ten banks (two of which are State controlled) while the remaining 42% is in the hands of some 70,000 individuals.

Fondo Centrale, our investment fund, launched in October 1985, has already achieved wide acceptance and has demonstrated a performance well above the national average.

Profits for 1985 amounted to L. 23,382 million after L. 127,652 million provision for reserves and amortization. We are now in a position to pay our first dividends which, on last year's results,

will total L. 14,144 million.

At this stage, we wish to convey sincere thanks to all who have contributed to our results and re-structuring. This includes not only our own staff and investors but our many friends and colleagues throughout the world.

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Terry Byland
on Wall Street

Futures
lead way
to rally

WALL STREET went away for the Memorial Day weekend in better form than seemed likely only a week earlier, with the dollar, the bond markets and stock prices scrambling to recover some of the ground lost during the past month. In the securities markets, the swiftness of the upturn caught the institutions wrong-footed - but only for one day. Turnover, which was thin at the beginning of the week, rose on Thursday and was going well on Friday until everyone left Manhattan for the holiday weekend.

The impetus beneath the stock market's rebound came from premiums on stock index futures, which triggered stock buying programmes on Thursday and Friday. Less easily answered is: 'What triggered the stock index futures?' The most convincing answer is the renewed downturn in crude oil futures in New York - checked at the end of the week - revived optimism over inflation, interest rates and corporate profits.

This coincided with the belief in the market place that the shakeout had opened the way for a rally, based on a favourable view of the Senate committee's tax bill, which trims maximum corporate tax rate from 46 per cent to 33 per cent.

Having agreed that the poor first-quarter corporate results were only to be expected, analysts have now transferred their most optimistic forecast to the second half of the year.

Merrill Lynch sees a gain of 22 per cent in corporate profits for the June quarter, followed by a 16 per cent gain in the third quarter and then a leap of 30 per cent in the fi-

nal quarter, which will benefit from corporate write-offs in the final three months of 1985.

Goldman Sachs, in its latest research focus, is similarly, but not quite equally, bullish on profits. Agreeing with many others that oil industry weakness will keep corporate profits back in the early part of this year, Goldman sees 'stronger gains' in the second half, culminating in a 20 per cent gain in the final quarter and a year-to-year gain of close to 15 per cent.

This translates, believes Goldman, into growth of about 31 per cent in profits of the Standard & Poor's 400 stocks and of 19 per cent on those of the S & P's 500 companies.

But the renewed weakness in oil prices, even if it is maintained, leaves investors to decide whether it is bonds or equities that offer the greater opportunity. Bond yields fell 20 basis points last week, but have a further 25 to lose before matching the low of two months ago.

For the short term, bonds could move up further and faster than stocks. Goldman, which considers bond market assets should make up 20 per cent of portfolios, now says 25 per cent of cash flow should be put into the bond market. The extra cash, it says, should be taken out of new property investment by halving its cash flow allocation to 5 per cent.

Many analysts would agree that property investment should be placed under restraint. In addition to the widely recognised property problems in Texas and other Sunbelt states, there are signs that the Manhattan condominium market is beginning to soften.

If the stock market is to continue taking its share of new cashflow investment, it is no surprise that attention is reverting to those sectors with fortunes linked closely to oil prices. Last week saw active trading in airlines, although buyers were more selective than last time.

Dr Julius Maldutis, airline analyst at Salomon Brothers, recently told clients the industry's financial health was 'equal to, if not better than, on the eve of deregulation' although he thinks there will be further 'consolidation' as the laggards fall to the predators.

The best-favoured seems to be American Airlines, acclaimed as a financially strong group, well placed to benefit from the switch to holidays at home by US tourists. Although close to the 52-week high, the stock is already showing signs of leading the sector forward again. Similar arguments can be posed for United and for Delta.

Pan Am, however, was bumping a 52-week low at midweek - the stock rallied later. Its transatlantic traffic could be vulnerable to the same kind of setback that has already hurt British Caledonian. For the near term, Pan Am's son of its Pacific routes looks unfortunate.

UK spending focuses on claim for extra £3bn

BY ROBIN PAULEY AND PETER RIDDELL IN LONDON

MR NICHOLAS RIDLEY, Britain's new Environment Secretary, will this week review a preliminary bid for an additional £3bn (£4.7bn) of housing and local authority expenditure for next year. This was submitted by his predecessor, Mr Kenneth Baker, on the day before last Wednesday's ministerial reshuffle.

The decision will have a major influence on the forthcoming Cabinet debate about the balance between higher public expenditure and income tax cuts next year, which is a key item in the run-up to the next general election.

Mr Baker requested an additional £1bn of local authority extra expenditure and a further £1bn on housing and related capital spending.

Treasury ministers object vigorously both to the scale and timing of Mr Baker's bid, arguing that it was trying semi-publicly to commit and embarrass his successor.

Under new procedures all bids for additional money have to be made in writing to Mr John MacGregor, the Chief Secretary to the Treasury, with copies to Mrs Margaret Thatcher, the Prime Minister. The deadline is the end of this month.

Murdoch makes 'final' peace offer to sacked print workers

BY DAVID THOMAS, LABOUR STAFF, IN LONDON

NEWS INTERNATIONAL yesterday offered a new package to the British print unions in a bid to end the dispute with its dismissed print workers over its move to its new plant at Wapping in east London.

Mr Rupert Murdoch, News International's chairman, said the offer was the final one and described it as 'an extremely high price for bringing the dispute to an end'.

News International is to withdraw the offer by this Friday, May 30, or by the completion of any ballot of print workers which is under way by May 30.

Since January Mr Murdoch has been producing three national titles - The Times, Sunday Times and the Sun - from the heavily guarded high-technology plant in London's docklands. They were moved there overnight and more than 5,000 traditional print workers, who had gone on strike, were dismissed without compensation.

The print unions will be consulting their members on the offer, but would not be drawn last night on whether they would be recommending it for acceptance.

The offer was put together after a weekend of talks between News International and the five print unions. In their final stages, the talks involved Mr Murdoch and Mr

Mr Ridley has not withdrawn Mr Baker's bid so far and this might appear politically damaging. It is expected to take time to re-examine the proposals by seeking Treasury permission for an extension of the deadline of two weeks to permit a 'review and consideration'.

Mr Ridley has a reputation as a firm supporter of restraint in public expenditure, but he is expected to take a more flexible line in practice, especially in relation to the £2bn rise in local authority spending.

The increase is required merely to bring next year's plans into the realities of what is currently being spent locally.

Moreover, ministers are aware of a future caused in traditional Tory parts of Britain by this year's squeeze on the rate (local property tax) support grant settlement. Mr Ridley has made known his belief in the importance of getting the setlement right.

In recent Whitehall discussions on next year's provisional settlement the Treasury was sent away to review its proposal for a tight squeeze and the issue will be one of the first for Mr Ridley to determine.

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Rush to sell French shares

Continued from Page 1

Mr Mitterrand, added to economic uncertainties, means that France was entering 'a period of political turbulence', a senior official said yesterday.

Mr Mitterrand has stepped up his criticism of Mr Chirac over such issues as the easing of redundancy procedures, his steam rollering of legislation through parliament and the revision of the autonomy of New Caledonia, France's Pacific territory.

Mr Chirac has equally stepped on Mr Mitterrand's toes by attacking his policy over the US Strategic Defence Initiative (SDI), demanding the recall of an ambassador named by Mr Mitterrand and accusing television journalists of being too favourable to the Socialists in their commentaries.

This is seen as the prelude to further battles this month over Mr Mitterrand's expected refusal to sign some of the decrees - including in part the privatisation decrees put to him by Mr Chirac.

The best-favoured seems to be American Airlines, acclaimed as a financially strong group, well placed to benefit from the switch to holidays at home by US tourists. Although close to the 52-week high, the stock is already showing signs of leading the sector forward again. Similar arguments can be posed for United and for Delta.

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UK finance publisher in £90m share offer

BY TERRY GARRETT IN LONDON

EUROMONEY Publications, a leading UK publisher of magazines covering banking and the international capital markets, is coming to market in an offer for sale arranged by Merrill Lynch, which values the company at more than £100m.

The flagship monthly publication, Euromoney, is the brainchild of Sir Patrick Sergeant, former city editor of the London newspaper the Daily Mail for 25 years, who started the magazine in the corner of his office with a capital of £500 and the backing of his employers, Associated Newspapers.

Associated Newspapers, which currently holds 90 per cent of the equity, will not be selling any shares in the offer although its holding will be immediately diluted to 78 per cent and later to 75 per cent by the exercise of share options.

Merrill Lynch has put a mini-

mum price of 450p on the offer of 3m shares, equal to 15 per cent of the capital. The listing will be on the Luxembourg market in the form of international depositary receipts (IDRs).

Sir Patrick said yesterday that it was in keeping with Euromoney's commitment to the Euromarkets to 'set an example' and list the shares in Luxembourg. Merrill Lynch will, however, be making a market in the IDRs in London.

The call for elections forms the centrepiece of Mrs Thatcher's stated desire to improve living conditions for the 1.3m Palestinians living under Israeli rule and to encourage more moderate Palestinian leadership.

Mr Rabin criticised Europe for doing 'practically nothing' to help improve conditions for the Palestinians and said he wished Europeans would do more, particularly for those in refugee camps.

Mrs Thatcher, who winds up her four-day visit today, is said to have retorted that, even when no solutions were apparent, one must persevere. A political vacuum invites and encourages terror, she told Mr Rabin, according to British officials.

Last night, Mrs Thatcher met an invited group of eight moderate Palestinian notables from the West Bank and Gaza, to sound out their views on the present impasse in peace negotiations.

Before the meeting, the Palestine Press Service, which is believed to reflect the opinion of Palestine Liberation Organisation, condemned the visit.

The meeting, which brought together such figures as Mr Rashid al-Shawwa, the deposed mayor of Gaza, and Mr Hanna Siniora, editor of the East Jerusalem daily newspaper Al Fajr, took place in the British consulate general in East Jerusalem.

The delegation gave Soviet officials a list of names of Soviet dissidents about whom concern has been expressed in Britain.

Lord Whitelaw said the two sides had discussed the disaster at the Soviet Chernobyl nuclear power station, but there had been no recriminations from the British side about the cloud of radioactivity which subsequently drifted across Europe.

Mr Gorbachev was 'very cooperative', however, in discussing proposals for a convention to be set up to exchange information on civil nuclear power.

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FINANCIAL TIMES SURVEY

Tuesday May 27 1986

150

Foreign Exchange

Has the dollar fallen far enough since the heights of March 1985? The Group of Five can't agree. And foreign exchange dealers fear to predict when the world's major currency may begin to recover

Mercurial times in the market

By George Graham

AFTER a year in which it seemed the dollar could only fall, the foreign exchange markets are now facing a period of greater uncertainty.

Has the dollar fallen far enough from the giddy levels it reached in March 1985? If the governments of the Group of Five industrial nations can't agree on the question, neither can foreign exchange dealers, who are nervous about predicting a turn in the dollar's long, downward trend.

The extent of the fall has been massive. From its peak, the dollar has now fallen by around 27 per cent as measured against a trade-weighted basket of other currencies. But that movement understates the degree of the US currency's decline against its two major trading counterparts, the Japanese yen and the West German D-mark.

Between March 1985, when it achieved its highest levels, and the meeting of the Group of Five finance ministers and central bankers, at New York's Plaza Hotel in September, the dollar fell by 16 per cent.

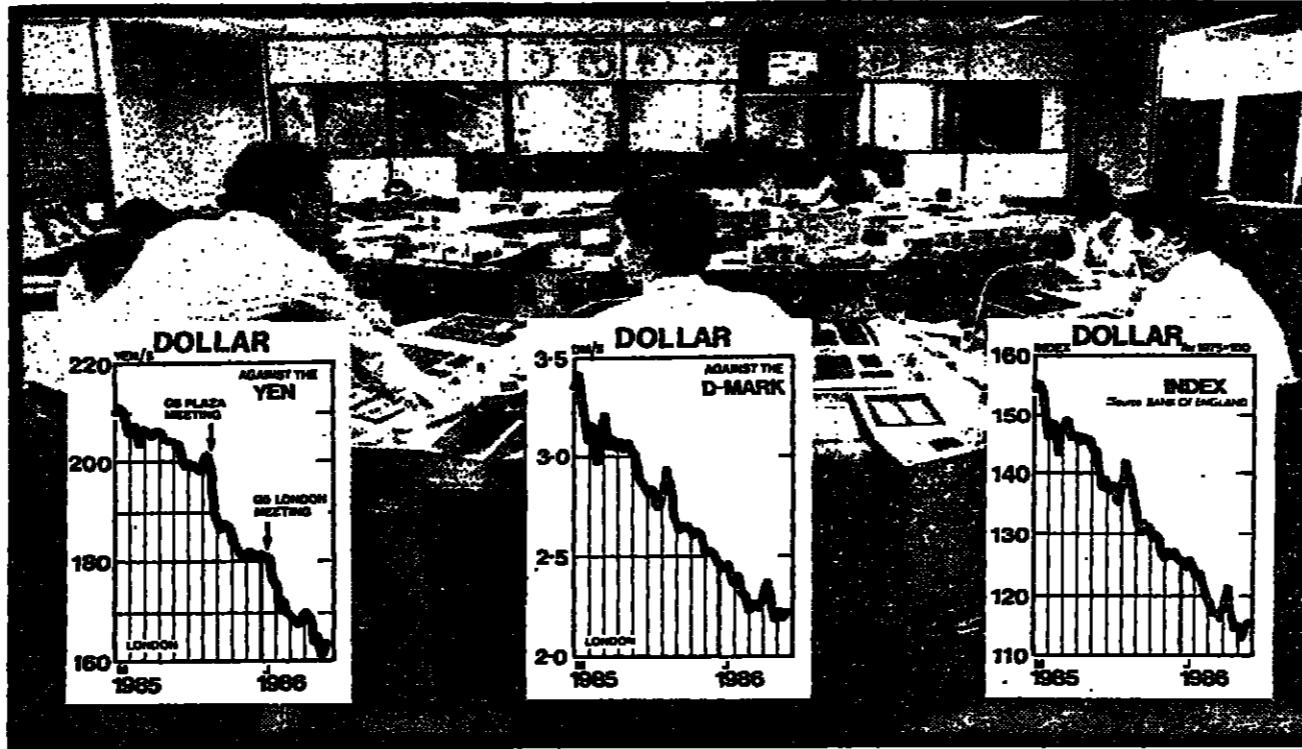
against the D-mark. Spurred on by that meeting's agreement to intervene jointly in the foreign exchange markets to bring the dollar down, it has since fallen another 23 per cent from that level—an overall drop of 38 per cent in little more than a year.

Against the yen, its descent has been more striking. After trading at more than Y100 to the dollar in the spring of 1985, by the time of the Plaza meeting the dollar had fallen by less than 10 per cent. Since then, however, it has depreciated by a third. At one point it dipped below Y180, 40 per cent lower than its peak last year.

This downward trend in the foreign exchange markets' major currency has been dominated by the concerted intervention of the central banks and has brought with it a further measure of volatility in an already mercurial market.

As one central bank dealer remarked ruefully, a range of 5 pfennigs in a day is no longer unusual for dollar/D-mark trading, the most active spot currency market.

The intervention of the central banks has been on an unprecedented scale, as they together sold dollars in their



efforts to force an orderly depreciation of the US currency.

In the six weeks immediately following the Plaza agreement, the New York Federal Reserve Board sold \$3.2bn of dollars in the foreign exchange markets. Its counterparts in the other Group of Five countries—West Germany, Japan, France and the UK—are estimated to have sold another \$5bn; while other central banks of the broader Group of Ten industrial countries are thought to have contributed around \$2bn to the operation.

Spread over six weeks, however, \$10bn can easily be swallowed up in the vast worldwide turnover of the foreign exchange markets. Accurate statistics of volume in the world's currency markets are hard to come by, but the Group of 30, a research organisation backed by financial institutions and multinational companies

estimated last year that daily turnover had doubled from \$75bn in 1979 to \$150bn in 1984.

A more detailed picture of the world's two largest foreign exchange centres, London and New York, can emerge later this year with the publication of the results of surveys conducted simultaneously by the Bank of England and the Federal Reserve Board in the US.

The survey was carried out in March, and many foreign exchange dealers believe that when the results are collated they will confirm London's stable lead over other markets.

The Tokyo market terrifies some of the leading London foreign exchange brokers, who see their Japanese counterparts taking substantial involuntary positions in currencies because of market rules that commit them to deal in certain sizes once they have quoted a

price. But it has taken its place as the centre of the third trading time zone.

The foreign exchange market is at its deepest when London is still trading and New York's close. After London's close, New York trading can be much thinner, and exchange rates are often driven sharply by movements in currency futures markets.

Options trading has also made its mark on the foreign exchange markets. Dealers note that spot rates increasingly show signs of "stickiness" when they reach the big round numbers such as \$1.50 for dollar/sterling or DM 2.20 in dollar/mark trading, in which options tend to be written. Exchange rates have difficulty pushing through these levels, but when the resistance level is pierced they rush ahead as options are unwound.

Options trading has also made its mark on the foreign exchange markets. Dealers note that typical Ecu deals now average \$m to \$m Ecu each, with the largest deals in the 50m to 60m Ecu range. The average sizes are comparable with those for dollar/D-mark and cable—probably around \$3m and \$2m respectively—although a small club of leading banks deals in these currencies in significantly larger sizes.

Other currencies, such as the Australian dollar, have also increased in volume, helped by the ending of foreign exchange controls. Its swings can be extremely sharp, however, as the weight of investment money drives a market that is relatively thin in comparison with the major trading currencies.

"The Australian dollar is no longer an exotic currency," says Mr Michael Tong, of ANZ Bank.

"It may possibly be sixth or seventh in order of volume now."

Yet in a global foreign exchange market that has become accustomed to extreme volatility, bank dealers are less willing to hold positions for long periods. The fluctuations that can occur in afternoon trading in New York can be too severe for a London dealer to sleep easily with substantial exposed positions in a currency.

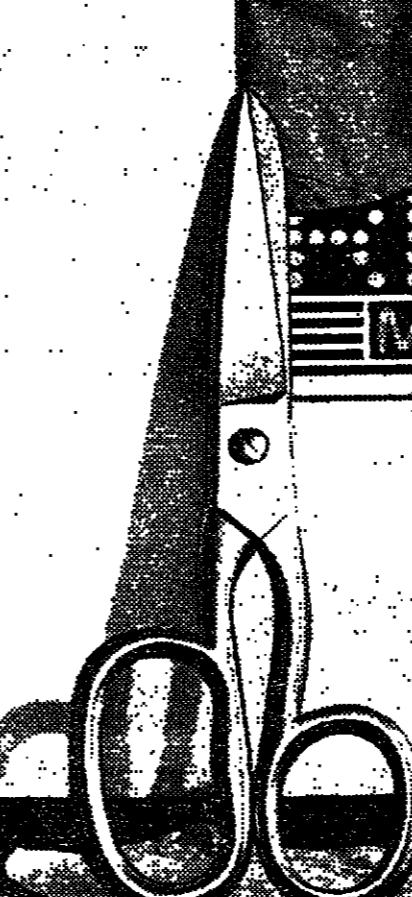
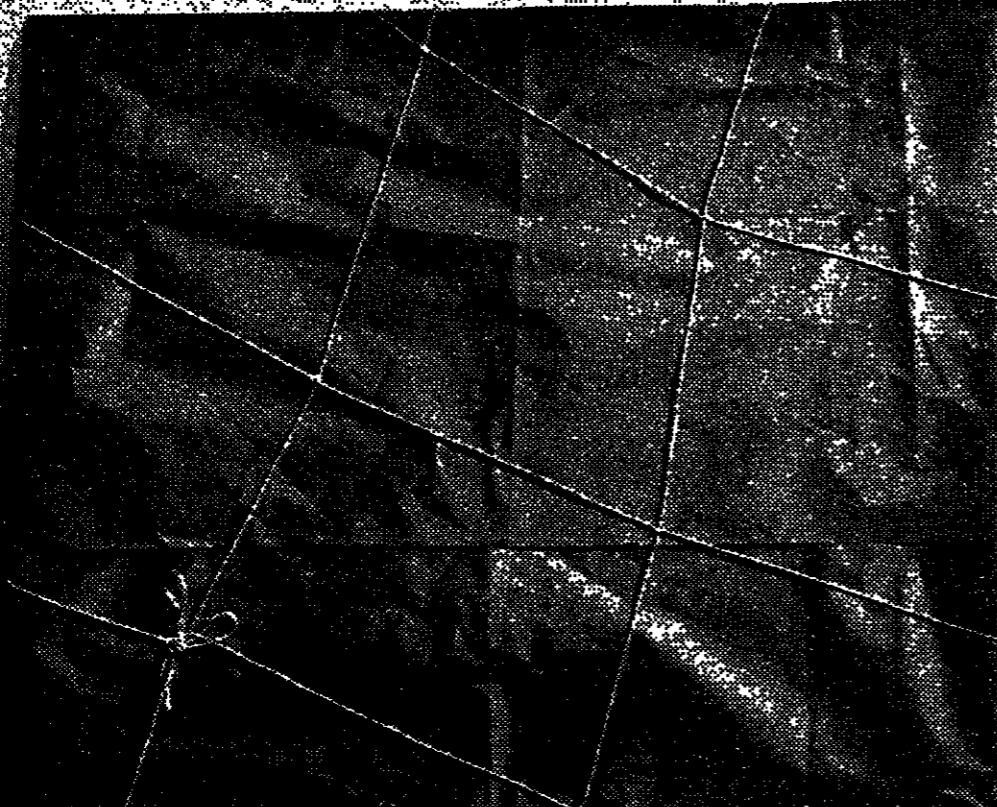
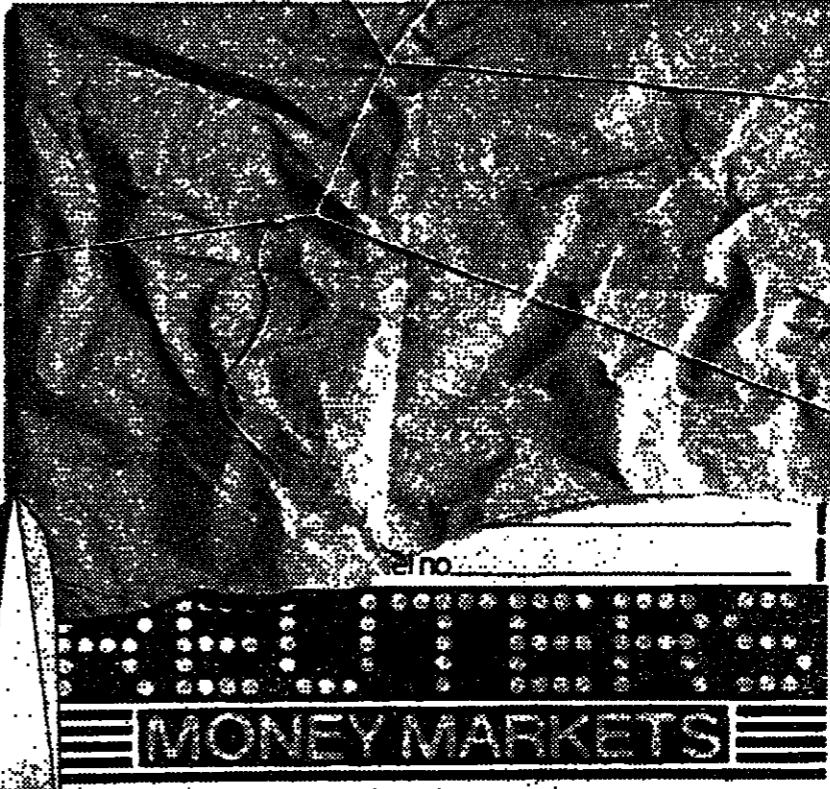
Hovering over the feast is the spectre of the central banks. Japan and West Germany have already intervened in the markets to stop the dollar falling further. Dealers now watch nervously to see if they can win the support of the US.

If that happens, the memory of the concerted intervention after September's Plaza meeting will send nervous dealers diving for cover.

CONTENTS

Three major currency centres	2
The EMS	4
Currency forecasts	4
The Corporate Treasurer	5
Company profile	5
Brokers	6
Hedging markets	6
Banks	7
Multinationals as mini-banks	7
Technology	8

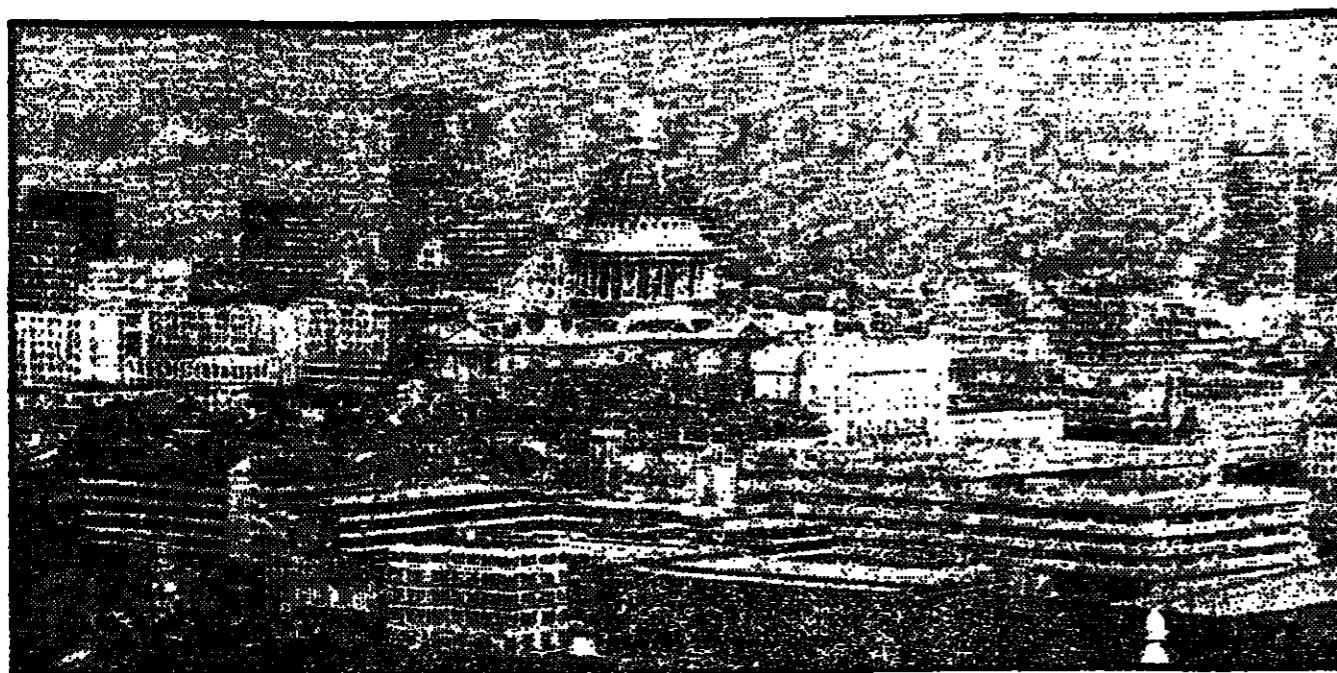
When the wraps come off tomorrow, the picture will concentrate your mind



MONEY MARKETS

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ring

FOREIGN EXCHANGE 2



The City of London has kept its pre-eminence through its expertise and tradition

London

Caution is entering the market

LONDON REMAINS the biggest centre in the world for conducting foreign exchange transactions. It has two great advantages over other centres. One is its history, the other is geography.

Foreign exchange business has been conducted through London from the time when sterling was the world's leading currency. The City has kept its pre-eminence through the expertise and traditions built up at that time, but also enjoys a very favourable geographical relationship between the US and the growing financial markets of the Far East.

London trades with Tokyo, Hong Kong and Singapore as these centres are winding down at the end of their day, and then with New York after lunch. During the morning there is the trade between the other important European centres, including Frankfurt and Zurich.

Business has been very buoyant of late, encouraged by the Group of Five meeting in New York last September, where it was agreed that the dollar should fall in value. This has produced bullish sentiment and large profits. There have been no adverse swings, just brief pauses, when profits were taken and new positions taken up.

The strong growth of capital markets has made a major con-

tribution to increased turnover, as European, as well as the more obvious Japanese investors, have interlinked the buying of US Treasury paper with foreign exchange transactions, while US traders have also been buyers of gilts in London.

This has involved the growth of the short-dated swap market in currencies, to smooth out different settlement dates between transactions.

If there is now a slight note of caution entering the market, it is because the dollar has fallen so far over the past seven or eight months that dealers are trying to assess where this trend will run its course. There is some nervousness that an upturn in US economic growth in the second half of the year, will turn interest rates upwards, and lead to a change in the banking sector were to own a broker.

Another area in London that will see change is the domestic market, and the creation of interdealer brokers, in the new environment created by the opening up of London's domestic markets in October. At the moment it is expected that there will be six interdealer brokers to smooth out the trading between the 28 banks, discount houses and other financial institutions forming the market in gilts.

Both the numbers of principle traders and brokers may well be reduced before October.

ness, dominated by the biggest companies, such as Exco International; Mercantile House; and Tullett and Tokyo. At the beginning of this year, the Bank of England followed up the removal of rules on foreign exchange brokerage fees, with the abolition of fixed brokerage fees in the Eurocurrency market.

Whether the larger brokers will eventually become part of even larger organisations is the subject of discussion at present. There is pressure in some quarters to change the "O'Brien" rules. These Bank of England regulations, led by the breakdown of merger talks between Morgan Grenfell and Exco earlier this year, because of a possible conflict of interest if a principle trader in the banking sector were to own a broker.

At one time, the Bank of England would have shuddered at the thought of financial conglomerates owning discount houses, let alone the idea of a US-owned bank buying what was the authoritatively agent in the market, the Securities Marshall. But this is all part of the changing scene in London.

Discount houses have enjoyed a good year. Sterling has held steady overall, and has appreciated against the dollar, allowing London interest rates to decline, and capital profits to be made on investments in gilts and other paper held by the houses. No one quite knows what will happen after October, and the discount houses, in common with other financial institutions, are preparing for change.

Colin Millham

THE GROWTH of Tokyo's foreign exchange and short-term money markets has been decidedly lopsided over the past few years.

Volume has risen in both as controls gradually disappear, but foreign exchange turnover has taken by far the bigger stride, leaving the money market hobbled by its meagre product line-up and insufficient liquidity.

Until April 1984, when foreign exchange transactions no longer had to be linked to trade deals, Tokyo trailed behind Hong Kong and Singapore as a poor third among Asian centres. Since then, Tokyo has captured the top slot, with estimated turnover quadrupling from between \$3bn and \$1.5bn to between \$5bn and \$8bn a day.

When commercial banks' traditional activity of corporate lending began to shrink, foreign banks, whose profits in Japan have sunk to pitiful levels, were the first to turn to foreign exchange for an alternative source of income.

They were soon followed by Japanese banks, and more recently by non-banks, especially securities and trading houses. Securities companies have been lobbying hard for removal of the ban on direct trading by non-banks, claiming that the requirement to go through authorised commercial banks is a paradox now the volume of capital flow-related transactions has become so important in Tokyo.

Capital flows have also had a significant impact on the currency mix. Of the total amount traded through the six money brokers (or Tanshi), non-resident deals account for \$32.5m out of \$130.6m last month, compared with \$23.3m out of \$84.8m in April 1985 and \$8.5m out of \$33.3m in April 1984.

Tokyo built its volume on dollar/yen trading, which now outstrips its two largest Asian competitors, the Deutsche Marks and the British pound. It is rapidly catching up in Swiss Francs and Sterling. Data on the market has, however, been misleading since the restriction on direct interbank dealing was lifted in February last year. Estimates on how much business now by-passes the Tanshi vary from 10 per cent to a multiple of three or four times the published figure.

According to some sources, the top half dozen US and Japanese bank participants conduct most of their transactions directly, while smaller players opt for broker back-up for most of theirs.

Others say 20 to 30 banks

constantly trade directly, but

that exchange rate volatility has kept the share of the total below the expected level. One side-effect of direct dealing has been a cut in brokers' commissions, which were the highest in the world. Now, banks pay similar fees on large transactions to those in London or New York, although smaller deals still cost more.

Despite the limited range of instruments, outstandings in leading money market products (bills and calls, Certificates of Deposit, Genshi or securities with repurchase agreements and medium-term government bond funds or MMF) have swelled from £13.8bn at the end of December 1980 to £27.5bn in the latest available figure, up 70 per cent in seven years.

A major impediment to market development is the total absence of short-term govern-

ment bonds and domestic

New York

'Master of the game no longer'

THE New York foreign exchange market has enjoyed a golden era of growth since the late 1970s. Only a year or so ago major traders had become so efficient about the heavy volume of business they were beginning to talk of a serious challenge to London's supremacy, or at least equal status.

Today, after the dollar's steep decline and a resurgence in European business, the message from the New York trading rooms is much less positive.

Foreign exchange dealing in the US began to take off in 1978 when new brokerage arrangements were established to link the local market more closely with London. The large banks were already substantial players in the international foreign exchange business. But the new system opened up contacts across the Atlantic for smaller financial institutions and added depth to the activity in New York.

The momentum established by these changes was picked up and carried forward by the growth in the London banking community on Wall Street. These banks brought foreign exchange activities with them just at the time when US institutions were beginning to focus more acutely on overseas investment and therefore provide them with currency dealing business.

US investment banks followed the overseas banks into the arena as foreign exchange became a vital element in the panoply of services they felt they had to offer their clients. Finally, the heady rise of the dollar during the first Reagan Administration helped to support the increasing importance of New York in the worldwide foreign exchange markets.

By the mid-1980s the average size of a trade in New York had grown to between \$5m and \$7.5m from less than half that six years before, while trading volume had increased to around \$30bn a day.

"All the moves at that time

seemed to be initiated out of the US, with the rest of the world playing a waiting game," says the head of one of the Wall Street trading rooms for a UK bank. "Until New York woke up in the morning, dealing in the dollar in Tokyo and Europe would be in a very narrow range. But then New York could come in and all Hell would break loose."

He adds that today New York

more often seems like a "Tail-

end Charlie, no longer master of the game," partly because the large central banks in Europe are now playing with a much heavier hand. A lot of this activity, he says, is being directed to the Far East and Europe rather than New York.

Another problem for the New York market, says Mr Joseph Volpicella, foreign exchange manager at the Union Bank of Switzerland, is that the concept of the 24-hour trading day failed to develop in the way that many banks had hoped for in the late 1970s.

The aim at that time was to establish a strong trading base in Los Angeles as well as New York, so that market-making could be picked up on the West Coast once Wall Street closed down and then passed on to Tokyo when California went to bed.

Several banks opened offices in Los Angeles to try to exploit this idea, but none of them

proved to be more than a weak satellite of the parent operation back on the East Coast. Almost all these experimental offices, which would probably have strengthened New York's position as a lynch-pin in the overall international system, have now closed down.

Not everyone agrees with this sober assessment of the changing climate in the New York trading rooms. Some dealers argue, for example, that the foreign exchange market here has begun to attract a lot of the speculative Middle East funds away from Switzerland in recent years and is continuing to hold it.

They also point to the steady growth in large corporate currency operations in New York, which usually include an active foreign exchange division. Until a few years ago such operations were invariably located in London, but several of them have

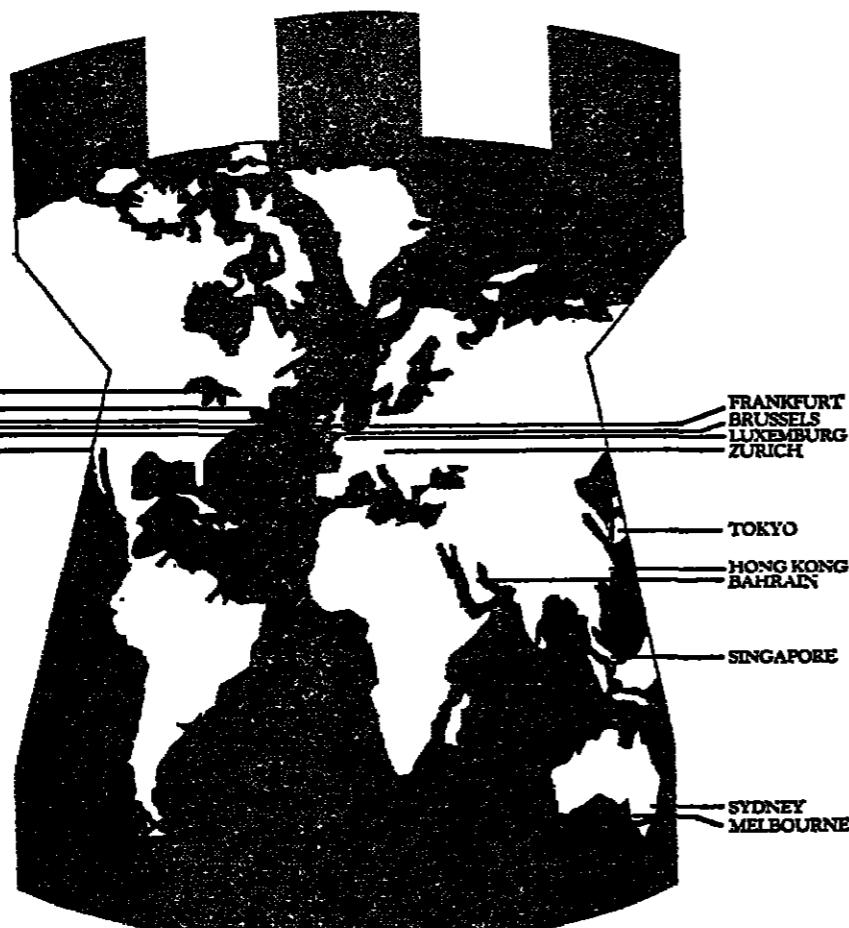
now moved across the Atlantic for proximity to the main gamut of US financial business.

Despite these more optimistic views, however, the consensus seems to be that the events of last year, when the dollar's rise of the dollar was offset by more active international intervention, marked a turning-point for foreign exchange business in New York.

Today, says Mr Volpicella, the New York trading rooms are most active in the morning, during the period of overlap with the London market when the Wall Street dealers can take their cue from Europe. With the end of the super dollar, foreign exchange dealing in the US has apparently been knocked off its pedestal.

Terry Dodsworthy

The Tullett & Tokyo Forex International Group



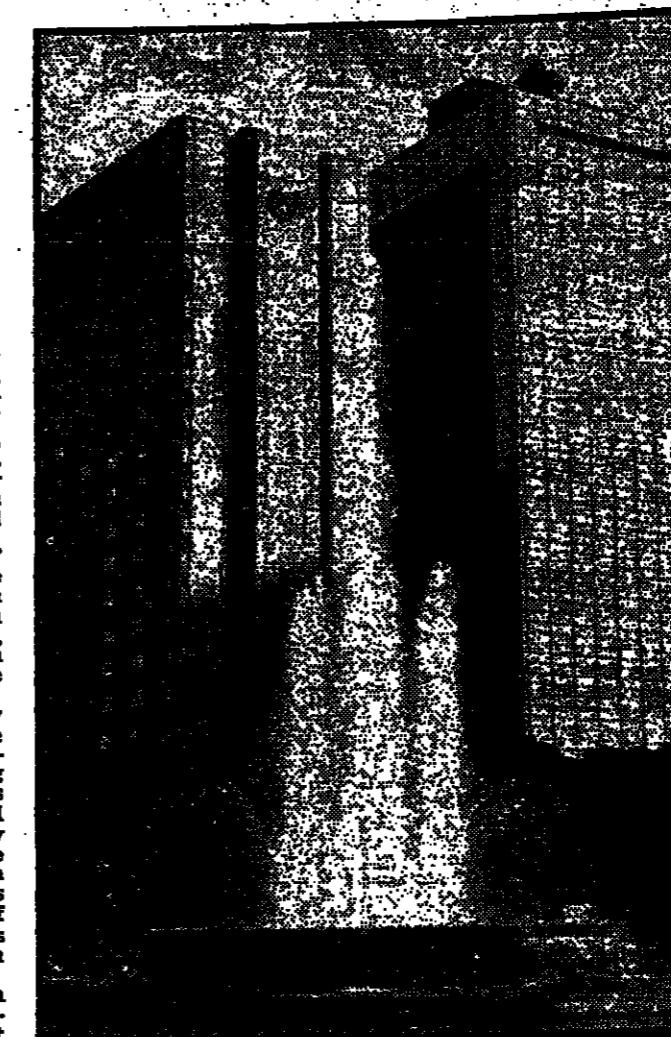
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Tokyo

Top-slot turnover has quadrupled



with interest rates 100 per cent lower than CDs and over minimum CP. Tullett & Tokyo's Access service and yen Banker's Acceptance are also prominent. In the US, the removal of banks' interest rate and foreign exchange liberalisation, the relaxation of currency and interest rate permission for call money to be raised without notice and the entry of discount houses into the market plus CD and BA financing trading.

Not all these measures have been equally successful. Banks have found that with less than 100 per cent interest rates, the existence of the Access service targeted Y100 billion in financing BA.

The results include the product's 50-to-100 basis point advantage against the yen. The stamp duty, and its lack of appeal to investors, will be more about yield than risk.

If BAS were to succeed, Japanese investors in London would have to be at least par with the CD rate, which it cannot be (by the nature of the product), said one Tokyo-based foreign banker.

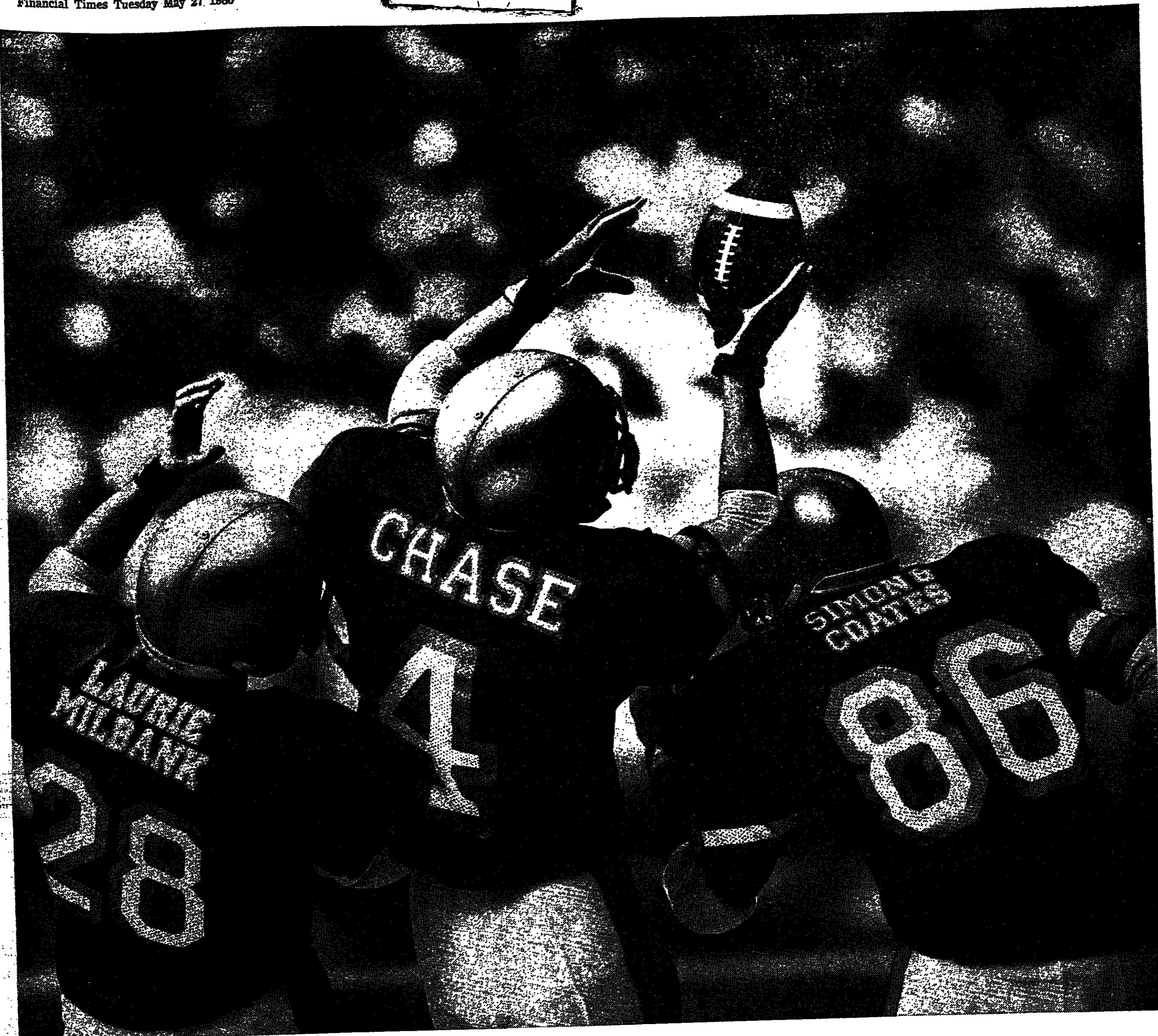
Foreign CP and CDs have made few inroads. Commercial call money (allowing for maturities of up to three weeks) probably represents 10 per cent of the market, as it carries an average return of 1 per cent above the CD rate. The Japanese have not been able to find a market for the product due to the BOJ's administrative guidance for Japanese banks to exercise restraint.

Since the open market overtook call money and MBS discounts in volume six years ago, the central bank's grip on monetary control has been progressively loosened as most of the products preclude intervention for one reason or another.

When short-term interest rates were guilded higher last autumn, call discounts and money market rates behaved as they were supposed to, but open market instruments did not.

Keen to recover some of its lost clout, BOJ allowed money brokers to purchase CDs with funds it provides as a stopgap until the necessary status of the bank is gained. The smaller open market deregulation, carried out by the Japanese, has come from the United States, which has produced various new open market products since the early 1980s, including CDs (first domestic and then foreign), MMFs, Money Market Certificates (issued by banks

Manhattan skyline, looking over Wall Street and the financial district



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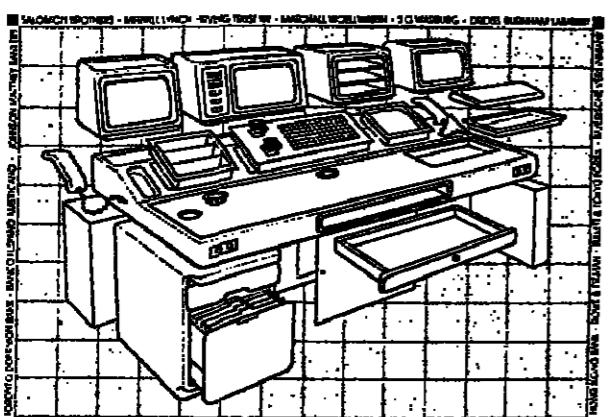
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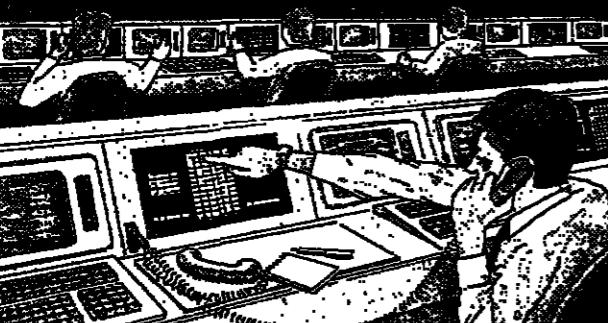
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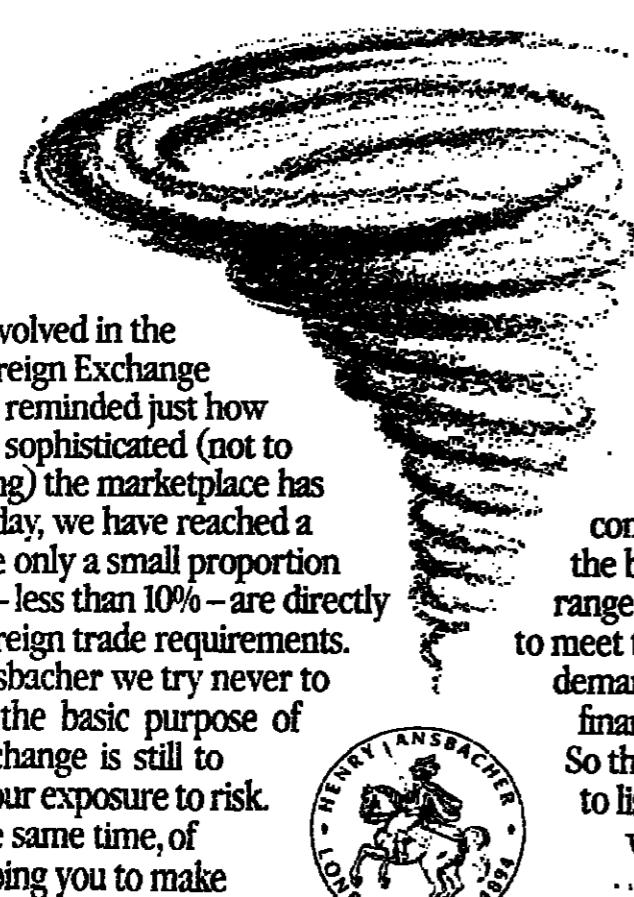
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THE EUROPEAN Monetary System (EMS) has conquered initial sceptics by achieving an important part of the aim of its founders when the scheme was set up in March 1979.

Europe's exchange rate mechanism has indeed turned the continent into an oasis of relative currency stability in a world dominated by the swings of the dollar and the yen. And this stability has brought the wider goal of general convergence among the economies of the European Community at last within reach.

The last three years have been the period when the EMS has won its spurs. French membership of the exchange rate scheme is now universally recognised as the dominant factor in bringing down the inflation gap between France and West Germany—providing a bedrock of stability for the continent as a whole.

When the EMS was established, the West German Bundesbank was deeply suspicious that the mechanism would reduce the central bank's constitutional sovereignty over the D-Mark and lead to a general increase in European inflation.

Partly because the EMS has backed away from more ambitious plans enabling members to pool currency reserves in a community central bank—a move which attracted outright hostility from the Bundesbank.

West German fears have been allayed.

The scheme effectively has widened the traditional club of "hard currency" countries clustered around West Germany to include France as well. By deliberately opting for policies to keep the franc steady against the D-Mark through bringing down French inflation from the double-digit figures it inherited in 1981, the Socialist government, following its economic U-turn in 1983, appears to have brought about a settlement in French economic attitudes.

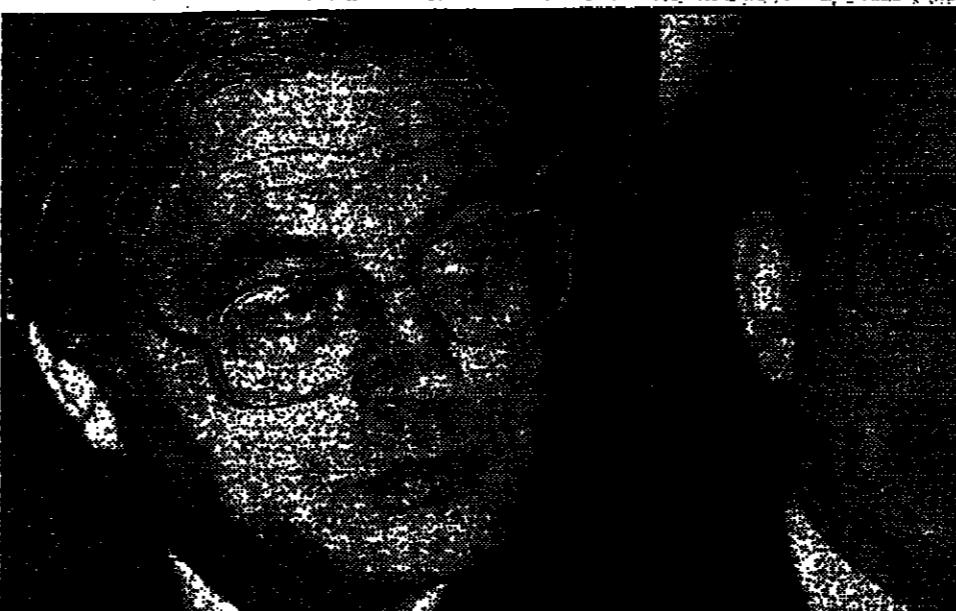
The right-wing administration that came to power after the March 16 elections seems unlikely to deviate significantly from the basic anti-inflationary stance set down by the Socialists.

The Chirac government, it is true, surprised and disappointed other countries in the EMS by pressing for a larger than anticipated franc devaluation in the realignment which, as expected, took place after the elections.

However, hard bargaining—accompanied by the inevitable element of play-acting to financial audiences—at the Ottomarsum realignment meeting on the weekend of April 5 brought down the D-Mark to 5.8 per cent, compared with the 8 per cent originally pressed for by the French.

The franc has, in fact, fallen by only about half that amount against the German currency since the realignment because, as often happens after an exchange-rate shift, the franc has been driven up too close to its new EMS ceiling against the D-Mark.

The overriding result of the Ottomarsum parity changes is thus positive. The realignment is provided a text-book example of governments and central banks seizing the initiative and carrying out pre-emptive changes before being forced to



Karl Otto Poehl . . . recently repeated his call for Britain to take the plunge

so do through exchange-market refusing to join France in speculation.

Mr Michel Camdessus, the governor of the Bank of France, disagreed with the size of the devaluation originally pressed for by Mr Edward Balladur, the new finance minister.

But the devaluation went unheralded by the massive Bank of France intervention on the currency markets, which had preceded previous D-Mark-French franc shifts in the history of the EMS and of its forerunner during the 1970s, the European currency snake. Nor did the Bank of France have to take steps, as it did during the run-up to the previous French franc devaluation in March 1983, to drive up Eurofranc interest rates to astronomical levels to dissuade currency speculators.

One of the abiding lessons of the April realignment was the new-found respect of currency market operators for EEC central bankers' tactics. One of the reasons why the markets did not go short of French francs in the weeks before the March 16 elections was that banks and corporate treasurers had badly burned their fingers carrying out the same operations—and then been penalised by the Bank of France's squeeze on the Eurofranc market—three years earlier.

The April changes also showed that other members of the EEC had learned the German-style rule book of the EMS. Economic orthodoxy, now taken to heart in EMS capital decrees, is that devaluation should bring significant foreign trade gains but more often stoke up inflationary dangers. This is one of the reasons why the Paris government knows it now has to be extremely careful not to add inflationary pressures in the months following the April realignment.

The overriding result of the Ottomarsum parity changes is thus positive. The realignment is provided a text-book example of this change in attitudes. Italy—which unilaterally devalued the lira in July 1985 (the only previous alteration in EMS currency relationships since March 1983)—provided a surprise in Ottomarsum by

Currency Forecasts

Volatility follows dealers' caution

THE CHASTENING experience of 1984, when the dollar appeared to 'defy gravity', put only a temporary brak on the ambitions of the currency forecasters.

Last year they were back, trying to assess the resolve of the US, West German and Japanese governments in their bid to bring the dollar of its plumbe.

For some time, it seemed like a new way street. The dollar's value against a trade-weighted basket of currencies dropped nearly 14 per cent in 1985 and from that level it has fallen another 10 per cent so far this year.

First Japan, however, and then West Germany said that enough was enough. Foreign exchange dealers decided, after the world economic summit meeting in Tokyo at the beginning of May, that the US had made up its mind not to back them in calling a halt to the dollar's decline. Yet even in the US there have been occasional sounds of anxiety, especially from Mr Paul Volcker, chairman of the US Federal Reserve Board, over the speed of the US currency descent.

As dealers become less willing to hold positions in currencies for extended periods, volatility in the foreign exchange markets has increased. As a result, many companies are relying increasingly on currency forecasting services to help them avoid foreign exchange losses.

There are two main purposes for which companies need foreign exchange advice—planning and hedging currency exposures. And there are two main forecasting techniques: economic or fundamental analysis, and technical analysis.

Many company treasurers and all technical analysts, regard the track record of economic analysis in predicting exchange rates as extremely shaky. For short-term hedging programmes, as for trading operations in a bank's dealing room, technical analysis—or 'chartism'—has won more adherence.

With the addition of momentum modelling and computerisation to the old-style trend charts, technical analysis has come of age. Sophisticated models can take account of movements such as the effects of traders squaring their books at the end of a month, and similar factors which can be of importance in overbought or oversold markets.

The broad aim of technical modelling is to establish a trend channel. The trend is more significant the longer it has lasted and the more times its resistance and support levels—the top and bottom walls of the channel—have been tested.

Certain patterns on a technical chart have acquired picturesque names, and analysts ascribe different predictive powers to these. But one general characteristic of technical models is that they wait until a currency has started to rise before they issue a buy signal, and wait for it to fall before selling—an uncomfortable idea for analysts who seek to buy at the lowest possible price.

It suffices to say that technical analysis is no longer a step-

Michel Camdessus . . . disagreed with the proposed size of the franc devaluation

further. Its discount and Lombard rates. This is partly because the Bank of France has joined West Germany in the wake of the realignment—tolling an unprecedented Dfr 30bn. In the three weeks afterwards would be accentuated by any further interest rate cut. The Bank of France has, however, continued to bring down the domestic money market interest rate, prodding the country's banks into cutting their base rates on two occasions—although at 2.6 per cent, these are still seven points above the inflation rate of 2.5 per cent.

There are now three areas where the EMS still needs further development to realise the hopes of its architects. The Bundesbank has been reluctant in recent weeks to lower

participate in the exchange-rate mechanism of the EMS. Greece, Portugal and Spain have also not joined. Britain's non-participation is a clear failure of Community economic integration.

Britain has achieved its own reduction in inflation to 4 per cent, at considerably greater cost to its economic and social costs compared with the experience in France during the past three years. This has increased the ammunition of British politicians and financial experts arguing in favour of UK membership—although Mrs Margaret Thatcher is still arguing that the time is "not ripe".

French government officials believe that Britain's presidency of the EEC council in the second half of this year provides a "window" for UK

membership, which may now depend on the decision of the Bundesbank president, Mr Karl Otto Poehl, to repeat his call for Britain to take the plunge.

Supporters of such a move argue that EMS membership will give Britain protection from the exchange rate fluctuations caused by the EMS link to the oil market and the more volatile markets of the world. Unless Britain stays out of the EMS, this option will remain nothing more than a hypothesis.

The second point concerns the EMS's role in promoting wider integration of EEC capital markets—a vital move towards convergence of markets within the Community. Recent lowering of exchange controls by France and Italy, as well as signs in West Germany of moves towards a revaluation of the Deutsche Mark, indicate that some progress is being made in this direction.

Finally, uncertainty must remain whether the EMS will stand up to the greater-than-expected German anti-inflationary success. Negative inflation in West Germany combined with that country's record current account and foreign trade surpluses, renewes pressure for Britain and other EMS members to try to match the performance.

Any continuation of the dollar's slide—which the Bundesbank now feels has gone far enough—would depress still further the German price index.

Mr Jacques Chirac, the French minister, has already spoken of the dangers of Paris being forced into another devaluation if its measures to hold down inflation to 4 per cent this year prove unsuccessful. EMS governments know that, whatever the success of the system in the past few years, there is no shortage of challenges in the months ahead.

David Marsh

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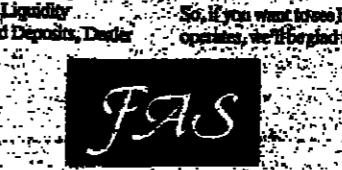
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Robin Packshaw ... "The old style money broking activities are levelling off"

Intermediaries' buy-out

THE LONDON securities market may be flinging itself into a mélée of alliances and amalgamations in preparation for the Big Bang, but to the money market so many of the "innovations" that deregulation will introduce are distinctly passé.

"Most of the major changes that the Big Bang will bring—negotiable commissions, international trading, telephone screen dealing and non-captive clients—we have lived with and thrived on, for years," said Robin Packshaw, chairman of International City Holdings, which controls Charles Fulton, one of the City's largest money brokers.

Nonetheless, for a money broker like Charles Fulton, deregulation will catalyse profound changes, not least because the distinction between the money market and the securities market will become increasingly blurred.

International City Holdings is the product of the management buy-out which reclaimed the Charles Fulton money broking operation after it had been salvaged from collapse by one of its chief competitors, Mercantile House.

Throughout the 1970s and 1980s Charles Fulton, like all the other dynamic money brokers, had thrived as the money markets expanded and the London-based brokers expanded overseas. In 1981, as part of this international expansion programme, Charles Fulton made the great leap into the New York money market.

The New York venture was a débâcle. Charles Fulton's problems in the US were compounded by a sudden series of losses incurred in its foreign exchange dealing.

The company's problems intensified and came to a head when the commodity broker, Gill and Dufus, which held a 42 per cent stake, refused to rescue the company. In early 1982, Charles Fulton was sold to its traditional rival, Mercantile House, for just £6.5m.

Mercantile House did not propose to run Charles Fulton as a subsidiary, but balked at selling the company back to its

original management intact. The managers of each regional division were, however, given the option to buy back their parts of the company through a series of management buy-outs.

The regional managers exercised their options and, having bought themselves back out of Mercantile House, came together under the aegis of International City Holdings. The only exception was the Far Eastern division, which plumped for independence as Charles Fulton (Asia), yet retains close links with International City Holdings.

In the first year after International City Holdings' forma-

PROFILE

INTERNATIONAL CITY HOLDINGS

tion, it produced pre-tax profits of £317,000 on turnover of £10.6m.

Within three years it had turned Charles Fulton into the fourth largest money broking operation in the City—after Mercantile House, Exco International and Mills & Allen—and produced pre-tax profits of £11.5m on turnover of £45.4m.

Although International City Holdings still sourced 90 per cent of its turnover from the traditional money broking operation, it had expanded into a wide range of parallel financial services.

Thus in addition to money broking—in eurocurrency and eurodollar deposits, interest rate swaps, foreign exchange transactions, eurodollar CDs and future rate agreements—International City Holdings had diversified into investment management for Lloyds underwriting syndicates, broking and clearing in financial futures and inter-dealer broking in the UK gilts and US government securities markets.

In autumn 1985, the company which had been pulled back from the brink of collapse by Mercantile House, just three years before, for £8.5m, decided to go public through a stock market flotation which would

value it at £87.4m.

International City Holdings went public in November last year. The issue was more than 17 times over-subscribed.

Since its flotation, the company has put the capital raised to good use. In January this year it ventured back into the New York market that had eluded it since the early 1980s with the acquisition of the securities broker MKI International, for \$19.1m (then £13.3m).

For International City Holdings, the MKI deal not only repre-

sented a way of extending its international interests, but also offered an entree into the securities markets, both in New York and London, which Robin Packshaw is convinced will be crucial to the future of money brokers after deregulation.

"The old style money broking activities are levelling off," he said. "After the Latin American debt crisis, the banks have steadily moved away from balance-sheet investment into securities. And companies are increasingly turning to debt issues rather than loans to raise capital."

"The gap between the securities and the money markets is narrowing all the time, and deregulation will accelerate that process. The securities markets have grown enormously in recent years, and it is essential that we become part of them."

None the less, International City Holdings, like many of its money-broking contemporaries, does not intend to act as a principal in either the money or the securities market, even after the Big Bang.

"Our philosophy has been, and will continue to be, that we will act as an intermediary between the market maker and the investor," said Robin Packshaw.

"After deregulation, market makers and principles will come under increasing pressure because of tight margins and we are concerned about the question of conflicts of interest. After all, we are brokers, we are not in the business of building Chinese walls."

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The Corporate Treasurer

Saving companies from erratic swings



Tom Heywood ... "We try to plan ahead by taking a view of the yen, the dollar and major European currencies"

EVERY YEAR an economic theme emerges which can be bandied about as an excuse for lack-lustre profits.

Last year it was the miners' strike and its effects on consumer spending in this country. This year it is erratic exchange rates and their impact on profits gleaned overseas.

Currency fluctuation first surfaced as a problem for British exporters in the early 1970s, after the introduction of floating exchange rates.

The problem has since spawned a profession among the corporate treasurers who orchestrate the interest-rate swaps, fund translation and currency and deposit market speculation which protect companies from exposure to erratic currencies.

Corporate treasurers were introduced to most major exporters through the early 1970s. But it was only towards the end of the decade, when ICI's group treasurer, Archie Donaldson, turned treasury management from a function in the finance department into a fine art, that the profession came to the fore.

As static domestic markets have prompted many small and medium-sized companies to nurture growth overseas, and as currency fluctuations have become increasingly erratic, many relatively small companies have appointed corporate treasurers to co-ordinate currency risk.

Laura Ashley, for example, drafted in a head of corporate treasury 18 months ago, having handled treasury management within the existing finance department since the mid-1970s.

In its last financial year, to January 31, Laura Ashley cleaned just over half of its £131.5m turnover and 65 per cent of profits overseas. The US alone produced 60 per cent of profits. The company's currency dealings are complicated by the need to buy raw

materials and cloth in foreign currencies, generally the US dollar, Swiss franc or Deutsche mark, and by the presence of its Dutch production plant.

"Currency is a major consideration for us in the past decade," said Peter Phillips, Laura Ashley's finance director.

"But in the past few years, as our US operation has become increasingly important, it has assumed greater significance.

"In late 1984, the time had come to appoint a corporate treasurer to take control of currency management. We keep a constant eye on the money markets and try to make sure that we match our currencies as we go along. We also try to plan ahead so that if we have to buy cloth in a denominated currency, we can buy that currency in advance and cover our exposure."

Holt Lloyd, the chemicals company with a turnover of £83.07m, also sources 65 per cent of profits overseas, chiefly from the US, but has opted to leave currency dealing to individual managers.

"Our finance director has overall control of currency management," said Tom Heywood, Holt Lloyd's chairman. "But the managing directors of each overseas subsidiary watch currency movements on a continuous basis, and we take a view of our exposure to individual markets."

"We try to plan ahead at the beginning of the financial year by taking a view of the yen, the US dollar and the major European currencies. But in the past two or three years the pound and the dollar have gone up and down like yo-yos, and forward planning has been impossible."

In addition to the problem of juggling currencies through the ups and downs of exchange rates, British exporters face a parallel problem that, in a year like 1985, when the pound rose

sharply against the dollar, the years ending on March 31, the dollar translated into sterling at \$1.237 in 1985, and at \$1.484 in 1986. Thus the British exporter gleamed 83p for every pound of dollar profit from the previous year.

Similarly for the financial year ending on December 31, the dollar translated into sterling at \$1.158, and at the end of the financial year was so marked that it produced a pronounced distortion in reported profits.

At the end of the 1984 financial year, on December 31, dollar profits translated into sterling at \$1.158, and at the end of the 1985 financial year at \$1.455. Thus, for every pound of dollar profit earned in 1984, the British exporter gleamed just 80p in 1985.

earnings at year-end rates to average rates across the year.

Hawker Siddeley, for example, suffered £10m from its profits of £160m, which were heavily reliant on the Australian dollar, simply by swapping from year-end to average yearly currency translation. Nonetheless, it still lost around £5m, thanks to adverse exchange rates.

Other companies have continued with year-end translation. Holt Lloyd, for example, suffered this year, even though the change to average yearly translation would have reduced its £700,000 currency "losses."

Ostensibly, average exchange rates can be just as unfavourable as leaving currency translation to the vagaries of the money markets.

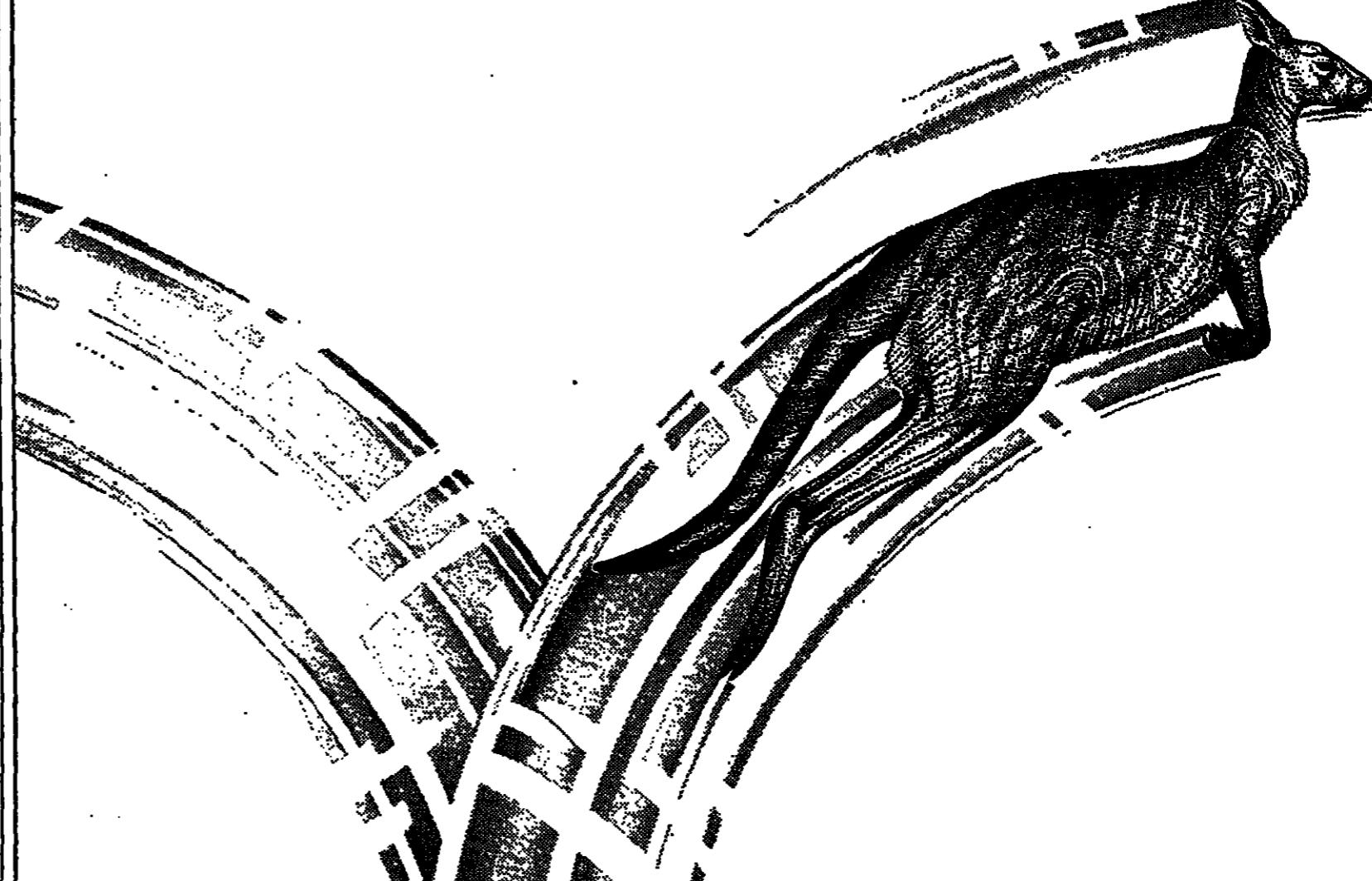
Although Hawker Siddeley benefited from the change to average translation last year (because the Australian dollar weakened compared with the pound, steadily through the year), in 1984, when the dollar strengthened, it would have lost £5m by swapping to average translation.

The "average" system does offer stability, however, in that advance planning is made much easier. Laura Ashley plumped for average translation before its flotation last autumn, for example, in order to ensure a more accurate profit forecast. "We had three months left in our financial year when we floated," said Peter Phillips. "Anything could have happened to the dollar exchange rate in that time, and we just couldn't run the risk of issuing an inaccurate forecast."

"At least, by choosing average currency translation, we reduced the margin of error and introduced an element of stability. And stability is what we really need from currency management."

Alice Rawsthorn

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FOREIGN EXCHANGE 6

Hedging market:**Demand disappoints enthusiasts**

RECENT sustained high volatility in the dollar exchange rate has boosted the marketing of currency risk management instruments.

Exchange-traded futures and options have enjoyed record trading. First quarter trading on the Chicago Mercantile Exchange, for instance, was 45 per cent up on the same period last year.

The commercial banks which comprise the "over the counter" (OTC) market in hedging instruments have vigorously promoted new products for fund managers and corporate treasurers.

Meanwhile, the investment banks have been busy devising securities for trading on the international capital markets such as dual-currency bonds which incorporate features inspired by the techniques of the hedging markets.

Awareness of currency risk also prompts awareness of interest rate risk. Government bond futures and options have seen boom trading. Instruments such as interest rate cap options, where a borrowing guarantee the rate at which funding rate funds can be borrowed, have been developed in the OTC market.

Yet enthusiasts for the hedging markets still say that in some respects they have met disappointing demand so far. Some new exchange-traded instruments have not yet found a reliable market.

Commercial banks say many clients are hard to convince of the virtues of currency risk management, despite the depressing regularity with which exchange rate losses feature on company balance sheets.

In Europe one reason for corporate treasurers' resistance to innovation is the depth of the forward foreign exchange market, which supplies most of their routine needs, and enables them to bypass the financial futures market.

This leaves the futures market to the banks and professional traders. In the US, in contrast, futures markets can flourish because time-zone advantages have prevented the growth of a liquid cash market. Strong retail speculative interest also sustains them.

Unlike futures, options are uniquely flexible. They not only protect against currency swings but also enable the pur-



The Philadelphia Stock Exchange . . . A link with London will be forged next autumn.

chaser to benefit from a swing in the opposite direction.

Futures involve both the right and the obligation to buy a specified amount of currency. Options open up more avenues since they can be sold, exercised at expiry) in the case of European-style options) or before expiry (in the case of US-style options) or abandoned to expire worthless with no delivery taking place.

Options therefore resemble insurance policies. Their cost is determined by reference to the relation of the exercise price to the currency market price, the option's time value, and the volatility of the underlying currency.

Barclays Bank has recently developed a currency option, better instrument, with a £5,000 face value, to provide hedging for large-dollar exposure. While this has been criticised as a "speculator's charter," Barclays says interest has come mainly from professional investors and small companies.

The exchanges criticise the OTC market for the size of premiums on instruments—about 3 per cent on a six-month option to sell dollars at the prevailing market rate, payable up-front. Further, they point out that when a customer wishes to sell an instrument back to a bank he encounters a "buyer's market."

Unlike exchanges, however, banks provide a customised service in a broader range of maturities and currency mixes.

They are the only source, for instance, of sterling/Deutsche mark options.

The smaller exchanges at present seem caught in a low-volume vicious circle. New currency options introduced by

them remain underused capacity because investors are deterred by wide bid and offer spreads.

In this respect hopes rest on

plans for fungibility (interchangeability) of trades with larger exchanges. This means that positions opened on small exchanges can be assured of clearance in a larger and more liquid market.

So far the London Stock

Exchange's interest rate and

currency options have dis-

appointed expectations because

only three market-makers are

operating.

The Stock Exchange hopes

that volume will pick up when

a link with the Philadelphia

Stock Exchange is forged next

autumn. But sceptics point out

that volume has not grown

significantly on Singapore's

International Monetary

Exchange as a result of its link

with Chicago. Rather, business

has gravitated towards the

larger centre.

Currency and interest rate

options introduced by the

London International Financial

Forwards Exchange (Life) have

stolen much of the fire from

the Stock Exchange. Life

benefits from the support of

the banks. Many of the prospec-

tive post-'Big Bang' primary

market-makers are members.

Life also trades contracts in

larger amounts and has a more

cost-efficient margining system.

During the first four months

of this year Life's sterling/

dollar contract traded at a rate

of 60,000 contracts a day. In

March, the Stock Exchange's

contract managed only 226

trades a day.

The so-called "O'Brien Rules,"

named after the former Governor

of the Bank of England who

laid them down, are designed

to prevent conflicts of interest

that might arise if a

broker were owned by one of

its many customers. Many

brokers, however, feel that they

restrict their avenues for rais-

ing capital at a time when their

need to invest has become

keener.

The ending of restrictions on

banks dealing directly in

foreign exchange with each

other, without the good offices

of a broker, and the subsequent

development of inter-dealer

trading, have called into

question the role of the seven

London foreign exchange

brokers and the eight further

brokers that handle only

deposits.

If they wanted to retain a

sizeable share of foreign

exchange business—convention-

ally, they are believed to

offer services that banks would

not have access to on their own

bank.

"In the short term, the

brokers have invested heavily

in becoming one senior bank

dealer," and the success they

have enjoyed indicates that

they have offered a service that

brokers are prepared to pay for.

Nevertheless, many believe

that brokers' market share is

declining. In addition, the past

year has seen the advent of

fully negotiable broker com-

modations. Although most brokers

say the overall level of com-

modity rates has changed little,

there has been some erosion of

profit margins through larger

volume discounts for the major

foreign exchange trading banks.

The brokers themselves, if

not convinced by the argument

have in many cases sought to

diversify into other markets. In

some cases, the diversification

is a logical extension of a

broker's existing activities—

bringing together buyers and

sellers for a commission without

themselves taking long or

short positions.

Five of the six leading foreign

exchange brokers, for example,

are to become inter-dealer

brokers in the restructured gilt-

edged securities market which

is due to get under way in

October. In addition, Mabon

Nugent, the leading US broker

of overnight federal funds, is to

become an IBD.

The sixth major UK broker,

R. P. Martin, decided not to

apply to become an inter-dealer

broker after seeing how

crowded the market was going

to be. Martin curtailed its

diversification plans after it had

been acquired by Quadrax

Securities, in April 1985.

Instead, it has concentrated more on geographical ex-

pansion.

Martin has also begun to add

to pure foreign exchange

broking—it is known for its

D-mark business—by moving

into deposit broking; while its

rival Fultons, which came to

the Stock Exchange in October

as International City Holdings,

has taken the opposite tack,

building on its deposit broking

base.

But diversification goes fur-

ther for some groups. MAI,

better known under its earlier

name of Mills & Allen, has

always been something of a

peculiarity in the moneybroking

sector, because of its poster

advertising division.

Last year, to complement its

Garban Gilt subsidiary, which

is planning to become a gilt

inter-dealer broker, it acquired

Gintec, a leading New York

corporate bond broker. And

earlier this year it bought

Wagon Finance, a UK instal-

ment credit operation.



Chicago Mercantile Exchange . . . first-quarter trading was

FOREIGN EXCHANGE 7

Banks

An established profit centre



THESE ARE boom times for banks in the foreign exchange business—at least for those who read the markets right. Most of the big international banks saw revenues from foreign exchanges trading soaring last year, largely to the enormous volatility of currency rates which meant that banks could make money simply by holding positions.

At Citicorp, for example, the US's largest banking group and the bank with the largest share of the world currency market, foreign exchange revenue amounted to \$358m, an increase of \$100m on the year before. This amounted to over 10 per cent of the group's total revenues.

The increase was even more spectacular at J. P. Morgan, parent of Morgan Guaranty. Revenues there amounted to \$173m, up from \$22.5m in 1984. But as an indication of the unpredictability of foreign exchange earnings, Morgan's revenue had plummeted to that level from \$74m in 1983.

At Barclays Bank, the largest European bank in the business, foreign exchange income amounted to \$113m in 1985. This is for two reasons. One is that the capital and foreign exchange markets now influence each other greatly, and intelligence picked up in one market can quickly be put to use in the other, particularly on interest rates.

The other is that foreign exchange is also a channel that connects the many domestic financial markets that are rapidly coming together as the trend towards global securities markets gathers pace.

Currency swap transactions, in which bonds denominated in different currencies are exchanged, can only be accomplished by institutions that are deeply involved in both the capital and currency markets.

This trend also explains why the banks find themselves facing growing numbers of new players in the foreign exchange markets, as investment banks and securities houses seek to gain footholds in the world capital markets as well.

According to a recent survey by Euromoney magazine, the larger banks may be taking business away from the smaller ones. But banks as a whole are losing market share to the newcomers. The 20 largest banks had 36.6 per cent of the market last year, down from 59.4 per cent last year and 50.9 per cent the year before.

While this may be good news for customers of the foreign exchange markets, because it heightens competition among banks and quoted tight prices, many bankers are not surprisingly regretting this trend.

Some of them complain that the newcomers are not as committed to the market as they are, so liquidity is suffering. The fact that many of these recent arrivals are also unregulated by the banking authorities may also have increased the risk of counter-

Bank earnings from foreign exchange

	1985	1984
Citicorp	358	22.5
Barclays	113	24
Chemical Bank ..	102	61
Chase Manhattan ..	173	119
BankAmerica ..	150	101
J. P. Morgan ..	172	29.5
Results in \$m, except for Barclays which are in £m.		

party failure. This has forced banks to evaluate their trading practices more carefully.

In London, the world's largest foreign exchange trading centre, 17 banks have got together to set up a new computer-based settlement process which should eliminate some of the dealing risks. Instead of settling all their hundreds of transactions with each other, the banks will simply "net out" their positions at the end of the day. This should greatly reduce the danger of losses caused by the domino effect of a single payment failure.

From a regulatory point of view, the Bank of England places limits on the exposures banks may take in the market. But the issue of how to regulate the growing currency swap markets, the use of options and other new-fangled instruments is of growing concern to bank supervisors. There has even

been talk of tighter controls on banks' foreign exchange trading generally, because it does not appear on their balance sheets—but still exposes them to risk.

None of this, though, has yet deterred banks from constantly trying to innovate, and come up with new ways and means of trading currencies, transferring foreign exchange risk, or tapping new markets.

The ability to offer new instruments is not at the forefront of the banks' marketing efforts—and their investment in new technology. Ironically, though, a lot of evidence suggests that, despite the drama and glamour attached to this, it is still the broad-and-butter business of spot and forward trading in established currencies that counts.

A survey last year by the Group of Thirty, the New York-based blue chip banking group, showed the overwhelming majority of respondents listing these two activities as "essential." Most of the new instruments were rated only "important," an indication that they probably only fulfil passing needs, depending on how volatile the currency markets are, or how vital it is for corporate customers to tap different markets.

David Lascelles

Multinationals as mini-banks

Major players in their own right

COMPANY CASH-flows are perhaps the most important influence on the global foreign exchange market, and more and more big corporations are now declaring themselves major players in their own right. As a result, the company mini-bank has come into being.

Operating through a team of four full-time currency dealers, ICI probably runs up around \$1bn in foreign exchange turnover on most working days. At BP, the oil giant's newly-created money management company contributed a first-time \$23m pre-tax to the group accounts in 1985, largely as a result of a successful year's currency trading.

A number of multi-national companies have long operated big money-servicing operations through separately managed and accountable divisions. Some of the larger US corporations have been in this business for years, while at home ICI pushed out along the cash management road in 1972.

Others have more recently moved into it. BP and Volvo, for example, have set up in-house bank-type operations within the past 18 months.

The main message of a recent

study of treasury management trends by the Association of Corporate Treasurers concluded overwhelmingly that widening currency markets have dramatically expanded demand for corporate treasury management outside the traditional role of the company finance director.

Within ICI, for example, the study showed that 90 per cent of company treasury departments had been formed since 1970 following the dismantling of the Bretton Woods fixed exchange rate system and the abolition of exchange controls in the UK. The Association's findings showed that if there was a peak for the formation of company mini-banks it was around 1977.

In recent years money has become an increasingly flexible commodity. A kaleidoscope of currency options and hedge mechanisms, allied to the increasing use of sophisticated information systems, has opened up more and more opportunities for money management to the corporate sector—at a time when some multi-national groups have acquired better credit ratings than many banks.

In theory, BP could turn

itself into a formidable competitor to the world's banking establishment. Its entire financial assets exceed £10bn, a sum big enough to put the company among the top 100 international banks. But this is theory.

For the foreseeable future, BP has no plans to apply to the Bank of England for a banking licence. At BP Finance International, its treasury management company, it is content to concentrate on running BPFI as a smooth group money centre.

Having begun in January 1985 with a total staff of around 70, BPFI has expanded to a payroll of some 100, including its full-time money dealers.

About eight of these concentrate on foreign exchange, with the balance looking after BP's demands in the domestic and international money markets. Last year, its first in business, BPFI had a currency turnover of around £60bn.

BPFI has a number of main divisions: a treasury responsible for BP's money and foreign exchange trading; and its bank section which handles activities in the debt and equity markets and other merchant banking-type business; commercial banking which looks after relations with banks and investors; and a planning and systems group aimed at taking the longer view.

The oil company says the idea of a bank had been under consideration for some time before the actual formation at the start of 1985. But it is only recently that information technology has made the step plausible, allowing the company's entire finances to be gathered on a single electronic screen.

The type of operations undertaken at BPFI are of course part of corporate day-to-day operations at most multi-national companies. But BP has gone a stage further in money planning and grouped its treasury operations much like a bank, although the company, under some pressure from the Bank of England, tends to frown on the word "bank."

BPFI has its own capital base and accounts and a board of directors; and it has recruited some of its top staff from banking rivals in the City. But BPFI is not a corporate entity in its own right, unlike ICI Finance. It exists largely as a management and accounting group.

BPFI already provides some information in the group accounts and more can be expected as the operation expands and settles down.

Jeffrey Brown

Telerate...

WORLD SPOT CURRENCY MARKET					
LAST FIVE UPDATES IN EACH CURRENCY					
PAGE 263					
2430 SWISS BANK	GFM 1.4755-60	9.10	3518 U.S. 6.5	ZUM 1.1135-45	9.12
3530 DRESCHNER	FET 1.4750-60	9.11	3516 DRESCHNER	FET 1.7835-45	9.13
3530 SWISS BANK	FET 1.4755-60	9.12	3540 CREDIT SWISS	ZUM 1.1135-40	9.13
3531 CREDIT SWISS	FET 1.4755-60	9.12	3541 CREDIT SWISS	ZUM 1.1135-40	9.13
3532 D.C. BANK	FET 1.4745-50	9.12	3443 SWISS BANK	GFM 1.1135-50	9.11
H1.3-23.1.4425-1.4730 8.34 LD					
H1.7.89 178.50-177.10 4.03 LD					

WORLD SPOT CURRENCY MARKET					
LAST FIVE UPDATES IN EACH CURRENCY					
PAGE 263					
3304 DEN DANSKE	COP 3.645-55	9.12	3510 U.S. 6.5	ZUM 1.1135-45	9.12
3324 MORIN FONG	FET 1.4735-40	9.12	3516 DRESCHNER	FET 1.7835-45	9.13
3515 SWISS BANK	MIL 2.3245-50	9.14	3517 CREDIT SWISS	ZUM 1.1135-40	9.13
3515 DRESCHNER	FET 2.3055-65	9.14	3540 CREDIT SWISS	ZUM 1.1135-40	9.13
3517 CREDIT SWISS	FET 2.3055-65	9.14	3541 CREDIT SWISS	ZUM 1.1135-40	9.13
3527 D.C. BANK	FET 1.4745-50	9.12	3443 SWISS BANK	GFM 1.1135-50	9.11
H1.0.17.2.3125-2.3105.41 LD					
H1.0.341.5575-1.5550.6.02 LD					

09.55 CALENDAR OF FUNDRAISING OFFERINGS
09-09 BULLION READY AT HIGHER LEVELS IN EARLY FRANKFURT TRADING
09-07 MITSUBISHI OIL SELLS 100% ILLINOIS REFINERY FACILITY
09-10 DOLLAR CONTINUES GAINING AGAINST GULDEN, EMS STAYED
09-12 SAUDI RATES TIGHTEN ON DOLLAR STRENGTH, KUWAIT RATES STAYED

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FOREIGN EXCHANGE 8

Technology

Increasing quality and speed in dealing rooms

TODAY'S sophisticated foreign exchange (forex) and money markets could hardly exist without modern technology. They are geographically dispersed, there is no central physical market floor and dealing is carried out over the telephone. The calculations required are complex and the risks substantial.

So quality of telecommunications and speed of connection between dealers or dealers and brokers are critically important. Typically, direct dialling replaces the conventional company switchboard — or, more correctly, an automated system is installed so that the exchange appears as an array of private direct lines.

This makes for high-quality communications but not necessarily speed of connection. Conventional telephone dialling methods are too slow for the high-pressure world of forex trading. They have been replaced by rapid access systems known as "distributors".

Essentially, they make it possible to make a connection between one dealer and another dealer or counterparty almost

instantaneously at the press of a single button.

According to the experts, in less time than it would take to dial an conventional public telephone number, four or five calls could have been completed using a dealerboard. Forex telephone conversations have to be short, to the point and devoid of traditional pleasantries.

One of the most advanced of modern dealerboards, the City Business System from British Telecom, offers almost unlimited numbers of telephone connections through a video touch screen. Images of labelled keys are presented on the screen and can be activated by touching the screen with a finger.

Twenty or so keys can be displayed on the screen at once and a number of screens can be stored in the system's memory.

The biggest change to overtake forex dealing rooms in the past few years, however, is the development of computerised dealing systems.

Foreign exchange dealing was one of the first banking specialisms to yield to compu-

terisation. There were strong reasons. After the abandonment of fixed exchange rates, some form of automation was essential simply to keep track of what had become, by previous standards, a chaotic market.

The larger banks and brokers had systems built for them by software houses to run on their mainframes; the smaller ones started to use forex packages—generalised pieces of software suited to many different kinds of user—which they ran on new, low-cost minicomputers.

Minicomputers were particularly well suited to local branches of international banks which could not justify the substantial costs of a full mainframe-based system.

At that time the emphasis was on automating the "back office" of the accounting procedures necessary to support the dealers who were still working in the time-honoured manner with telephones and slips of paper.

The major trend over the past few years has been the adoption of dealing support systems—automation of the "front office"—and the integration of these

systems with the earlier generation of accounting software.

All this has been made possible by the availability of low-cost personal computers powerful enough to run specialised foreign exchange software.

BIS of London, for example, made its name with a back office forex package called Midas. This is still the world leader, with some 470 installations, and has developed a separate dealing system.

It runs on a network comprising a series of IBM personal computers connected to an IBM System/38, a medium-range IBM machine specially designed to handle large volumes of information.

Personal computers make it possible for the dealer to receive, on his or her desk, data from external sources such as Reuters and Telerate, the organisation's overall position and special features such as financial modelling tools and "What if?" facilities.

The most modern version of the Midas forex system also runs on System/38 and it is possible to run both back and front office on the same machine.

According to BIS, the Netherlands Amrobank has just signed a £1.5m order for Midas/38 because dealer support can be integrated easily into the overall system.

Integration of front office and back office — obviating the need to key in information twice — is now seen as vital to successful forex operations.

Dealers were at one time re-

luctant to key in their own deals; but all that has changed, according to Mr John Maulkern, development director of dealing room systems at Allmand, a company which specialised in bespoke financial software but now markets a dealer support package called Odin.

Mr Maulkern points out that most dealing rooms are not the football-pitch sized extravaganzas equipped to accommodate several battalions of dealers. More commonly they are small — with between 20 and 30 dealers — and their automation requirements are modest but

exacting. Odin, for example, is based around the Burroughs B25 microcomputer.

It offers the dealer minute-by-minute information on positions, average costs, the activities of other dealers, and customer-borrower details, in addition to the necessary calculation and analysis tools.

An important point to note is that foreign exchange systems, as stand-alone products, are on the way out.

Much more common nowadays is the dealing room system or financial services system in which foreign exchange is simply one module

of a package of Reuter financial services. It enables foreign exchange, money market and

commodity dealers to deal internationally using a desktop keyboard and screen.

The same system also displays Reuter Monitor information, the service most used by dealers, according to the directory.

The technology of dealing room systems is becoming more and more advanced; innovations are likely to include the widespread use of colour on screen and a variety of powerful input devices.

These include touch pads on the dealer desk and voice input. There is also a trend towards the use of digital (computer language) information switching, rather than video switching.

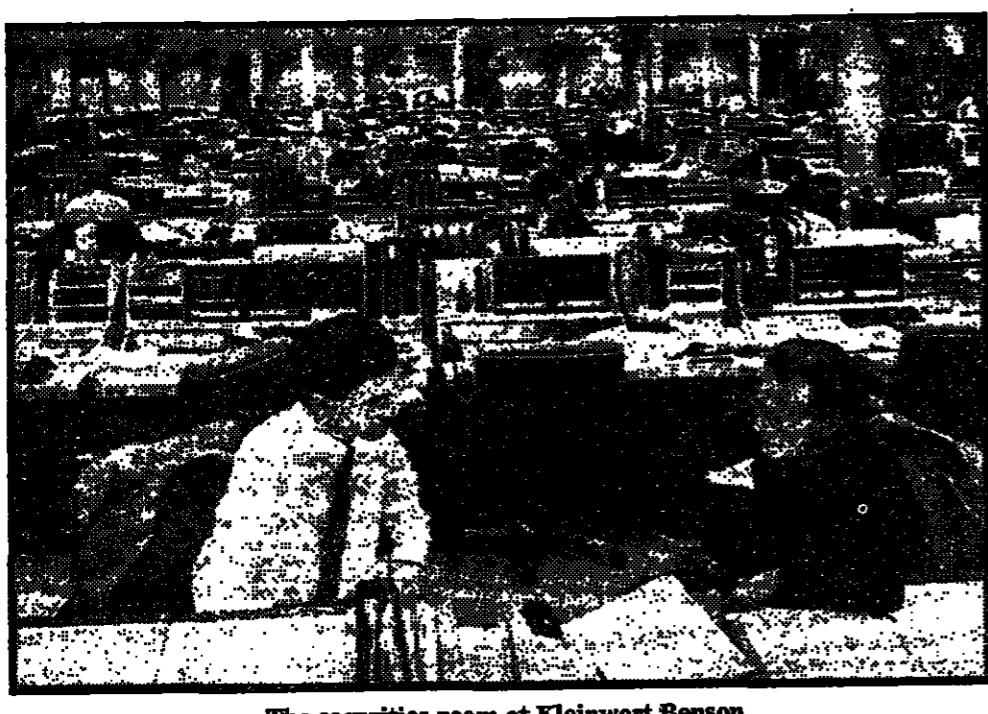
Video has been used successfully by companies like Reuter, but is now proving a limitation for concerns which

wanted to be able to manipulate incoming data, mix and match it with in-house information and create personalised screens to give their dealers a competitive edge.

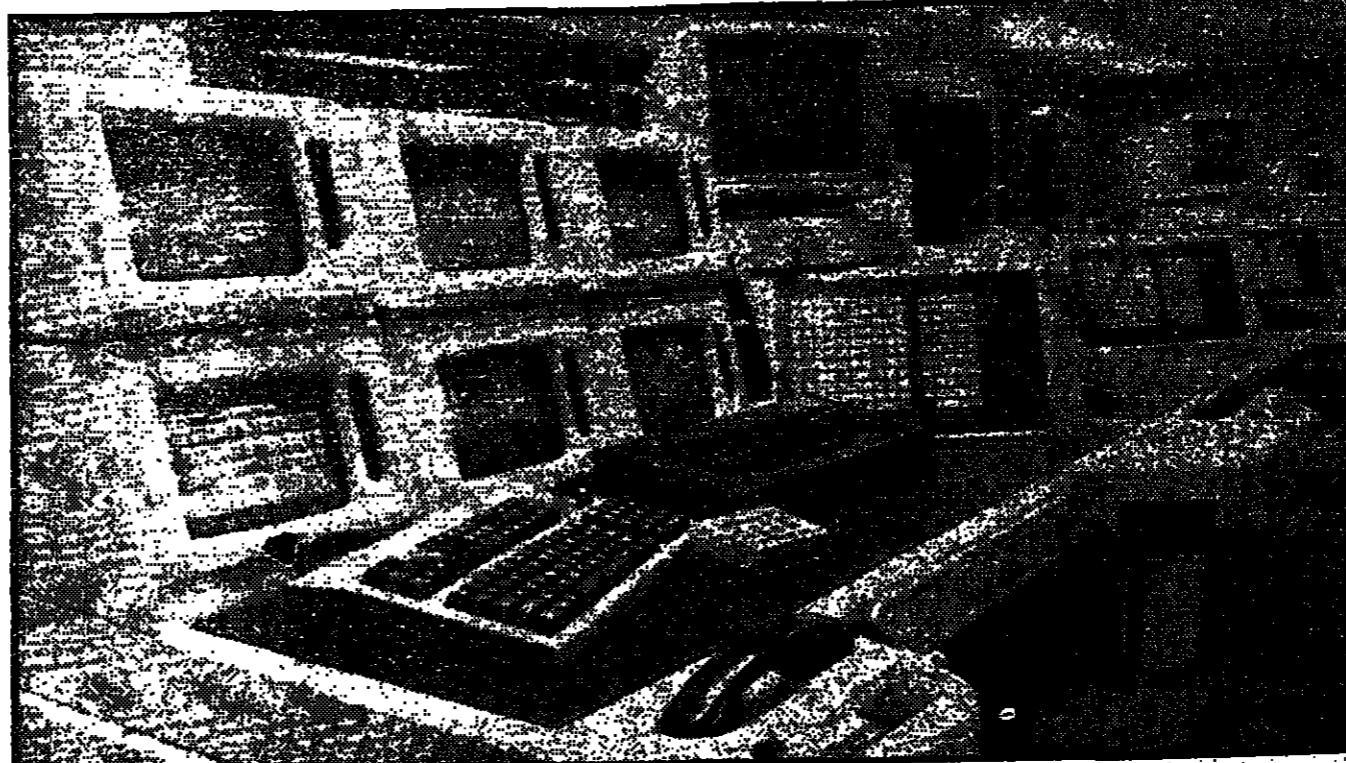
They will use it. As the directory points out: "Dealers like money. If you can convince them that what you offer would help them in their dealing they would accept it."

* *Directory of Dealing Room Systems, First Market Intelligence, 10 Denbigh Street, London SW1 2EE.*

Alan Cane



The securities room at Kleinwort Benson



Inside two of London's most modern dealing rooms ... Exco International (above) and Marshall Woollard (below)



vice, for example, is just one of a package of Reuter financial services. It enables foreign exchange, money market and commodity dealers to deal internationally using a desktop keyboard and screen.

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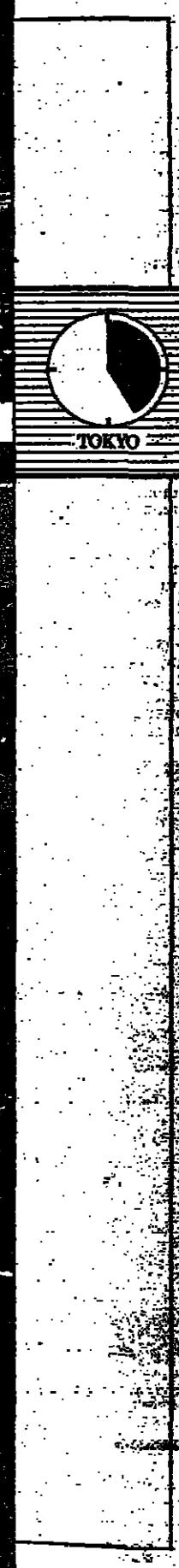


OUR NETWORK OF 20 DEALING ROOMS WILL ACT FOR YOU AROUND THE CLOCK. AS SURELY AS NIGHT FOLLOWS DAY.

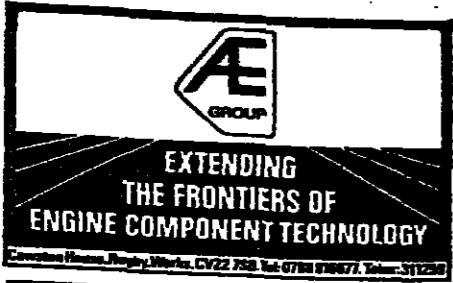
Standard Chartered

STRENGTH IN DEPTH ACROSS THE WORLD.

STANDARD CHARTERED BANK, HEAD OFFICE: 38 BISHOPSGATE, LONDON EC2N 4DE.



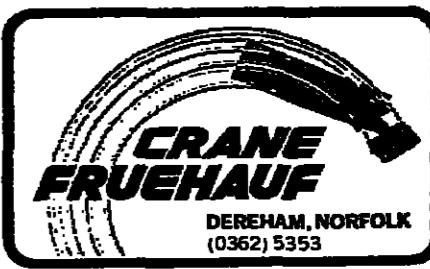
Algemene L
Banque Br
Baring Br
County Ba
Creditt Lyc
Daiwa Eur
Girozentrale
Kleinwort
Mitsubishi
Samuel M
Nippon Ci
Nomura I
Sanwa Int
Sumitomo
Union Ban



SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Tuesday May 27 1986



AIBD MEETING

Rulemakers close in on the bond market

INNOVATIVE, expanding, still only 20 odd years old and staffed largely by people not too much older, the Eurobond market is hardly handicapped by stuffy tradition, writes Alexander Nicoll in London.

But important adjustments to its structure and style are being forced by twin prevailing influences: rule-making and automation.

When members of the Association of International Bond Dealers took the occasional break from partying in Singapore last week, these were the two issues facing them. Both mean that the AIBD, whether members like it or not, is itself playing a more prominent role in shaping and overseeing the market.

With three-quarters of trades going through London, the market will be deeply affected by UK investor protection law now being created. Rules will govern authorisation to deal, how to deal and what you disclose to whom after you have dealt. The alternative would be to

move issuing and trading operations elsewhere, though the UK Government has made clear that it has no intention of inhibiting the international markets in London.

The precise UK requirements remain unclear, not least because the AIBD is still awaiting details of the criteria for being recognised as a self-regulatory exchange. But the AIBD has already taken action following the principle expressed by outgoing chairman Mr Damien Wigley that "self-regulation is all the more important if we want to avoid the heavy hand of the authorities themselves."

There is in any case a view in the markets that a measure of rule-making would aid liquidity and deter abuses. This was partly behind the formulation of rules for secondary market makers proposed just before the Singapore meeting. Though many traders welcomed them, there were bitter private comments from smaller firms and

from Eurobond brokers - a sign of the discontent which regulation, whether imposed from without or within, is likely to provoke.

Discussion of the market maker rules was brief and restrained in the open meeting, since they were not on the agenda and will be voted on at a July 11 meeting in London.

Major points of controversy are stipulations that registered market makers must quote prices in at least 25 per cent of securities in a sector, and that counterparties to deals done through brokers will be identified to each other. Mr Tony Conway-Fell of Bondpartners, a Leasetime trading firm, said the rules would prevent smaller firms from making markets, thus reducing liquidity, and would restrict brokers' activities, contravening a previous AIBD decision.

Mr Tom Beacham of Wood Gunday, chairman of the market makers committee, responded that the draft rules were intended to be a flexible

basis from which to begin the definition of a market maker. They also reflected a feeling that disclosure would reduce the credit risks associated with brokers acting as principals at a time when the average size of deals is rising.

New issue managers strongly favour disclosure of counterparties because it would prevent co-managers from unloading their holdings of new bonds anonymously through brokers while the lead manager is supporting the price. Brokers have an uneasy relationship with the rest of the market. They are not always well liked, but the fact is that they are used. There are arguments about whether brokers show prices to traders' end-customers.

Mr Sandy Joyce, of Purcell Graham, one of the leading brokers, said after the meeting that he doubted whether market makers themselves would approve the rules. "I question the authority of some of these people (on the com-

mittee) to commit their firms to rules that the firms cannot live with," he said.

The role of brokers was also seen as being under threat from a proposal, approved at the Singapore meeting, to study the US Nasdaq share market to see whether similar technology could be applied to Eurobonds. In the long run, it could involve individual market makers being identified on screens with the prices they are making.

There could also be automatic execution, at least of small orders. The study, as well as being part of the worldwide move towards automation, is part of the AIBD's drive to aid liquidity by having reliable prices disseminated on an equal and controlled basis to market participants. Such a system would cut out time-wasting telephone calls, for example, for valuation of portfolios. For the moment, however, the watchword is caution until the study is completed.

CREDITS AND EURONOTES

Nippon Credit plans extensive certificate of deposit programme

NIPPON Credit Bank has joined the ranks of Japanese banks arranging large-scale certificate of deposit programmes in the Euromarket. It has selected Schuster Lehman to arrange a \$1bn programme for which Merrill Lynch and Salomon Brothers are also dealers, writes Peter Montagnon in London.

As with similar deals for other Japanese banks, the operation is designed to broaden the investor demand for the bank's certificates, thereby eventually reducing their cost.

Nippon Credit is not on the so-called "Japanese run" in the certificate of deposit market, a group of the largest banks whose certificates are interchangeable and command the standard finest rate. But it hopes the programme will help narrow the 7 to 8 basic point yield differential which exists between it and certificates issued by banks in the run.

There are some grounds for optimism in this respect. Other Japanese banks which have gone for large programmes with the same

objective had often managed to shave 2 to 3 basis points off the yield premium by dint of appointing dealers dedicated to selling their paper. One reason for this is that the dealers have been able to sell the paper to investors in the US, thus creating a new source of investors demand.

Meanwhile Chemical Bank, as already reported, has launched a fresh \$250m, seven-year credit for Hansa Trust, while among dealers in the market, Spain's SGSF facility has been heavily oversubscribed.

This has paved the way for Electricité de France to launch its long-term \$100m facility, probably later this week. EdF had been watching the progress of the Spanish deal very carefully and, following its success in syndication, has revised downwards the terms which it regards as suitable for its own operation. The market is thus now expecting a credit on exceptionally favourable terms.

P & O, the UK shipping to containerisation company, has appointed Barclays and County Bank as deal-

ers in a £50m commercial paper

programme due to be activated this week. Merrill Lynch is arranging a \$100m loan facility for Pima, the US thrift which is owned by Heron International. This is the first revolving underwriting facility to be collateralised by mortgages and mort-

gage securities and bears an annual

underwriting fee of 17/4 basis points.

EUROMARKET TURNOVER Turnover (\$m)

Primary Market	Strangers	Conv	FRN	Other
US\$	4,099.3	404.2	385.5	382.8
Prev	6,445.5	391.3	683.6	336.5
Other	1,025.2	10.7	9.7	42.1
Prev	4,562.8	-	62.8	22.6

Secondary Market

US\$	26,752.6	1,507.3	2,490.4
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Prev	21,295.8	1,411.5	2,302.8
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Other	13,227.8	341.7	1,625.8
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Prev	8,483.3	144.6	1,162.7	2,340.4
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Week to May 22 1986 Source: AIBD

Barlow Rand lifts interim dividend

BY JIM JONES IN JOHANNESBURG

BARLOW RAND, South Africa's largest diversified industrial group, benefited from a strong advance in export revenues in the six months to March 31, bringing record turnover and profits. The interim dividend is being stepped up to 24 cents from the 21 cents it has been held at since 1980.

First half turnover increased by almost a fifth to R7.16bn (\$1.4bn) from R6.03bn in the corresponding period of 1985. Operating income before interest and tax rose to R580.5m from R562.7m and pre-tax profit was R108.2m against R107.5m. In the last financial year turnover totalled R12.24bn, operating income was R1.05bn and pre-tax profit was R22.8m.

Mr Warren Clewlow, chief executive, attributes the turnover improvement to domestic inflation, better export realisations due to the rand's decline and an improved performance by J Bibby which was enhanced by translation into rands as the South African currency's lower exchange rate.

Mining and minerals contributed 28 per cent of the interim group profit against 21 per cent last year, Mr Clewlow says. He cautions, however, that the trend is unlikely to be maintained in the second half because the rand price of gold has fallen significantly from its peak in December 1985. Middelburg Steel, which is now wholly owned by Barlow, generated higher export profits on its charge chrome and low carbon ferrochrome sales.

Mr Clewlow is cautious on prospects for the remainder of this financial year. They depend largely on the level of consumer demand, he says, as well as on maintenance of export profitability.

First-half earnings increased to 92.5 cents a share from 61.7 cents.

Last year's earnings were 184.9 cents a share.

INTERNATIONAL BONDS

Thin trading highlights the strength of floaters

THE RELATIVE strength of floating rate as opposed to fixed rate dollar Eurobonds, which dealers have been noting for some weeks, became increasingly evident in last week's thin trading, writes Clare Pearce in London.

Royal Bank of Canada ventured into both sectors, with tellingly different results. On Tuesday Orion Royal Bank led a \$300m, 99-year issue for the borrower with its coupon set at 1/4 point over the mean of London interbank bid and offered rates. This looked generous, especially as the bond offered call protection for the first five years. The market responded with great enthusiasm and the bond traded immediately above par, finishing the week at a bid price of 100.20.

In contrast, Royal Bank of Canada's \$150m 8% per cent seven-year fixed rate bond, launched on Thursday, also through its Orion Royal Bank subsidiary, was quoted at the end of the week at a bid price of 99.75.

Issuing a discount to issue price of 2% per cent, putting it substantially below its total fees of 1%.

Dealers report that, while some weeks ago, investors began to show interest in the floating rate note (FRN) sector, their interest focused on high-quality sovereign bonds. Now, however, with large volumes of paper outstanding in the market being redeemed, they are turning their attention to issues by banks. Since such issues have been unpopular for some time, they now look cheap. In the course of last week, sovereign issues gained about 5 per cent, led a number of lead-managers to seize a short-lived issuing opportunity.

As frequently happens in the Eurobond market, however, too many borrowers launched paper through too small a window. Buyers emerged for Tuesday's four issues later in the week, but in most cases only at prices to give yield spreads over US Treasury issues of about 20 basis points higher than their bonds' levels at issue.

Westdeutsche Landesbank added another to a series of long-dated bonds backed by Schuhdienst notes from West German states.

This was a DM 400m 30-year bond for Collateralised Securities, a Jersey company, backed by a loan from the state of North Rhine-Westphalia. Investors, unclear on the outlook for interest rates, are resisting the yield on the new bond had shot down to about 70 basis points.

A glimmer of light appeared on Friday in the fixed rate dollar Eurobond market, however. Dealers began to mark prices up by about 1/4 point in preparation for this week's trading as US Treasury bonds gained a point during trading time in London.

Gains in US Treasury bond prices also sporadically imparted life to the D-Mark sector last week, although prices were generally unchanged at the end of the week. Only three new deals were launched. Dealers were therefore reassured that the record DM 18bn calendar of new issues for this month, less than a quarter of which has been

launched, would never see the light of day in full.

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The Danish kroner market has been attracting the attention of European investors disillusioned with other continental markets as it offers significant yield pick-ups. Usually, therefore, two borrowers, Postbank and Nordic Investment Bank, launched bonds in this currency last week.

The Swiss franc sector continued to suffer from high short-term interest rates and a diversion of investors' interest towards the more buoyant equity market.

Reunert, the electronics and engineering subsidiary, slipped into loss during the half year, but the motor and appliances divisions performed satisfactorily and the earthmoving division performed well, in part because of exports at advantageous rand prices. Cement sales suffered from lower demand, while the food divisions benefited from rationalisation.

Mr Clewlow is cautious on prospects for the remainder of this financial year. They depend largely on the level of consumer demand, he says, as well as on maintenance of export profitability.

First-half earnings increased to 92.5 cents a share from 61.7 cents. Last year's earnings were 184.9 cents a share.

New Issue

The Securities referred to below have not been registered under the United States Securities Act of 1933 and may not be offered, sold or delivered directly or indirectly in the United States of America, its territories, its possessions or other areas subject to its jurisdiction or to United States persons.

May, 1986

General Electric Company

(Incorporated in the State of New York, United States of America)

U.S. \$200,000,000

Extendible Notes Due May 22, 1998

Issue Price 101 1/4 per cent.

LTCB International Limited

Bankers Trust International Limited

Merrill Lynch Capital Markets

BankAmerica Capital Markets Group

Banque Internationale à Luxembourg S.A.

Chemical Bank International Group

Crédit Commercial de France

Dai-Ichi Europe Limited

Fuji International Finance Limited

Goldman Sachs International Corp.

Manufacturers Hanover Limited

Mitsui Finance International Limited

Morgan Guaranty Ltd

The Nikko Securities Co., (Europe) Ltd.

Prudential-Bache Securities International

Sumitomo Finance International

Swiss Bank Corporation International Limited

Yasuda Trust Europe Limited

The Nippon Credit Bank (Curacao) Finance N.V.

US\$ 100,000,000 12% Guaranteed Notes due 1992

NOTICE IS HEREBY GIVEN that pursuant to Condition 5(b) of the Notes, US\$ 5,000,000 principal amount of the Notes has been drawn for redemption on the 2nd July, 1986, at the redemption price of 101% of the principal amount, together with accrued interest to 2nd July, 1986.

The serial numbers of the Notes drawn for redemption are as follows:

9 1030	1946	2696	3986	4987	5066	7036	8000	9129	10030	10897	12012	13059	14056	15071	16058	17004	17936	18988
18 1034	1959	2737	4013	5005	5084	7041	8007	9135	10031	10906	12032	13094	14065	15097	16062	17058	17944	18993
83 1059	1967	2751	4027	5012	5090	7046	8008	9166	10062	10921	12067	13094	14120	15110	16063	17071	17965	19019
109 1074	1980	2781	4040	5077	6177	712												

All of these Securities have been sold. This announcement appears as a matter of record only.



U.S. \$400,000,000

The Kingdom of Belgium

Tranche A: U.S. \$150,000,000
Floating Rate Notes Due 1996

Tranche B: U.S. \$250,000,000
Floating Rate Notes Due 2011

MORGAN STANLEY INTERNATIONAL

CREDIT SUISSE FIRST BOSTON
Limited
KIDDER, PEABODY INTERNATIONAL
Limited

DEUTSCHE BANK CAPITAL MARKETS
Limited
KREDIETBANK INTERNATIONAL GROUP

ALGEMENE BANK NEDERLAND N.V.

BANKAMERICA CAPITAL MARKETS GROUP

BANK OF YOKOHAMA (EUROPE) S.A.

BANKERS TRUST INTERNATIONAL

BANQUE BRUXELLES LAMBERT S.A./BANQUE BRUSSEL LAMBERT N.V.

BANQUE NATIONALE DE PARIS

BANQUE PARIBAS BELGIQUE S.A./PARIBAS BANK BELGIE N.V.

CHASE INVESTMENT BANK

CHEMICAL BANK INTERNATIONAL GROUP

CREDIT COMMERCIAL DE FRANCE

DAI-ICHI KANGYO INTERNATIONAL

DAIWA EUROPE LIMITED

DRESDNER BANK

FIRST INTERSTATE CAPITAL MARKETS

GENERALE BANK

IBJ INTERNATIONAL

MERRILL LYNCH CAPITAL MARKETS

SAMUEL MONTAGU & CO.

MORGAN GUARANTY LTD

NIPPON CREDIT INTERNATIONAL (HK) LTD.

NOMURA INTERNATIONAL

ORION ROYAL BANK

SAITAMA BANK (EUROPE) S.A.

SALOMON BROTHERS INTERNATIONAL

SHEARSON LEHMAN BROTHERS INTERNATIONAL

SWISS BANK CORPORATION INTERNATIONAL

THE TAIYO KORE BANK (LUXEMBOURG) S.A.

TAKUGIN INTERNATIONAL BANK (EUROPE) S.A.

TOYO TRUST INTERNATIONAL

S.G. WARBURG & CO. LTD.

May, 1986

All of these Securities have been sold. This announcement appears as a matter of record only.



U.S. \$150,000,000

BP Capital B.V.

(Incorporated with limited liability in The Netherlands)

9 5/8% Notes Due 1993

Unconditionally and irrevocably guaranteed by

The British Petroleum Company p.l.c.

MORGAN STANLEY INTERNATIONAL

CREDIT SUISSE FIRST BOSTON

MORGAN GUARANTY LTD

S.G. WARBURG & CO. LTD.

BANKERS TRUST INTERNATIONAL

BANQUE NATIONALE DE PARIS

COUNTY BANK

DEUTSCHE BANK CAPITAL MARKETS

GOLDMAN SACHS INTERNATIONAL CORP.

MORGAN GRENfell & CO.

NOMURA INTERNATIONAL

ORION ROYAL BANK

SALOMON BROTHERS INTERNATIONAL

SHEARSON LEHMAN BROTHERS INTERNATIONAL

SWISS BANK CORPORATION INTERNATIONAL

May, 1986

All of these Securities have been sold. This announcement appears as a matter of record only.

olivetti

NZ\$50,000,000

Olivetti Holding B.V.

(Incorporated with limited liability in The Netherlands)

18% Guaranteed Notes Due 1991

Payment of principal and interest unconditionally and irrevocably guaranteed by

Ing. C. Olivetti & C., S.p.A.

(Incorporated with limited liability in the Republic of Italy)

MORGAN STANLEY INTERNATIONAL

BANK BRUSSEL LAMBERT N.V.

BANQUE PARIBAS CAPITAL MARKETS

DEUTSCHE BANK CAPITAL MARKETS

GENOSSSENSCHAFTLICHE ZENTRALBANK AG

HAMBROS BANK

BANK LEU INTERNATIONAL LTD

BANQUE GENERALE DU LUXEMBOURG S.A.

BANQUE INDOSUEZ

BANQUE INTERNATIONALE A LUXEMBOURG S.A.

BANQUE NATIONALE DE PARIS

BAYERISCHE VEREINSBANK

BERLINER BANK

CHEMICAL BANK INTERNATIONAL GROUP

DG BANK

DIE ERSTE OESTERREICHISCHE SPAR-CASSE - BANK

EBC AMRO BANK

EUROMOBILIARE

GENERALE BANK

MITSUBISHI FINANCE INTERNATIONAL

NEEDERLANDSE CREDIETBANK N.V.

NOMURA INTERNATIONAL

RAOBANK NEDERLAND

May, 1986

MORGAN STANLEY INTERNATIONAL

SVENSKA HANDELSBANKEN GROUP

BANCA COMMERCIALE ITALIANA

BANK FUER GEMEINWIRTSCHAFT

BANK LEU INTERNATIONAL LTD. NASSAU

BANKERS TRUST INTERNATIONAL

BANQUE INDOSUEZ

BANQUE NATIONALE DE PARIS

BAYERISCHE HYPOTHEKEN- UND WECHSEL-BANK

CIBC

COMPAGNIE MONEGASQUE DE BANQUE

CREDIT LYONNAIS

DAIWA EUROPE LIMITED

FIRST CHICAGO

GENOSSSENSCHAFTLICHE ZENTRALBANK AG

Vienna

GIROZENTRALE UND BANK DER OESTERREICHISCHEN SPARKASSEN

LLOYDS MERCHANT BANK

Limited

ISTITUTO BANCARIO SAN PAOLO DI TORINO, LONDON

POST-OCH KREDITBANKEN, PKBANKEN

PRIVATBANKEN A/S

SWISS BANK CORPORATION INTERNATIONAL

Limited

TAKUGIN INTERNATIONAL BANK (EUROPE) S.A.

WESTPAC BANKING CORPORATION

May, 1986

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

A. W. Galadari payout to creditors

BY ANGELA DIXON IN DUBAI

CREDITORS of Mr Abdul Wahab Galadari, the Dubai-based entrepreneur, were yesterday awarded a substantial distribution of assets by the committee of receivers appointed by the Dubai Government in April 1984.

A total of dirham 1.18bn (\$300m) has been paid out. This is the first distribution to be made and Mr A. H. Rostamani, the chairman of the committee, expressed the hope that a second and final payment would follow. The total amount of claims against Mr Galadari's interest is DM 1.5bn.

Mr Galadari is the youngest of three brothers whose various trading interests have suffered from the Gulf recession. Last week, however, he was indicted on a drugs charge in New York. He was released on bail of \$5m.

with his wife's Fifth Avenue apartment as part security.

Creditors of three companies are receiving a proportionate distribution based on the assets available. These are A.W. Galadari Holdings, on which 70 per cent is being paid out; Gulf News (10 per cent); and Galadari Znider (20 per cent).

In addition, a final dividend of 100 per cent is being made to creditors of Galadari Property Development company.

The major beneficiary of the payout is Union Bank of the Middle East (UBME), which will receive between 83 and 90 per cent of the total amount made available.

Mr Galadari formerly controlled UBME, which was taken over by the Dubai Government in 1984 after it ran into difficulties. He had borrowed sub-

stantially from UBME largely in order to finance property projects in Singapore, but prices there plunged, and he found himself over-extended.

To protect the interests of depositors, a rescue operation was mounted, involving the United Arab Emirates Central Bank and the Dubai Government, which together supported UBME to the extent of Dhs.3bn.

The UAE has no bankruptcy law, but a special decree was passed in April 1984, which made Mr Galadari in effect a bankrupt and appointed the committee of receivers.

For the last two years the committee has had the task of verifying claims and tracing assets of Mr Galadari's complex business empire, with interests which stretched from Singapore to New York.

Mr A. H. Rostamani said a major difficulty was the lack of documentation. A further problem in collecting overseas assets had been the reluctance of some foreign courts to recognise the Amiri decree.

The committee is also involved in defending civil actions brought against Mr Galadari in foreign courts. In New York, Drexel Burnham Lambert sued him and his commodity firm for \$12.5m plus interest. The committee succeeded in having the case dismissed on grounds of international comity, but last year the appeals court referred the case back to the district court for further review.

Another case pending against Mr Galadari is in London, this time for alleged gambling debts of £809,000 brought by Zeal castle, the casino group.

Degussa sales hit by weak dollar in first six months

BY DAVID BROWN IN FRANKFURT

DEGUSSA, the West German precious metals and chemicals concern, suffered a 10 per cent fall in turnover in the first half to DM 5.2bn (\$2.3bn) as a result of the weak dollar and falling gold and silver prices.

The group expects a good overall result this year in spite of the poor prices and sharpening competition, but did not reveal earnings at half-time.

Degussa is spending heavily on acquisitions and expanding plant capacity. Most recently, it announced an agreement to take over Laboratoires Cusi, a Belgian speciality pharmaceuticals company with an annual turnover of DM 40m.

The group's small pharmaceuticals sector was one of the few to report slightly higher sales of DM 186m, helped by a

strong domestic market, although the cost of acquisitions was said to have reduced earnings.

Degussa's metals operations, the biggest in terms of turnover, suffered the sharpest decline in sales, down 13.9 per cent to DM 3.18m.

Worldwide turnover in the chemicals unit fell by 3.3 per cent to DM 1.86bn.

Overall parent company sales slipped 7 per cent to DM 4.4bn.

Despite the relatively weak first-half showing, the management forecast a favourable level of sales for the remaining part of the 1985-86 year. In 1984-85, the group managed a slight DM 2m increase in pre-tax profit to DM 112m.

Currency and securities business lift Kredietbank

BY PAUL CHEESERIGHT IN BRUSSELS

SHARP RISES in the earnings from foreign exchange and securities business helped Kredietbank, the third-largest of the Belgian commercial banks, to a 17 per cent increase in net profits for its financial year to March.

Net earnings for 1985-86 were BFr 2.68bn (\$37.76m) compared with BFr 2.28bn. The increase prompted a rise in the dividend for the third year running.

Ordinary shares attract a payment of BFr 433 net against BFr 414 for the previous financial year.

La Banque Bruxelles Lambert, which announced figures recently, has clearly benefited in its securities business from the confident climate on the Brussels bourse.

In its foreign exchange sector, it has been strongly developing business in Ecu, which has helped offset the effects of declining dollar rates.

But the decline of the dollar led to a 25 per cent fall in foreign lending, while Domestic lending, grew by 9 per cent.

Total lending to the private sector at the end of the financial year was BFr 306bn, some 1.6 per cent less than a year before. Lending to the Belgian public sector, always thirsty for funds, stood at BFr 279bn, 4.3 per cent higher than at March 1985.

• Electrabel, of Belgium, is raising BFr 3.05bn by issuing 550,000 ordinary shares at BFr 5,600 on the basis of one for every four held, Reuter adds.

expects to maintain the dividend at Y6.

Mr Tatsuo Ando, president, said the company would continue with its bid for Sun, the world's largest ink producer. The Federal Court in New York is expected to rule on Thursday on Sun's petition to block the March 10 offer.

Net profits rose 2 per cent to Y5.02bn, or Y8.36 per share, on turnover of Y415.35bn, up 3.4 per cent.

For the current year, pre-tax profits are projected at a record Y12bn, up 6.1 per cent, on sales of Y440bn, up 5.9 per cent. It

Dainippon Ink edges ahead to Y11bn

BY YOKO SHIBATA IN TOKYO

ISHIKAWAJIMA-HARIMA HEAVY INDUSTRIES MACHINERY SHIPBUILDING

Year to Mar 85 Mar 86
Revenue (bn) 800 800
Pre-tax profits (bn) 12.1 12.70
Net profits (bn) 4.76 8.70
Net per share 3.65 6.09

Dividends 4 4

PARENT COMPANY TOKIO MARINE FIRE INSURANCE

NON-LIFE INSURANCE

Year to Mar 85 Mar 86

Net premiums (bn) 888 839

Pre-tax profits (bn) 75.19 66.78

Net profits (bn) 30.25 25.01

Net per share 22.25 18.38

Dividends 6.50 6.50

Net premiums (bn) 888 839

Pre-tax profits (bn) 75.19 66.78

Net profits (bn) 30.25 25.01

Net per share 22.25 18.38

Dividends 6.50 6.50

PARENT COMPANY

DAINIPPON INK

Chemical, the Japanese company seeking to take over Sun Chemical of the US, edged up pre-tax profits 1 per cent to Y11.32bn (\$86.73m) in the year to March.

Net profits rose 2 per cent to Y5.02bn, or Y8.36 per share, on turnover of Y415.35bn, up 3.4 per cent.

For the current year, pre-tax profits are projected at a record Y12bn, up 6.1 per cent, on sales of Y440bn, up 5.9 per cent. It

is the maker of Konishiroku Photo Industry of Tokyo has increased its cash tender offer for the remaining 40 per cent of Fotomat, the US

film processor, to \$1.70 a share from \$1.50. AP-DJ reports from St Petersburg, Florida.

Based on discussions held since the announcement of the offer by Konishiroku a week ago, a special committee of the Fotomat board, consisting of directors not affiliated to Konishiroku, approved the offer as fair and recommended that stockholders accept.

Konishiroku is the maker of Konica cameras and film.

expects to maintain the dividend at Y6.

Mr Tatsuo Ando, president, said the company would continue with its bid for Sun, the world's largest ink producer. The Federal Court in New York is expected to rule on Thursday on Sun's petition to block the March 10 offer.

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INTL: COMPANIES & FINANCE

Fujitsu dives 68% before tax because of strong yen

BY CARLA RAPORT IN TOKYO

FUJITSU, the Japanese computer group, yesterday joined the list of the growing list of Japanese exporters hit by the effects of the rising yen. The company showed that pre-tax profits had plunged by 68 per cent in the year ended March 31.

In contrast, Sharp, a leading consumer electronics group, managed to put a slim pre-tax increase for the same year, thanks to production rationalisation and increased profits from the management of pension funds. Sharp's sales on an unconsolidated basis, were up 5 per cent to Y855.6bn (\$5.63bn) while pre-tax profits edged up 1.6 per cent to Y64.37bn.

Fujitsu, which blamed its woes on slumping demand for semi-conductors in addition to

the rising yen, reported profits down to Y37.3bn from Y70bn last year. Sales on an unconsolidated basis climbed 16 per cent to Y1,020bn. The average semiconductor chip prices and the yen's rise reduced Fujitsu's cost-to-sales ratio by 5.5 points, resulting in a 54.5 per cent decline at the operating profit level, the company said. Fujitsu's foreign exchange losses were Y10.8bn.

The company's profit drop is the largest of the leading Japanese electronic company so far. Fujitsu said the results were due to a higher ratio of memory chips as a proportion of sales. This ratio is currently about 50 per cent.

Sharp reported that sales of information equipment and electronic components was flat

in the year, but household electronic appliances went up by 5 per cent.

Fujitsu's sales of computers and video automation equipment advanced by 17.6 per cent in the year, on the back of strong domestic sales. Telecommunications equipment turnover was up 25 per cent because of increased orders from Nippon Telegraph and Telephone.

The group is counting on a recovery in the semiconductor market and a dollar rate of Y170 to allow it to post a 32 per cent increase in profits in the current year to Y50bn (\$3.2bn) in a 15 per cent increase in sales.

Fujitsu said it plans to retain its annual dividend of Y8.

Its capital spending programme in the current year will drop by 20 per cent to Y110bn.

Fanuc 'must hold prices down'

BY OUR TOKYO STAFF

DR SEIUEMON INABA, president of Fanuc, the Japanese robot maker 42 per cent owned by Fujitsu, said yesterday that Fanuc must make its products more cheaply to cope with the rising yen, rather than raise its export prices.

"These profits should be determined in the development stage," Dr Inaba said in Tokyo yesterday. To hold down costs, he has told Fanuc's product development laboratory to keep

three principles in mind: high reliability, low cost and fewer components, he said.

Despite the rapid appreciation of the yen against the dollar, it is understood that Fanuc is not increasing the dollar prices of its exported products.

"Japan is an export (oriented) country. It's important to find ways to export without causing (trade) friction," he said. To this end, he said that 50-50 joint ventures with

foreign companies are a desirable way for Japanese companies to expand abroad.

The future growth of Fanuc will be pegged to the development of the software side of factory automation, Dr Inaba said. In years to come, he forecast, new machine tool products and production methods will be entirely developed by computer.

Dr Inaba forecast that Fanuc's sales would reach Y270bn by 1990, from around Y170bn a year currently.

Sunshine Mining loss soars to \$19m

By Mary Frings in Dallas

SUNSHINE MINING, the Dallas-based silver, oil and gas producer, has suffered sharply higher first-quarter net loss of \$19m compared with \$2.5m.

Preferred dividends pushed the deficit to \$22.5m, or 49 cents a share. The 1985 per-share loss was nine cents.

The company attributes its worsening performance partly to falls in the price of silver.

Sunshine said the average price it received for oil in the first quarter was \$19.23 a barrel, compared with \$24.30 a year ago, while natural gas prices declined to \$2.17 per million cubic feet from \$2.78.

EUROC, the Swedish building materials, engineering and trading group and Norcem, the Norwegian industrial concern, are to merge their international cement and coal activities.

The new company, which will have its headquarters in Oslo, will have an annual turnover of around SKr 1.5bn (\$200.8m) and profits of some SKr 75m.

The merger is the result of a co-operation agreement made in 1984 between the two companies, aimed at strengthening their presence in international markets. Euroc is the largest shareholder in Norcem with a

stake of some 20 per cent, while Norcem holds a 13 per cent stake in Euroc.

The new concern will become a significant force in the international cement trade. With annual production of around 1m tonnes of cement and trading activities in cement and clinker totalling around 2m tonnes a year. Annual coal trading volumes are expected to reach around 1.5m tonnes.

The company will include Euroc's Continental Cement operation in the US with a production plant at Hannibal, Missouri, and cement terminals in the Mid-west.

This announcement appears as a matter of record only.

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April 1986

AA Mutual Insurance ceases trading

By Jim Jones in Johannesburg

AA MUTUAL Insurance (AAMI), a short-term South African insurer, has become the first major victim of the country's protracted insurance sector war. The company ceased trading yesterday afternoon in the wake of a failed plan to merge with Federated Insurance and the sudden departure from South Africa of Mr Warren Phummer, the chief executive.

First indications that AAMI was in trouble came just last week when Federated tried to walk away from a planned merger with AAMI on the grounds that AAMI's underwriting losses were too large. A merger had been arranged based on an estimated underwriting loss of R30m (\$13.2m) and the merged terms, which included a R15m capital injection by Federated, were to have been adjusted to take account of minor differences from this loss figure.

In the event the underwriting loss turned out to be R50m, which exceeded AAMI's R44.5m reserves and rendered the company technically insolvent.

Last week Kirsch Industries, which jointly owns AAMI with the Automobile Association of South Africa, went to court in an effort to compel Federated to continue with the merger, but Federated refused on the grounds that AAMI's true position had been misrepresented.

AAMI had an annual premium income of about R450m and was one of the country's principal short-term insurers. However, like many of its competitors, it had resorted to rate cutting simply to hold its share of a heavily overtraded market.

Attempts to agree on industry-wide rate increases have failed and last year further pressure was placed on insurers when foreign reinsurers cut their business with South Africa until rates rose to profitable levels.

• Sanlam Insurance, the short-term insurance arm of the Sanlam group, has meanwhile reported a substantial increase in its interim underwriting loss to R4.34m (\$1.91m) in the six months to March from R1.64m in the same period last year. Gross premium income rose to R259.5m from R208.1m and higher investment income and a lower tax bill resulted in a small drop in the interim taxed profit to R4.73m from R4.88m.

JPY 150

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April 1986

22
UK COMPANY NEWSDavid Lascelles on the £1.2bn hostile bid for Standard Chartered
US regulatory problem for Lloyds

IN FIGHTING of Lloyds Bank's £1.2bn hostile bid, Standard Chartered Bank has made much of the fact that Lloyds may not be able to get approval from the US regulatory authorities in time to meet the deadline laid down by the City Code on Takeovers and Mergers.

This is because Standard Chartered owns Union Bank, one of the largest banks in California. The transfer of ownership must be approved by the Federal Reserve Board—a process which can take between three and six months compared to the maximum 81 days allowed by the Code. Could this scupper the deal? And is there anything Lloyds can do about it? At the very least it is an intriguing issue for the UK's booming takeover industry at a time of increasingly international activity.

On the face of it, Lloyds has certainly created a problem for itself by leaving the US arrangements so late. With the help of Goldman Sachs, one of Wall Street's most aggressive investment banks, Standard has ascertained that no US bank purchase in the last year or so has gone through in less than 85 days from the day of application was formally lodged with the Fed. Most took more than 120 days.

This is partly because of the usual bureaucratic delays, but also because the application must be open to public comment for 30 days, and must then go to the Justice Department for another 30 days for anti-trust vetting.

Although Lloyds has been in touch with the Fed about the bid for some time, it only lodged its formal application last Friday. But because Lloyds sent out its formal offer document to Standard shareholders on May 13, the clock had already started ticking at the UK end, and ten of its precious 81 days were gone. So unless Lloyds can get US approval in a record 71 days, the bid could be in jeopardy.

The 81 days consist of the 60

give bidders a few more days but there has never been a case of this magnitude involving major issues. Generally, the Panel regards the 80 days rule as "inflexible."

Standard Chartered has already made weighty submissions to the Panel, arguing against any extension. Mr Michael McWilliam, the chief executive, says that Lloyds has got itself into this fix through its own incompetence, and is not merely the victim of a slow-

Unless Lloyds can get US approval in a record 71 days the bid could be in jeopardy

days which the Code allows a bidder to obtain a majority of the target company's shares in order to make the bid unconditional as to acceptances. After that it has 21 days to make it unconditional in all respects. Finally, it has 21 days to pay for the shares it has bought.

Aside from hoping the problem will resolve itself, Lloyds has three main courses of action. One is to press the Fed to speed up the approval process. This is unlikely to yield results, though, because there are statutory waiting periods which cannot be changed, even if the Fed was willing to favour an applicant in this way. The Fed is also heading into the summer holiday season.

Another is to ask the Takeover Panel for an extension. It is not unknown for the Panel to

move foreign regulatory system.

Mr Brian Pitman, Lloyds chief executive, believes that he can put a persuasive case to the Panel if need be. Supposing Lloyds had obtained the necessary majority of acceptances by day 60, he would argue to the Panel that to deny Standard shareholders the right to accept Lloyds' offer, if Lloyds could back this argument with a letter from the Fed giving a date when approval might be expected, so much the better.

The third course is risky. Although Lloyds' offer document makes the bid conditional on receiving regulatory approvals, it could waive this requirement at the 60-day stage if it felt confident that the Fed would deliver a favourable verdict by the final deadline. At

that point, though, Standard could argue that Lloyds effectively controlled Union Bank without official Fed approval, which is a criminal offence for which Lloyds could be fined and its directors jailed.

There is a fourth option: Lloyds could allow its bid to lapse and then revive it when it got the Fed go-ahead. To do this, it would have to seek a waiver of the Code rule which says that bidders cannot renew a takeover bid in less than a year. The only other way Lloyds could hope for more time would be ironically—if a counter-bidder for Standard emerged. In that case, Lloyds' clock would go back to zero.

Standard want the Panel to produce a ruling now on this matter in order to remove the uncertainty and avoid a last-minute rushed decision. The Panel says it will deliberate on the facts when they are clear, not on hypothesis.

Although Standard has clearly embarrassed Lloyds by pointing up this problem, it may not work entirely in its favour. Some City commentators say that the vigour with which Standard is pushing its case is likely to give Lloyds' defences a boost. Lloyds' recent performance record—though improving—is unspectacular and last Friday's defence document was rather vague about the prospects. Nevertheless, if it seems likely—the future holds more large bank takeovers with cross-border ramifications, corporate financiers will have learnt a useful lesson from this one.

In addition, the board says the results for the year will be disappointing and action is being taken to return the group to profitability in the next financial year. The result for the six months to end-January compares with a profit of £82,000 in the corresponding period.

They also said that if profits after tax of both Talbex and Yorkgreen were maintained for the period to July 31 1986 dividends of at least 0.2287p would be paid. There is no interim dividend.

Below the line, the half year results took account of £61,000 (£16,000) of extraordinary items for redundancy and reorganisation costs and goodwill amortisation. Loss per 5p share was 0.47p (earnings 0.3p) after extraordianries.

Trading has been and continues to remain difficult and interest charges, which surged from £89,000 to £226,000, continue to have a detrimental effect. Turnover was £6.63m

(£6.93m). In January when the group announced a £183,000 (£23,000) taxable profit for 1984-85, the directors anticipated that Yorkgreen would contribute to greater profitability during the 1985-86 year.

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McKechnie under fire

Mr Raschid Abdullah, chairman of Evered, has written to McKechnie shareholders attacking their company's defence and urging them to accept Evered's £140m bid.

He argues that Dr Jim Butler, McKechnie's chairman, fails to address key issues of earnings and dividend growth and share price performance relying on "generally bland phrases" to establish McKechnie's record of "solid success and growth."

All divisions have experienced erratic trading margins in recent years according to Evered while McKechnie's profits forecast implies an 8 per cent slip in second half earnings per share leaving

attributable profits 16 per cent lower per share and cutting the dividend cover by a quarter.

Forecast earnings per share will still be lower than 1985/86, with the result that the share price has "massively underperformed the alternatives and, in particular, Evered," says Mr Abdullah.

BT Tokyo listing

British Telecommunications will be listed on the Tokyo Stock Exchange from May 30. The company will become the 26th foreign group on the exchange following the listing of Procter and Gamble Company, scheduled for May 28.

Talbex £0.14m in red

Talbex Group, the industrial holding company which acquired Yorkgreen Investments in the middle of last year yesterday reported a pre-tax loss of £143,000 for the first half (£6.93m).

In January when the group announced a £183,000 (£23,000) taxable profit for 1984-85, the directors anticipated that Yorkgreen would contribute to greater profitability during the 1985-86 year.

In addition, the board says the results for the year will be disappointing and action is being taken to return the group to profitability in the next financial year. The result for the six months to end-January compares with a profit of £82,000 in the corresponding period.

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FINANCIAL TIMES STOCK INDICES

	May 23	May 24	May 21	May 20	May 19	May 16	1986	Bourse Compilation		
	High	Low	High	Low	High	Low	High	Low		
Government Secs.	92.36	92.15	92.24	91.75	91.68	91.56	94.51	90.89	127.4	49.18
Fixed Interest.....	97.36	97.10	97.05	96.88	96.74	97.51	96.55	150.4	50.55	
Ordinary.....	1521.4	1516.3	1512.5	1505.0	1504.5	1495.9	1094.3	1485.9	49.4	
Gold Mines.....	837.6	828.5	826.0	826.6	824.1	827.0	228.0	724.7	43.5	
FT-Act All Share.....	753.75	766.71	763.64	760.41	770.83	772.94	638.39	664.42	638.39	61.98
FTSE100.....	1617.4	1598.8	1591.9	1585.0	1572.1	1584.9	1717.6	1720.1	1717.6	586.9

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Milletts Leisure receives approach

Milletts Leisure Shops has disclosed that it just broke even before tax in 1985/86 after £1.72m of profits from fixed asset sales, and revealed that an approach to discuss the group's future had recently been made by a third party.

Mr Alan Millett, chairman of this leisure wear retailer, declined to comment any further on the approach but said that shareholders would be informed if any satisfactory proposals were made.

The dividend is being reduced from 3.35p to 2p through an unchanged final payment of 1p.

(Losses 6.5p).

On prospects, the chairman said that he was looking for organic growth in 1986/87 and added that the traditionally quiet first quarter trading had seen a substantial improvement.

Turnover in the 53 weeks to February 3, 1986, rose slightly from £29.06m to £30.38m but trading losses, including discounts, were down from £4.00m to £1.75m.

Millett said that an anticipated improvement in second half trading failed to materialise

due to the mild weather prevailing during the important Christmas trading period. Results were also depressed because the 53 Wakefields Stores shops acquired in September 1984 "took longer to digest than anticipated."

A total of 38 shops were closed during 1985—35 of those were in Wakefields—and the group now operates from 122 shops.

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FINANCIAL TIMES SURVEY

Tuesday May 27 1986

FEW INDUSTRIES can have suffered so many false dawns in shipping. Intermittently, throughout the last decade or so of recession, signs of a possible recovery have emerged. But the improvements have been too short and any upturns in freight rates have soon been reversed into a sickening slide. Thus many of yesterday's optimists have become today's victims.

The past 12 months have seen some of the biggest financial collapses the industry has ever experienced, a situation which will be in the forefront of discussions at next month's Posidonia exhibition in Greece. The names of the companies with banks and creditors are now having to restructure and possibly nurse back to health, roll off the tongue all too easily: Sanko, Tung, Wah Kwong, Nakamura.

The picture is not one of total gloom, however. In the long-suffering tanker sector, lower oil prices and a gradual end to the chronic tonnage surplus as a result of scrapping are beginning to bring about a revival.

Rates from the Gulf to the big energy-consuming markets of Japan, Europe, and North America are edging up after a long period in the doldrums, and supertankers are finding more work. For smaller tankers in other oil-producing areas, prospects are even brighter.

But it has been a long haul, with many casualties along the way. The big oil companies have lost small fortunes running tanker fleets to service their production and distribution arms. Now, they operate much smaller fleets and are content to give a large proportion of the business to independent shipowners.

Perhaps the sorriest sector in world shipping is the bulk carrier market for such cargoes as iron ore, coal, and grain. Rates have fallen so many times that owners have virtually given up expecting them to bottom out.

Yet even here, a vague feeling is growing in the market that the worst may have been reached. It is not the first time such sentiments have surfaced and there are no flags being waved enthusiastically. The hope is, though, that as the gap between the supply of vessels and demand is narrowed—scrapping has continued and the delivery of new ships is tailing off—the sector could feel some relief.

In all of this, of course, there is a certain amount of clutching at straws. Taking a longer-term view, a number of experts

World Shipping and Shipbuilding

Improvements in freight rates have proved brief and prospects for the industry remain difficult. Tankers are finding more work and there is some hope of relief in the bulk carrier market, but over-capacity has cut prices for new vessels even further.

Tough times for optimists

By Andrew Fisher

Shipping correspondent

believe that the lower price of oil, along with reductions in interest rates, will stimulate economies sufficiently to boost demand for cargo ships.

One of the most respected of international shipbroking firms, R. S. Platou of Norway, tentatively expressed the hope in its annual review that times may be changing for the better.

"There are clear signs that we are now approaching the end of a long and painful period of restructuring in the shipping industry," it said, "though noting that over-capacity in tankers and dry bulk tonnage was still considerable."

With the fluctuating state of world economies, Platou reckoned that shipping could be subject to some quite rapid changes, though it did not say these would all be for the better. "None the less, we believe in more stable growth of the world economy in the next few years than has been the case in the past 15."

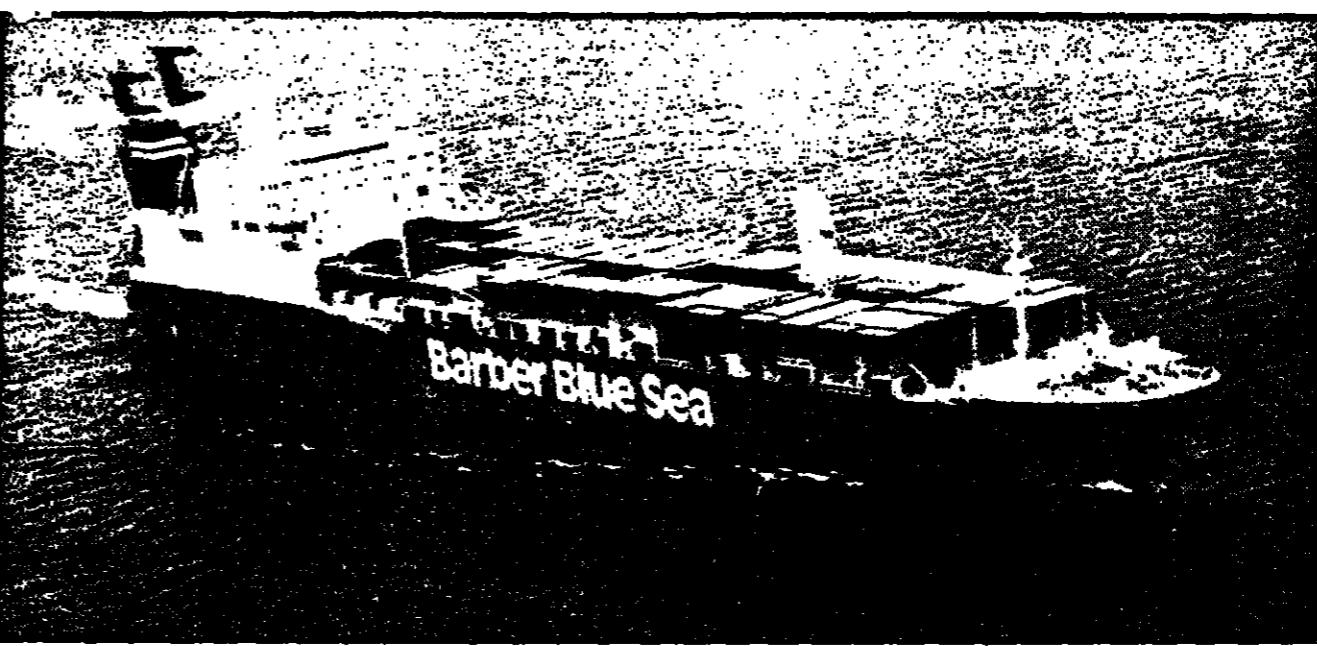
Its conclusion was carefully worded, but contained an unmissable dose of optimism.

"Combined with a continuing reduction in tonnage and, at least, hope of a scaling-down of the world's shipbuilding capacity, in time this should create a better balance between supply and demand in shipping markets."

For world shipbuilding, the past few years have been disastrous. Orders and output have plummeted and jobs have been slashed in the tens of thousands. As with shipping, market recoveries have quickly been succeeded by sharp downturns in work.

In Japan, the biggest shipbuilding country with nearly half of the world's market, the emphasis is now on further cuts in capacity and limits to production. While the dominant shipbuilding groups do not intend to leave the industry altogether, they view the future with concern.

What is true of companies applies equally to governments. The Tokyo administration is far less keen on shipbuilding as an instrument of industrial growth than it used to be. It



Container shipping, a mainstay of world trade, is going through a period of considerable turbulence

ships on which payments still have to be made.

Disenchantment with shipbuilding even extends to South Korea, which has expanded aggressively in the industry since the early 1970s. Ironically, much of the initial help in setting up the industry there came from the UK, where yards are now desperate for orders

delivered the 12th container ship for United States Lines to complete the biggest shipbuilding contract ever, worth \$570m.

US Lines, though, is now floundering. Headed by the tough and secretive Mr Malcolm McLean, it has been hit on its new round-the-world service by falling rates as a result of the new capacity unleashed on the market by itself, by Evergreen of Taiwan, and other lines.

McLean Industries, the parent of US Lines, made a heavy loss last year and has had, humiliatingly, to turn to its banks for help. It has requested delays in loan repayments, a step which many other companies in shipping have had to take recently.

Thus the banks have been forced to step closer to the limelight, as the financial difficulties of more shipping companies are brought out into the open. Many banks are now extremely reluctant to lend to the shipping sector, though there has been nothing like a mass withdrawal.

Throughout the maritime sector, blame is being passed

Posidonia facilities improved

FOR the first time the US is to have its own pavilion at the biennial Posidonia International Shipping Exhibition to be held in Piraeus, near Athens, early next month (June 2-7).

The exhibition, which regularly

exhibits are Brazil, Denmark, Finland, France, West Germany, Italy, Japan, the Netherlands, Poland, Singapore, South Korea, the UK, the Soviet Union and Yugoslavia.

Other leading maritime nations which regularly exhibit at Posidonia are Greece, Italy, Spain, Portugal, Turkey, and the Balkans.

the Piraeus waterfront, built to serve cruise ship passengers but better known since 1976 as the Posidonia exhibition venue, has been extensively refurbished and renamed the Piraeus Exhibition Centre of Piraeus.

The exhibition area has been extended, restaurant facilities improved, and air-conditioning installed in the central section. Landscaping has been carried on the frontage facing the famous Akti Mousouli, where the leading Greek shipping companies' offices are located.

However, the Koreans, number two in the industry behind the Japanese, are looking on the shipbuilding market rather more coolly than much of the rest of the world. With the yen strengthening steadily against the dollar, Japan's competitiveness is being chipped away.

Thus the Koreans, who have long resented the strength and past military dominance of Japan, are determined to take as much of the industry as possible from Japanese yards. The

top executives of Daewoo and Hyundai, which run some of the largest and most modern yards in the world, have been wooing customers extensively, pulling in orders from Norway, India, and elsewhere, as well as from domestic owners.

Like most other yards, however, those in Korea are not making any money. The Okpo yard of Daewoo, near Pusan, has work stretching beyond 1987, an enviable position for any international yard. Last year, it

around freely. Governments are criticised for propping up shipyards to preserve jobs and votes; banks come under fire for their past willingness to lend to shipowners and failure to scrutinise their earning power more closely; yards are blamed for trying to attract work at any price; and shipping companies are attacked for ordering too many vessels on the flimsiest signs of brighter markets.

Generally, the blame is accepted. No one sector of the industry wants to shoulder all of it, however. And proving that there is still money to be made in shipping, Peninsular and Oriental Steam Navigation, Britain's biggest shipping firm, has just paid \$150m for half of Overseas Containers (OCL).

Since it already owned 43 per cent of OCL, which has been making record profits but foresees a sharp drop in 1986, the move by P & O was viewed in the UK and overseas as a bold gesture of confidence in shipping, especially in the container trade.

To illustrate just how things have changed in the industry, the P & O move was by a group which is not heavily involved in other activities such as property construction and catering. Its chairman, Sir Jeffrey Sterling, does not come from a shipping background. And while P & O also has major interests in the cruise industry, a sector also threatened with over-tourism, he is determined to squeeze more profits from passenger vessels.

The traditional shipowning practices and values now have little relevance for an industry which has experienced unprecedented turbulence in the 1970s and 1980s. Increasingly, and especially so in containers, shipping is viewed as just another link in the business of selling and buying goods.

While there is still plenty of room for flair and opportunism, today's industry also requires the more prosaic instincts of caution, patience, and corporate thrift.

CONTENTS

Container Ships	2
Profile: Evergreen	
Tankers	
Passenger vessels	3
Bulk carriers	
Specialist cargoes	4
Shipbuilding	
Korean yards	5

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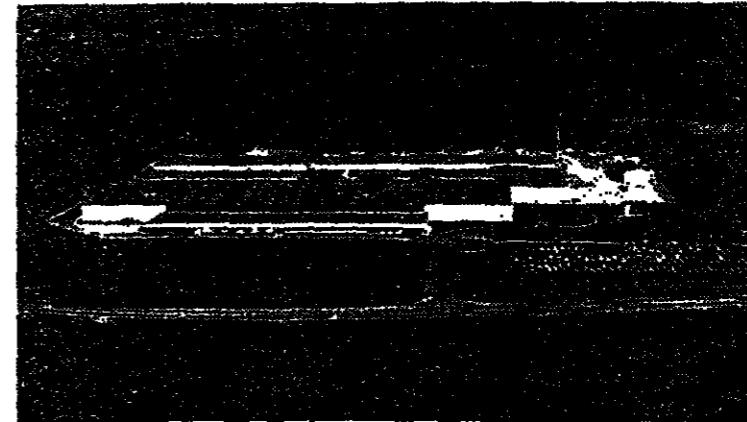
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WORLD SHIPPING 3

A wait for oil boost

AFTER YEARS of being written off as a sector virtually dead, signs of any real recovery in the prospects of tankers are now coming back in their own. Oil prices have fallen sharply, thus leading to hopes of stimulated demand. The huge tonnage surplus dating from the 1970s is being eliminated, and freight rates have begun to move up again.

Is it too much to hope for a revival in the oil-carrying market? As yet, it is certainly too early to speak of a return to the palmy days of the early to mid-1970s when big tankers were all the rage and the cost of a new VLCC (Very Large Crude Carrier) of some 200,000 deadweight tons or more) could be recouped rapidly.

But times seem to be changing for the better, if slowly. Last year, a record number of tankers was scrapped, with 229 vessels of just over 30m dwt going to the demolition yards, mainly in Taiwan, South Korea and China. This produced a net reduction in the world tanker fleet of 28m dwt to 277m dwt at the end of 1985, including combined carriers which can take liquid and dry bulk cargoes.

Of the ships sent on their last journey to the scrapyards, 72 with VLCCs, totalling 20.5m dwt. Thus the numbers of these ocean-going giants have been sharply reduced since their brief heyday 10 or more years ago.

At the end of last year, there were about 410 of them still in existence compared with over

720 in 1977, 1978, and 1979 and fewer than 100 in 1983. By the close of 1986, the number of VLCCs could well be down to about 350 vessels.

Ironically, the reduction in the VLCC fleet to about half its present size is coming as prospects for this size of vessel—also including ULCCs (ultra large of more than 300,000 dwt)—are starting to look rosier.

Although world oil demand is still fairly stable, tending to ease rather than rise, the effect of continued low crude prices would give the market a useful boost. And if Saudi Arabia's production is increased, VLCCs will benefit.

R. S. Platou, the Norwegian shipbroking firm, estimated that if the cut in prices added 1m barrels a day to oil consumption and the extra demand was met from the Middle East, then an extra 10m dwt of tonnage to transport it would be needed. This would mean a 6 per cent improvement in demand for tonnage.

Further, if Opec, and especially Saudi Arabia, as the largest producer, won a larger share of the market at the expense of other areas as the US, UK, Spain and Mexico, this would add 5m dwt to tonnage demand. Together, the need for tanker tonnage could thus rise by about 9 per cent.

Recent weeks have seen an upturn in trading from the Gulf and a lift in rates after several months of waiting for the impact of lower oil prices to show through. But nothing

like a real breakthrough has been experienced yet.

For the big tankers, whose main function is to carry crude oil on long-haul routes from the Middle East to the industrialised countries of the West and East, any extra demand would come as a long-awaited boon.

But the fall in oil prices has on the other side. Lower fuel costs for shipowners means an eventual end to slow steaming, the practice by which owners

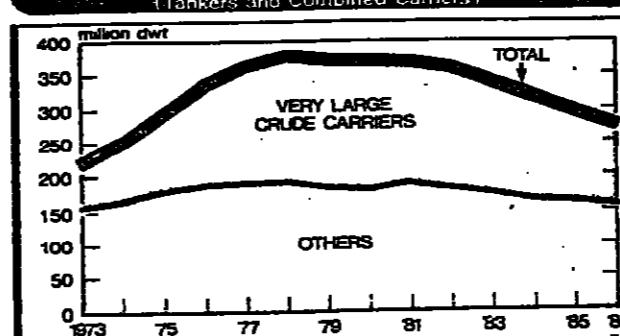
slow steaming by other tonnage took up another 21m dwt. Laid-up tankers, however, accounted for the biggest element in the surplus, some 35m dwt, though this was well down on the peak lay-up level of more than 80m dwt in mid-1983.

The remainder of the surplus, on the Jacobs calculations, comprised small factors as port and other delays, ship trading at less than full capacity, and the use of vessels for storage purposes.

It is the size of this surplus, some 40 per cent of the available tonnage, that still places a huge question mark over the tanker industry's future, whatever the trends in cargoes and demand. In past years, any rise in rates has led to a reactivation of laid-up vessels and a market again saturated by excess tonnage.

In 1974, Jacobs notes intriguingly, the oil-carrying fleet was the same size as today, but carried nearly 30 per cent more oil than in 1985 over average

World Tanker Fleet (Tankers and Combined Carriers)



distances 35 per cent longer. The massive overbuilding of the 1970s, and the decline in seaborne oil trade which took effect after 1979, still has a disastrous impact today.

Any incipient optimism, therefore, must be tempered with a strong dose of reality. Said Jacobs:

"Continued scrapping of ships, preferably at the rapid rate seen during 1985, remains the only sure recipe for the return to a sustained and acceptable level of profitability for the tanker industry as a whole."

Many tanker operators have given up waiting. The big oil companies, with their large fleets of VLCCs and other vessels, have been cutting their loss-making shipping operations drastically. No longer do they feel obliged to maintain a big fleet as the natural accompaniment to the business of finding and selling oil.

Some new ships are being ordered, however. The order book for tankers at the end

of 1985 was nearly 12m dwt, about 9m dwt of it for delivery this year. But shipyards keen to maintain activity during the general crisis in shipbuilding could well spin out some of this work for longer.

Last year, about 80 new tankers of various sizes were ordered. The Japanese ordered two VLCCs in the first half and five in the second. Leading the field in the construction of the 47 ships of 1.6m dwt ordered in the second half of the year were Japan (building mostly for domestic owners), South Korea (building for Greek and Norwegian owners), and Yugoslavia (predominantly building refined products carriers for the Soviet Union).

Overall, the picture for tanker operators is becoming less gloomy, if not exactly rosy. A further reduction in the overall oil fleet of up to 10 per cent is foreseen this year. Having been so long in the doldrums, it is the sector which the industry has come to regard as overdue for an upturn.

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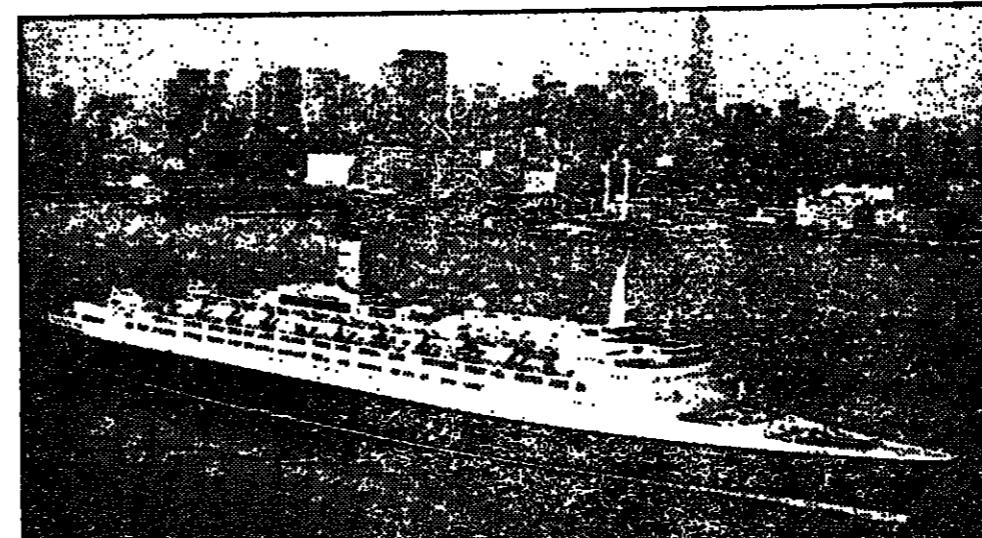
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The QE2, whose £80m refit will provide her with modern diesel-electric engines

duty and no paid leave, however.

P & O tried to bring in the measures last year, but was balked by strikes on its cruise vessels.

Apart from sales and marketing expenses, the costs of building and running ships are enormous. Cunard, part of Trafalgar House of the UK, is about to re-enter the market, especially among the affluent elderly.

Cruising stands apart from mainstream shipping, which is concerned with moving goods and commodities. It is more closely related to the hotel business. Companies tend to

stress their uniqueness of marketing and service, arguing that such qualities mark them out from their rivals and will ensure their survival.

But the fierce competition in the sector will be exacerbated by the new ships to be delivered in the next few years and the increasing financial pressures on companies to contain costs.

The work will be carried out at Lloyd Werft in West Germany, though UK companies have obtained contracts for some of the work on the ship. Last October, before the slide in oil prices, Cunard said the annual fuel costs of the Scotland-built QE2 were little short of £20m. The re-engining was aimed at saving over 40 per cent of this.

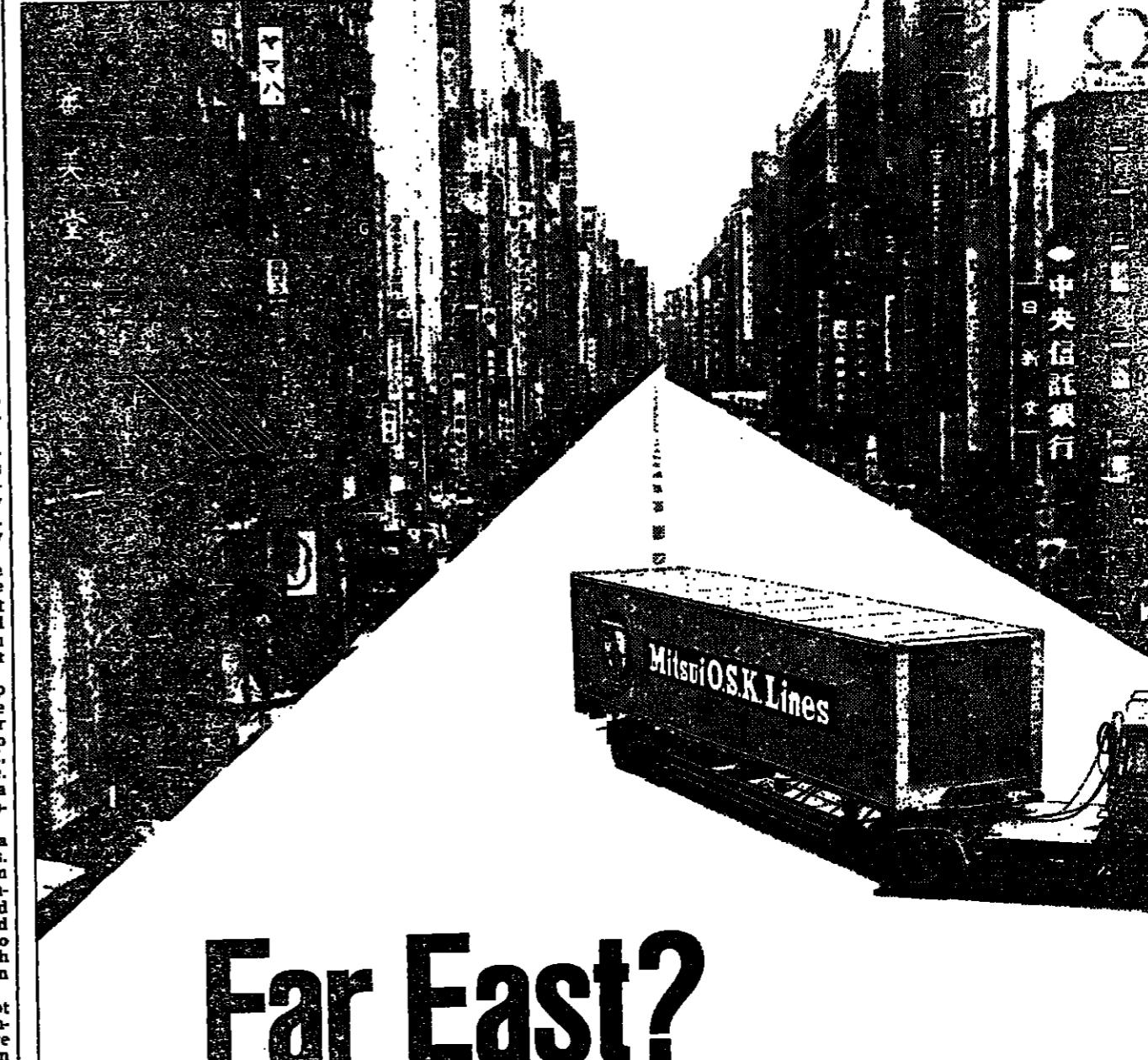
P & O Cruises, which also owns Princess Cruises on the US West Coast, paid £150m for the elegant Royal Princess, delivered in late 1984 by the Wartsila yard in Helsinki. She has been a success at the top end of the market, charging premium rates.

The return on our cruising investment overall continues to be unacceptable," he said when announcing the 1985 results. Even withdrawing the 26-year-old Oriana from service will cost P & O some £20m in redundancy and other costs.

In April the group persuaded four vessels to accept price cuts which would cut manning costs sharply and put them in line with competing companies in the US market. Staff are taking redundancy and being re-hired at lower pay, likely to be augmented by tips. They will have longer terms of

employment.

But even that is regarded ominously by Finnish, French, German and UK competitors.



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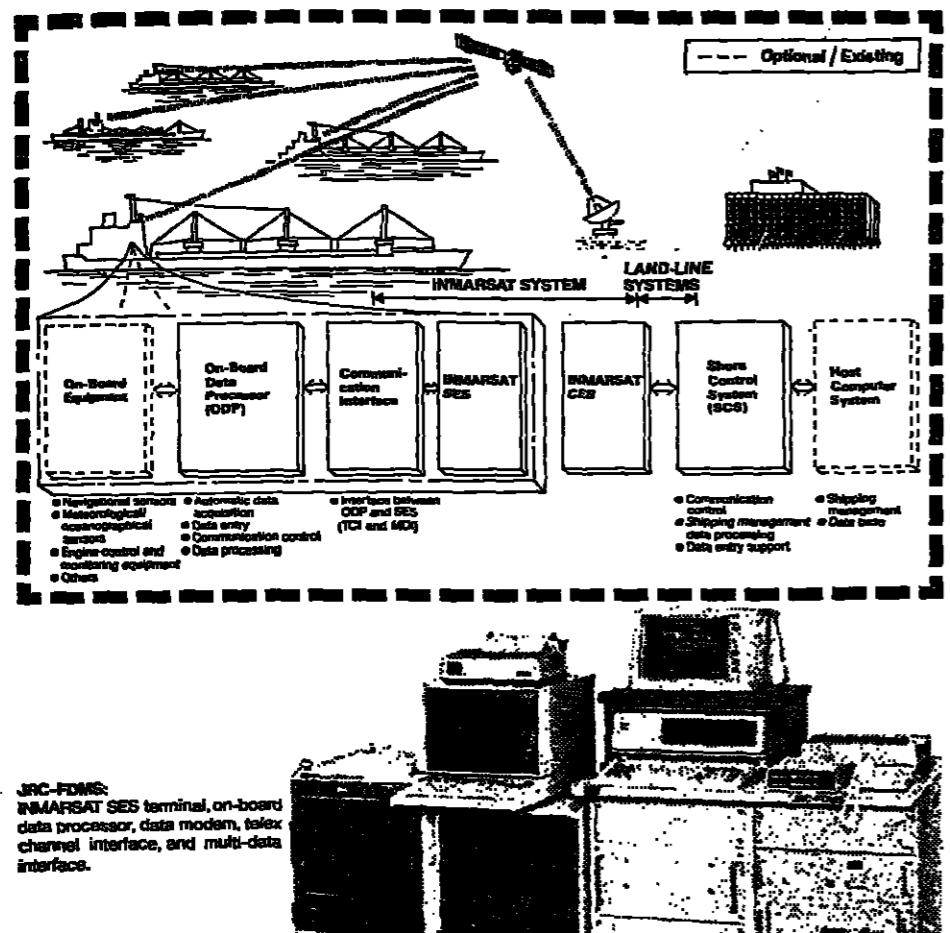
Nationality	Berths	No. of ships
UK	6,840	7
Norwegian	4,800	5
UK	4,870	5
Italy	4,510	4
USSR	4,283	12
US	4,150	5
Italy	3,870	3
Netherlands	3,870	3
US/Norway	3,840	4
Greece	3,140	6

* Includes US-based Princess Cruises.

Source: Kitcat and Aitken. ABC Passenger Shipping Guide.

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WORLD SHIPPING 4

Rise in demand fails to cheer owners

THE BULK carrier market, over the past few years, has been one of the most discouraging sectors in an industry which has become well used to disappointments and crumbling illusions.

At the turn of the 1980s, shipowners saw bright prospects in the bulk carrier market. They ordered numerous new vessels in the hope that cargoes such as coal would provide rising earnings for years to come.

They were wrong. Even so, there was another wave of new ordering around 1983, headed by the ill-fated Sanko, of Japan and copied by many European and other companies. The result? A market where rates have recently fluctuated, as the UK shipbroking company H. Clarkson lamented, "at levels between low and abysmal."

The story is in the statistics, stark and unromantic. Between 1980 and 1986, available dry bulk carrier tonnage rose from 138m deadweight tons to 182m dwt, a yearly growth rate of 9 per cent. But as world oil trade fell, more combined cargo (able to carry wet and dry cargoes) were shifted into the bulk market.

In the same period, the Oslo shipbroking firm of R.S. Platou, has pointed out, average annual growth in seaborne transport of dry bulk commodities — the main ones are iron ore, coal and grain — rose by only 1 per cent.

Actual demand for bulk shipping has not been quite as bad, however. This has risen by some 3 per cent annually, as a result of changes in voyage patterns, the number of chartering fixtures, and a slight decline in the shipping industry's productivity resulting from the tonnage surplus.

Last year turned out to be

dwt is expected to be delivered in 1986.

Maybe, in a few years, there will be a reasonable balance between supply and demand. Until that happens, the pressures on shipowners will continue to be immense. As in other sectors of shipping, it is the banks which control the future of many companies, having lent heavily to promote their expansion in the first

debt became too much for them and their bankers to bear, as freight rates drifted and earnings were submerged.

Restructuring proposals are being worked out by different sets of bankers for both companies. But while the Tung operation covers bulk, tanker, and containerised liner shipping, that of Wah Kwong is chiefly in the bulk market.

Wah Kwong's overall debt is some \$850m, less than half that of the Tung group, it has nine ships on order, but three are likely to be cancelled at yards in Japan and Taiwan. Delays will probably be sought on the others. A sizeable amount of the 60-ship fleet is also expected to be sold off, under plans being worked out by Anex Asia, which is advancing the company.

One of the companies to have succeeded spectacularly to the vicissitudes of the industry is Wah Kwong, the third largest shipping group in Hong Kong. Mr Frank Chao, its president, was long one of the most vocal and optimistic personalities in shipping. Now, like many other prominent figures in the industry, he is keeping his head down.

Wah Kwong has always been a heavy investor in new ships, as has another leading Hong Kong company in trouble, the C.H. Tung group. Both had large numbers of vessels on order when the scale of their

trouble increased.

No doubt, more cancellations will have to wait on their bank for a financial lifeline. But despite a few blips in the trend, daily rates available to owners with ships on the market with charter have barely changed since the start of 1984.

A Panamax vessel of about 60,000 dwt, with the latest fuel efficient provision, could obtain just under \$5,000 a day at the start of 1984 and just about the same two years later. Around March and April 1985, however, the rate moved up to \$10,000. For a big ship of 120,000 dwt, rates have fallen from \$10,000 in the spring of 1984 to half this level at the end of last year.

As for the future, rates are not running too high. The chronic surplus in the bulk carrier fleet should gradually be alleviated by the slowdown in new ordering and the start of scrapping, but there will be many newly-built ships available in a struggling market.

Steel consumption is expected to grow this year in the industrialised world, and to show only a small advance in the developing countries. So there is unlikely to be any rise in seaborne trade in iron ore (static last year after a surge in 1984), or coking coal, even if distances involved in shipments rise through larger Brazilian ore exports.

The best that can be forecast for the sector, it seems, is a slow end to the agony. Shipowners have become wary of false dawning as there have been several times in the past few years when the downturn appeared to have been reversed. Still, the rest of the 1980s can hardly be worse than the decade so far.

Bulk carriers

ANDREW FISHER

During summer, said Clarkson, the Russians were right out of the US market, though they continued to buy from elsewhere. Also dampening the market was the weakness of demand from the Great Lakes caused by the weather damage to Canada's harvest.

But while markets were slack, new ships were still pouring out to the market, as the orders placed a few years earlier were completed. A record number of bulk carriers, totalling some 16m dwt, was delivered last year. However, scrapping increased from 3m dwt to 6m dwt, offsetting some of the surplus.

Looking for signs of cheer among the gloom, Platou takes some comfort from the fact that new orders were placed for dry bulk ships, with the order book thus falling by 11m dwt to 18m dwt. Some 12m

Bulk cargo rates

Ship size (dwt)	Mar 1986		
	Mar 1985	Mar 1984	Mar 1983
Grain:			
US Gulf-Japan ...	56,000	10.00	15.75
US Gulf-Holland ...	56,000	8.00	11.00
Cool:			
US-Japan	120,000	7.70	11.00
		(Worldscale)	
Gulf-N. Europe ...	VLC	25.5	26.0
Gulf-Far East ...	VLC	25.0	27.5
* Very large crude carrier (over 200,000 dwt).			
† Tanker rate, taking account of port and fuel costs.			

Source: Maritime (Chartering).

Hybrid vessels improve the risks

IF THE number of seemingly unnecessary abbreviations and acronyms are anything to go by, observers could be forgiven for wondering whether any good ideas ever come out of the shipping industry.

Why, for example, call a supertanker a Very Large Crude Carrier — VLCC for short — or a barge carrier a Lash vessel — Lighter Aboard Ship?

It is not simply jargon invented by the industry to prevent ordinary people understanding their business, however. Nor is it a lingo thought up by businessmen with nothing better to do, although some may think so. It is actually a useful vernacular to describe various types of hybrid ships developed to carry particular cargoes on particular trades.

The BIBO concept has been developed by two international companies — Thomas Nationwide Transport and E. D. & F. Man who have established a joint owning company, Community handling, and demonstrated their excitement at the concept by investing about \$17m to buy the Lytle Shipping bulker for a little over \$5m. They have fitted it out with air conditioning, stainless steel-lined holds, bagging plant and computer-controlled conveyor.

The companies reckon they could be pioneering a new approach to bulk shipping applicable throughout the soft bulk trades — grain, flour, fertilisers and others. It could, they say, change shipping techniques as radically as the containerisation and ro/ro once did.

Such new ideas often make the headlines. But there are plenty of areas of specialised shipping we take for granted.

Who is even faintly concerned that his Japanese car gets into his nearby showroom. Like as not, it came on a PCC, or possibly a PC/TC — pure car or pure car, truck, trailer. There are 21 such vessels on order with a total

of them and plenty of people capitalising on them too, even if the risks are somewhat greater and hacking more difficult to find than in more mainstream areas of shipping.

One recent and exciting development involves yet another acronym: soon the 27,000 dwt CBL Innovator will start trading as a pioneer of the BIBO concept — bulk in, bagged out.

She will be more than merely a means of transport for value will be added to the sugar carried as she will be during her voyage. Part of the sugar processing will take place at sea, saving time in port and revolutionising cargo handling techniques.

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These have usually committed to charter the ships from companies set up by the Japanese yards or trading houses concerned with the ships eventually to continue to service their long-term deals with companies such as Ford, General Motors, Sumitomo, Mitsubishi, and others.

Take another sector: the products tanker market. This has long been thought the only source of hope in an otherwise disastrous tanker market but the latest going-on at Opec may have left owners with a distinctly weary feeling.

The 300 barrel of crude oil is fairly attractive either to the East or the West as the future for the liquid petroleum gas trade may well be determined by how much Opec producers insist should be lifted as a proportion of crude cargoes.

Some interest has already been shown in an ultra-flexible type of tanker that could be used to carry crude or products. Indeed, the Belfast yard Harland and Wolff has a new "Sunny" design on offer which chairman Mr John Parker

thinks could be just the ticket for troubled tanker owners.

As the existing fleet gets older, owners and operators will have to keep their options open as they seek to negotiate long-term charters. This vessel, says Mr Parker, will be able to get through the Suez Canal (hence its name) and owners can choose the arrangement of tanks to retain as much flexibility as possible.

A few months ago Harland and Wolff finished building the last of four "reefers" for Blue Star Line of the UK. The ships are engaged in the worldwide trade of oil and oil products, another specialised trade.

Australia and South America are major sources of meat, but some Australian producers are concerned about changed eating habits. Shipowners are also

worried about volumes as well as freight rates.

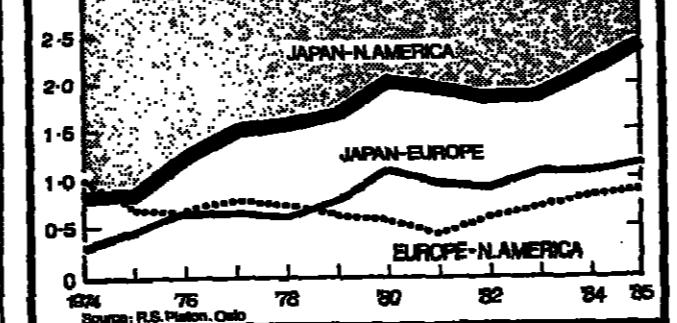
The aptly named Cool Carrier, born out of the demise of the huge Swedish shipping group Saab, has been competing fiercely for new business and, say some other reefer runners, rates have declined sharply.

These are just a few of the specialised types which the shipping industry now takes for granted. There are a number of others — VLBCs (very large bulk carriers), LNGCs (liquefied natural gas carriers), OBOs (ore/bulk/oil carriers), pugil carriers (for the Middle East), supertankers and heavy-lift ships.

If there is ever a time when the industry ceases to come up with new names it will signify that it has run out of ideas.

Paul Boulter, editor of *Seafarers Business Review*.

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Prices falling even lower

JAPAN FIRST, South Korea second, and the rest of the world nowhere very much. That basically, is the state of play in the world's shipbuilding industry, though the once dominant European countries are struggling hard not to fall even further behind.

Despite their prominence, however, the two Far Eastern leaders can draw little comfort from the current state of the industry. The new order backlog for world yards is at its lowest since 1979.

New building prices fell even lower last year—they have long been at levels where yards are hard-pressed to earn money and overcapacity has been estimated at 40 per cent.

In the 1970s, the tanker boom fuelled the shipbuilding industry's expansion, before the oil crisis put an end to it. The building price of a medium-sized tanker in 1974 was some \$40m, rising to nearly \$45m in 1980. Today, it is below \$35m and falling. At these prices, shipyards can barely cover their costs, hence the need for widespread subsidies.

Increasingly, it has become an industry in which governments have to decide just how much further they intend to provide financial support. In Sweden, once the world's number two shipbuilding country, the Government is closing the famous Kockums

yard for merchant work. All round the world, yards have seen a reduction in workers and trimming capacity. Japan, the world leader, intends to reduce the size and output of its yards again, while the aggressively expansion-minded Koreans are these days operating with more circumspection and less abandon.

In both countries, the governments have edged away from the industry, once seen as an essential basis for industrial development. Tokyo officials are now more inclined to further orderly rundown of the industry, while in Seoul, the Government's attention has switched to more high technology sectors, such as electronics, computers, and automotive components.

Not that shipbuilding is a particularly backward industry. But the labour content is high and the future of shipyards is often as much a political as a commercial issue.

Attempts to close yards tend, however, not to arouse the courage they would have done a few years ago. Although yards, especially in Europe, are often in areas of high unemployment, the industry has been in crisis so long that the bad news usually comes as no surprise.

Shipyards in the EEC shed nearly 26,000 workers in 1983 and 1984, 23 per cent of the total workforce. Since 1975,

the industry has lost as much as 56 per cent of its labour, a reduction from 208,500 to just over 91,000.

The Commission said despairingly in its latest report on the beleaguered industry: "It is becoming increasingly difficult to adjust to the new employment levels, since every opportunity to redeploy the workforce is for early retirement or for early retirement.

The idea of gradually reducing subsidies until the industry becomes slim and competitive

Shipbuilding ANDREW FISHER

enough to survive against Asian competition has been shelved. Yards in Europe still need extensive state help to close the price gap with Far Eastern yards, and to modernise.

But the battle is still not being won. The problems of shipyards have further dampened demand for new vessels, which are already in surplus in many sectors such as tankers, bulk carriers, and container ships.

The pressure on EEC yards, the commission added, "is likely to cause further contractions, despite help from public subsidies until the end of 1985."

Most hit recently by lack of orders were France, Italy, and the UK.

Britain's state-owned merchant yards have made great productivity strides in the past few years and have had some success in winning new business. But the work is running out and jobs are being cut sharply because of the lack of orders.

The huge Korean yards of

Hyundai at Ulsan and Daewoo at Okpo, both designed and constructed with expert help from the British industry, have plenty of work at the moment and have won some additional orders this year.

In Northern Ireland, too, jobs at risk if more orders do not arrive for Harland and Wolff. Hence the unprecedented bitterness over the contest for a sophisticated £130m naval support vessel between Harland and newly-privatised Swan Hunter in the North East.

The order went to Harland. But tough conditions on performance were laid down by a UK Government which had seemed not to know which way to turn between Harland's lower bid, and its assurances that merchant ship subsidies

should not be used for the naval

vessel, and Swan's assertions that its future was at stake and the Belfast yard's tender was "pitched at the wrong level".

Swan Hunter should receive more naval work later.

Yet successes with new orders do not solve the shipyards' problems for long. Building time for merchant vessels is barely two years and the more efficient yards become, the quicker they need to find new contracts.

For many it is a race against time. Mr Graham Day, the Canadian who has just left the chairmanship of British Shipbuilders to head the BL motor group, had some harsh words to say in a final speech on the industry's woes, to a shipping conference held by Lloyds of London.

He called on shipyards to "build only against genuine need and at prices which bear an increasing relationship to cost". He noted that even Finland, which has a highly efficient and specialised industry with a strong base load of work for the Soviet Union, was having its difficulties in finding work.

Shipbuilders, he said, must start taking decisions based on sound commercial criteria before it was too late.

Japan and South Korea, for your sake, for the sake of the global shipbuilding industry, do not help from public subsidies until the end of 1985."

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Welder at work at the Goran yard, Glasgow.

Korean yards boost tempo

A SHORT helicopter ride across the bay from Korea's sprawling southern port and industrial city of Pusan is the green and rolling island of Koje, home of one of the world's most modern shipyards.

It was off the island's east coast at Okpo Bay that the Koreans inflicted a severe naval defeat on Japan in the 16th century, using "turtle ships".

Today, by Korean to be the world's last ironclad warships.

Today, the 550m Okpo yard is one of Korea's bases for a peaceful economic onslaught on the Japanese, whose exports are now suffering from the recent strength of their long undervalued currency.

Run by Daewoo Shipbuilding and Heavy Machinery, the yard is currently full, something that can be said of few other big yards in the world. Even so, Daewoo is anxious to reduce Okpo's dependence on the volatile marine market and switch over more to general engineering.

Earlier this month, Daewoo picked up another order from a Norwegian shipowner, Høegh-Urgland Auto Lines, to build a third roll-on/roll-off car carrier worth some \$45m. This brought Daewoo's new orders for the year so far to \$250m, already

above the 1983 total of \$219m.

The Okpo yard began operations only about six years ago. Since then, it has built some of the biggest ships in the world. The yard is not as big as that of Hyundai in Ulsan but its existence has sent chills through shipbuilders around the world, having added capacity at a time when total orders have been slack.

Apart from Daewoo and Hyundai, the other main players in the aggressive Korean shipbuilding industry are Korea Shipbuilding and Engineering and Samsung Shipbuilding and Heavy Industries. All are keen to reduce imports of Japanese marine equipment and develop closer links with European manufacturers.

Last year, Daewoo decided that its Okpo yard needed streamlining. It had been producing more steel than it needed and tending to neglect production controls. Mr Y. S. Yoon, brought in to head Daewoo's shipbuilding operations, claims productivity has been boosted by 35 per cent.

He has slashed the number of outside contract workers in the yard by 4,000 to about 10,000. The yard now employs some 17,000 people, 12,000 of them permanent Daewoo workers.

Banks learning hard lessons

IF LAST YEAR was a bad one for shipping it was equally so for the banks which have lent billions of dollars to the industry in the past few years.

The year 1985, said Mr Boris Nachamkin, a senior vice-president of Bankers Trust, "went into the books as a year of disaster."

Sanko of Japan collapsed with liabilities of \$1,000bn (\$5bn at last August's exchange rate), the C. H. Tung Group of Hong Kong had to turn to its bankers for a \$100m loan, over \$2bn of debt, and many other companies fell into deep financial difficulties.

Mr Nachamkin, who handles ship finance from the US bank's London office, made the point in his speech to a shipping conference last month: "Too much shipbuilding capacity, too much government intervention, too many shipbuilders ordering too many vessels, and too many banks lending too much money."

There are no precise figures for the amount of money on loan to shipowners. Estimates have been made of as much as \$70bn, of which \$20bn may have to be written off in the next few years.

Some bankers feel that this is too alarmist, however. Among them is Mr Nachamkin, who reckoned that there could be some \$50bn of debt attached to all the ships alone. "I would be surprised to say that at least half can be attributed to the shipyards and/or government credit agencies," he added.

Whatever the real figures there is no doubt that several banks have been badly bruised by their past enthusiasm for the shipping industry. This year, Wah Kwong, the third largest Hong Kong shipping company, has been forced to talk to its banks about rescheduling its \$350m worth of debt.

Quite simply, many bankers are now very scared of lending to the shipping industry. Thus shipowners, even with a project which is at a minimum, find it much harder to raise funds out of the banks.

Embraced in the complex debt problems of the two largest Hong Kong owners—by contrast, the shipping operations of Sir Y. K. Pao have been much scaled

down—the Hongkong and Shanghai Bank had to make special provisions in its 1985 accounts to deal with shipping and other loss-making sectors.

One US bank which came under fire over its shipping loans was Continental Illinois, which was rescued last year with a \$4.5bn Federal bail-out. Nearly \$400m of its shipping loans were taken over by the Federal Deposit Insurance Corporation.

Marine Midland, the US bank of which Hongkong and Shanghai is a majority owner, has been hit by a \$100m loss from international shipping, running down its remaining loans.

Bank of America has pinpointed shipping, construction, farming, and Third World countries as areas where it has experienced the most difficulty.

Banks are certainly being much tougher on those to whom they do now lend. "Our responsibility," said Mr Nachamkin in his speech at a Lloyds of London Press seminar, "is like walking a tightrope, a thin dividing line, between our responsibility to our bank and our clients."

Ways in which banks now expected shipping clients to co-operate included:

• They must be prepared to put more of their own equity into a project. "The days of 100 per cent financing are over."

• Owners will have to see that proper liquidity is provided from the start so that we avoid the guessing game of whether the transfer of funds will be effected from Switzerland in time to meet obligations."

• More disclosure of financial information was needed. "We will no longer accept pencilled figures on foolscap or 'company figures'."

• Owners must ensure that their ships have a proper spread of work and are not bobbing about on the spot market.

• Owners would have to diversify, property being an "obvious" example.

Mr Nachamkin admitted, however, that a few changes in the overall shipping environment would certainly help. Shipyards should only accept business if it is equivalent value in tonnage.

Governments should no longer subsidise shipbuilding and users rates.

A. F.

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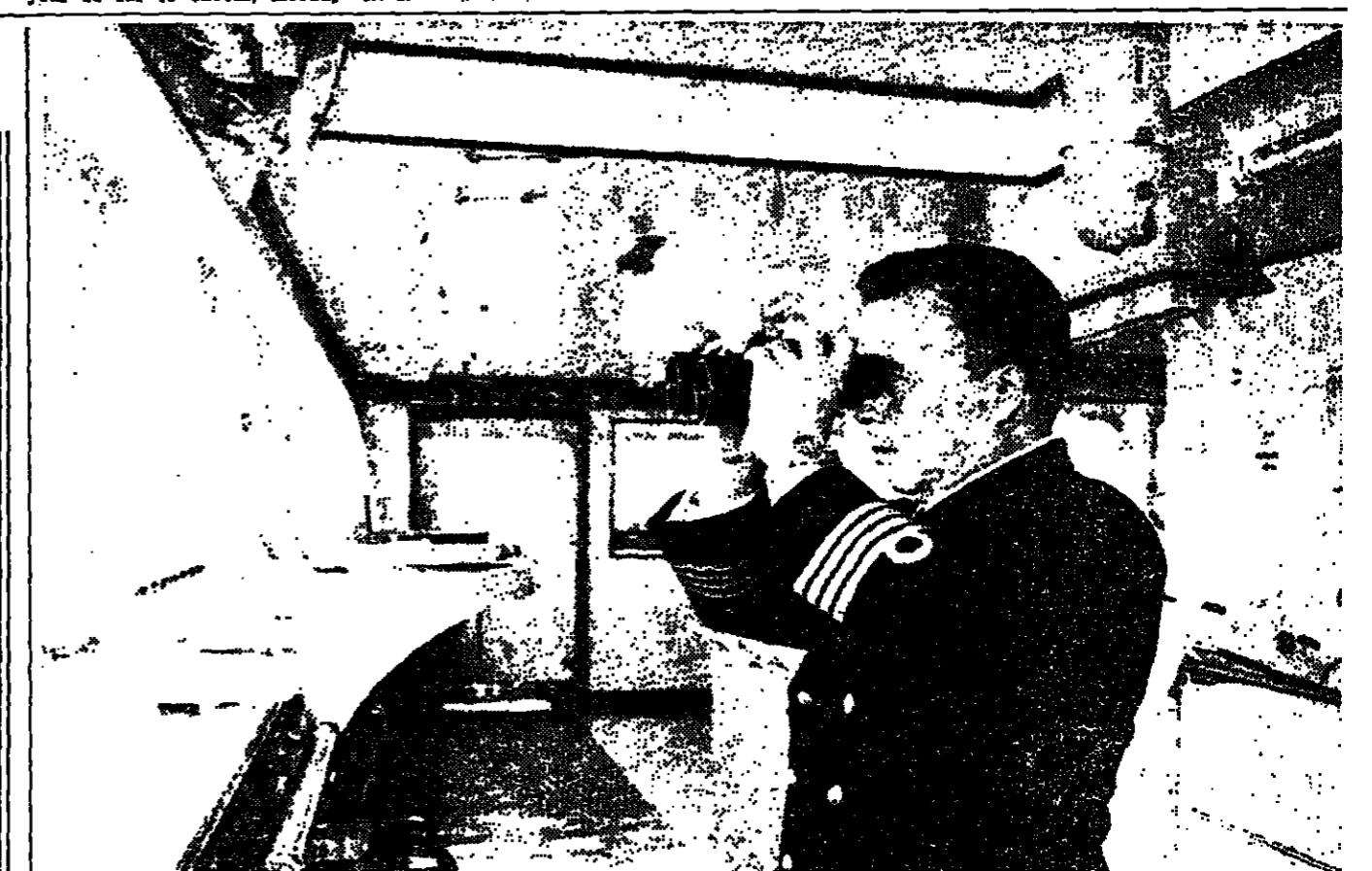
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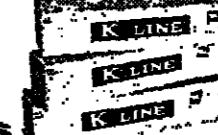
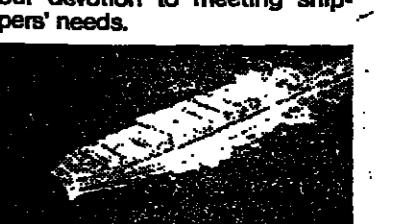
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THE MANAGEMENT PAGE: Small Business

OPENING A subsidiary in the US is an awesome task for any small British company at the best of times.

To do so on the brink of a sharp US downturn in demand for its products is a stroke of bad luck that would test most managers' nerves to the limit. Wayne Kerr, a maker of automatic circuit testing equipment quoted on London's Unlisted Securities Market knows the feeling.

Wayne Kerr opened an assembly and distribution outlet in the high technology mecca of Woburn, Massachusetts, nearly four years ago—only to see its main customers in an overcrowded electronics industry enter a steep decline two years later from which they have only just started to recover. "It was like falling off a table," says Ken Berquist, Wayne Kerr's 35-year-old vice president. "At first we didn't know whether it was us or the market—and neither did the British board."

After plunging from moderate profits to steep losses for a painful six months, a slimmed down Wayne Kerr Inc. is now well in the black. Because it has recovered so strongly, Berquist said, British employers can talk frankly about the lessons of an experience which highlights revealing differences between US and British management styles.

They have learned, for instance, just how hard it can be for a British company to keep faith in its US management during an industry decline. It can sometimes be hard for British managers to accept that domestically successful products might flop in the US and that US markets move at different times and at a different pace from their own.

Rather than cut prices and seek new markets, as so many of its US competitors have done, Wayne Kerr preferred instead to hold prices,

Bridging the UK-US divide

William Dawkins on the difficulties faced by Wayne Kerr after it set up a subsidiary overseas

cut costs and concentrate on selling its existing products.

The British group's decision to invest around £350,000 in a volatile and unforgiving US test equipment market was unusual because it was made while its taxable profits were plummeting from £488,000 to £64,000 in the year to December 1982. Happily, profits have since recovered to £1.3m in 1985.

"The centre of our market is in the US. So we reckoned that if we were not in the US, we would just not be considered as seriously by our biggest customers," explains Paul Heald, group commercial director. Like most small British companies seeking a US presence, Wayne Kerr had wanted a US manager to hire local staff rather than attempting to transplant a British team.

Berquist, a former marketing executive for Analogic, a Bostonian computer peripherals concern, oversaw a relatively smooth first two years, in which sales rose to \$2.5m (£2.3m), a useful contribution to the group's \$6.5m turnover in the year to December 1983.

The first sign that the going was to prove tough came in the following year, when Wayne Kerr launched in the US a computer aided design (CAD) system which had proved successful at home. "It was an abysmal failure," admits Berquist. "We just couldn't



Ken Berquist (left) and Alan Dennis: appreciating each other's problems

compete on price or performance with IBM. Our production price was higher than their selling price."

The system was withdrawn in October after making a small loss, which Berquist puts down to the "learning curve."

But what was to come was far harder to handle. The US semiconductor industry, the main barometer for the electronics market, started to collapse in the last quarter of 1984 under the twin burdens of mounting overcapacity and falling demand from computer producers.

Within a month, Wayne Kerr Inc.'s sales had dropped by 30 per cent, "enough to take a company of our size well into the red," says Berquist. His immediate problems were to maintain credibility with his British employer and to get them to appreciate the company's plight.

For a start, published trade information tends to be three months out of date. None of his main competitors was prepared to admit that they too were in trouble because they

had no idea either whether the sales decline was of their own or the market's making. To complicate matters further, the UK semiconductor industry had not yet felt any of these pressures.

"In February 1985, I told the board that something very serious was happening. It was not well received. They thought I was being reactionary," says Berquist. Alan Dennis, Wayne Kerr's chairman, recalls: "It was difficult to tell whether it was a temporary lull, something to do with us or something to do with the market."

In the year to last December, Berquist saw his turnover drop from \$3.5m to \$2.6m on which he made a loss. The US operation has now been profitable for nine months and is heading for a profit. Sales this year, a rather better performance than its nearest local equivalent on Boston's Route 128, GenRad, which has just turned in a first quarter loss of \$8.6m. Other US competitors like Teradyne and Zentel are breaking even or making small losses.

One reason why Wayne Kerr Inc. has not been worse hit is its refusal to cut prices. Most of its competitors sell test equipment for around \$150,000, three times the average price of the British group's smaller and

harder deciding who should go. After intense debate over just how the redundancy should fall, the UK board and its US manager reached agreement. "It was a credit to Ken that he resisted some of our proposals. After all, we chose him because we needed somebody who could create a team and be loyal to his people," says Dennis.

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Berquist and his UK employers have come out of all this somewhat weather-beaten. As Dennis says: "Pioneers have not made it until they have survived one winter." Berquist has also earned enough respect from the British board to be offered a large pay rise at the end of last year—but he refused to accept because he did not think he had earned it.

more basic machines, and have been offering discounts of up to 50 per cent in the US.

Berquist has been able to avoid discounting because, he argues, prices are less important at the small end of the test equipment market. His larger customers like IBM, Exxon and AT&T, tend to buy small machines when they want to supplement the output of their larger General type equivalents. This allows them to raise output in small stages without having to shoulder the cost of unused capacity, a useful technique when the industry outlook is uncertain.

Despite the trading problems, Wayne Kerr's US venture has produced at least two important indirect benefits. First, its US presence has given the British group access to the US market for products which could not be reached from home. The US office has, for instance, recently signed a \$500,000 contract to make test equipment for Vicor, a nearby power supply producer. Last month, Vicor licensed its power supplies to a Japanese company on condition that Wayne Kerr test equipment went with them. That plus similar Vicor related contracts, could well be worth \$1m in world sales this year.

Secondly, Wayne Kerr is in touch with US test equipment technology two years ahead of Europe. This is, for example, that it is now developing a device for testing surface mounted circuit boards which are only just starting to catch on with British electronic companies.

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An independent venture capitalist takes the chair

Colin Clive (below). Tax treatment of funds is at the top of his agenda

POLITICAL lobbying by the British Venture Capital Association will take on a different direction and style following the election last week of Colin Clive as its new chairman.

Clive, 48, a retiring and courteous man, is seen by many as the eminence grise of British venture capital. Thompson Clive and Partners, the investment management group of which he is managing director, is one of the smaller players in the industry with just £30m under its control.

Yet its portfolio includes two widely acclaimed venture capital success stories, DPCE Holdings, the fast growing computer maintenance group, and Iotron, the independent gamma radiation service which last summer joined DPCE on the main stock market. Clive takes over as the venture capital industry's public voice from the hambrook Ronald Cohen, chairman of the US-inspired MMG Partners Group.

As such, he is expected to pursue a gentler and more diplomatic, though no less effective, lobbying style than his predecessor. One issue at the top of Clive's agenda for the coming year is the tax treatment of venture capital funds.

"The Government has been very supportive of our industry, but England is still behind most places in the formation of new companies," he says. That is partly, he believes, because the UK lacks tax efficient investment vehicles for the institutional money which accounts for the majority of the industry's funds.

Under present rules, investments in UK registered funds attract capital gains tax twice over in the hands of the fund and again in the hands of underlying investors when they are sold. That means that most venture capital investors, apart from exempt institutions like pension funds, pay an effective capital gains tax rate of 31 per cent, says Clive. That compares with 20 per cent in the US or 15 per cent in France, where funds can pass shares directly to investors without paying tax on the way. He will be lobbying for UK funds to be granted so-called "tax transparency."

Several British funds have tried to avoid the problem by setting up offshore or structuring themselves as partnerships, though the latter route can create legal tangles for some investors. Both solutions, says Clive, only drive up costs unnecessarily.

In some ways, Clive is an atypical British venture capital

man. Unlike his predecessor, he has an industrial and scientific background. After取得 a degree in electrical engineering at the Massachusetts Institute of Technology, Clive joined IBM for five years working in London and Paris. He still keeps a home in both cities.

It was during that period that he became a founder shareholder, though not an executive, in a small technology start-up called Unitech—a £2m annual turnover electronic components distributor. That gave him a taste for independent business, so Clive enrolled at Harvard Business School at the age of 28.

He was later headhunted by Bankers Trust, New York to launch a European division. Three years later, Jacob Rothschild invited him to set up a venture capital arm for the bank, arranging finance for small businesses. "We were venture capitalists without capital," says Clive, "and everything was

done at Rothschild that never reached the market," he says. "It would be more satisfying to have their own capital in investment. The new partnership is designed to sell them that kind of nominal sum."

There were no assets. It was really no more than a management finance group," says Clive.

However, it was enough to form the sort of a new venture capital partnership and helped them in 1980 to raise £1.5m, thereby becoming one of the first independent—as opposed to institutionally owned—funds in British venture capital.

WD

In brief...

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Financial Times Tuesday May 27 1986

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APPOINTMENTS

Group treasurer for Johnson Matthey

Mr Iain A. Houston joins JOHN MATTHEY on July 1 as group treasurer. He is group treasurer of Sedgwick Group. Mr John M. Shur is appointed group metals controller from June 1. He joined 12 months ago as financial controller, Johnson Matthey Metals.

Mr Kenneth E. Dubree has joined Johnson Matthey North America as vice-president, finance, from Cincinnati Pro-
wave Inc, where he was senior vice-president. Mr Kurt G. J. Matthey has joined Johnson Matthey as operations director, Continental Europe, based in Brussels.

Mr John E. Hackett has been appointed a director of RESOURCE SYNDICATION.

ANGlia TELEVISION'S general manager, Mr Mike Hughes, has been appointed an executive director.

HERON SERVICE STATIONS has appointed Mr William

Ashurst as commercial director, Mr Neil St George becomes operations director and Mr Geoffrey Cross becomes security and administration director. Non-executive director, Mr Jeffrey Dorman, left the board.

Mr Keith Kuroiwa, manager of the DAIRY BEE, London branch, will shortly be returning to Japan after five years in London. He will take up a new position in the bank's Tokyo international business development division, where his responsibilities will be business development in Europe. He will be replaced by Mr Kenji Kuroiwa, formerly a representative at Daiwa's Paris office, who has been appointed manager responsible for syndicated loans and business development.

Following the reverse takeover of CAPARO PROPERTIES, Mr Geoffrey Sharples has relinquished his full-time consultancy as managing director and will be concentrating on his private

property company, Longford Properties.

Mr Tony Paxford has been appointed business development director of TARMAC CONSTRUCTION INTERNATIONAL. He was marketing director of Tarmac Long.

INBUCON MANAGEMENT CONSULTANTS has appointed Mr John Barnard as director, performance development services.

Mr N. J. MILLER has been appointed managing director of KIRKLAND GLANILAN. He is also a director of Jardine Glanilin's marine division.

MARLEY has appointed Mr Peter H. Aldridge to the main board as a non-executive director of Transmarle, which is now part of the Marley group.

Mr Peter St George has been appointed a director of COUNTY BANK. He will be joining the

corporate advisory and finance division from June 16. Mr St George was a director of Hill Samuel.

Mr Godfrey Bloom has been appointed group sales manager of NATIONAL MUTUAL LIFE.

He will be responsible for the north east region.

Mr Michael Reeve has been appointed managing director of FENCHURCH NORTH AMERICA, and Mr John Plummer becomes an executive director from June 1. At Fenchurch Michael Plummer and Mr Michael Wayman become executive directors from June 1; and at Fenchurch International Mr John Lebbeh becomes an executive director.

Mr Peter H. Aldridge to the main board as a non-executive director of Transmarle, which is now part of the Marley group.

Mr Peter St George has been appointed a director of COUNTY BANK. He will be joining the

FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The board meetings and mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interim or final. The sub-divisions shown below are based mainly on last year's timetable.

BOARD MEETINGS

DIVIDEND & INTEREST PAYMENTS

Robert 3p 12th May 1987 6pc

TODAY COMPANY MEETINGS

EDTA 17.5p 17th May, Directors, 115

London Wall, EC 2, 12.00, The Brewery, Chancery Street, EC 2, 12.00, The Brewery, Phoenix, Entertainment, The Tote, London, EC 2, 12.00, The Tote, Park Street, Drury Lane, WC 2, 12.00, Seven Dials, WC 2, 12.00

BOARD MEETINGS

Glaxo 1.1p 12th May 1987 6pc

Dunhill 4.4p 12th May 1987 6pc

Galaxy (A.1) 5.2p 12th May 1987 6pc

Hunter 2.8p 12th May 1987 6pc

London Associated Investment Trust 5.6p 12th May 1987 6pc

Moors Investment Trust 5.6p 12th May 1987 6pc

Services: Midsummer Inn 5.6p 12th May 1987 6pc

Radio City (Sound of Merseyside) 5.6p 12th May 1987 6pc

Dividend & Interest Payments

Alpha 1.1p 12th May 1987 6pc

New Issue This announcement appears as a matter of record only June 1986

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Union Bank of Norway
Sparbanken ABC

Caja de Ahorros de Zaragoza, Aragón y Rioja (CAZAR)

Commonwealth Savings Bank of Australia through Commonwealth Bank of Australia

Zentralsparkasse und Kommerzialbank, Wien

ECU 60,000,000
6 7/8% European Currency Unit Bonds of 1986/2001

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Commonwealth Savings Bank of Australia through Commonwealth Bank of Australia

Swiss Cantonalbanks

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Union Bank of Norway
Sparbanken ABC

**Caisse Générale d'Epargne et de Retraite
Algemeene Spaar- en Lijfrentekas**

SwedBank
Sparbanken ABC

Zentralsparkasse und Kommerzialbank, Wien

BANCO DI NAPOLI

The 1985 operating results of Banco di Napoli were approved at the General Meeting held on 11th April under the chairmanship of Professor Luigi Coccia. The Balance Sheet and Profit and Loss Account were certified by Price Waterhouse S.p.A.

Total deposits and borrowed funds, which exceeded Lit. 43,400 billion, were about 21% higher than twelve months earlier; they have more than doubled in the space of only three years. Loans and advances came to Lit. 33,800 billion, having risen by around 30% in relation to December 1984 and almost 140% over the last three years.

In November the network of foreign branches expanded with the opening of the London branch. The new branch has already generated a substantial volume of business, considering the very short period it has been in operation. The New York branch further increased its activities in the US domestic market and the Frankfurt branch also recorded a steady expansion in lending to local customers. Banco di Napoli International achieved a further increase in turnover.

The expansion in the financial services sector continued last year. The two companies operating in the leasing and factoring sectors recorded excellent results, thereby consolidating their position in the Italian market. Dattala Processing reaffirmed its leading position in the software market in Central and Southern Italy. Sofitran, a company set up to manage investment funds, began operations in mid November. Within the space of a few days the company had placed a considerable volume of units via the Bank's branch network; it continued to operate with equal vigour in the first few months of this year.

Gross profits amounted to Lit. 489.8 billion in 1985, an increase of 29.2% over the previous year and one of 106.7% over the last three years. The increase in profitability is emphasized by the ratio of gross profits to the average volume of funds intermediated, which rose from 1.32 to 1.46%. After making substantial allocations to provisions, in particular to staff funds, the net profit for the year came to Lit. 17.2 billion, compared with Lit. 12.7 billion in 1984.

On the basis of the results achieved, the Bank intends to launch an issue of savings shares on the market. The increase in the capital and reserves will be the culmination of the work carried out over the last three years.

To that end, the Extraordinary General Meeting held immediately after approval of the annual accounts sanctioned the necessary amendments to the Statutes.

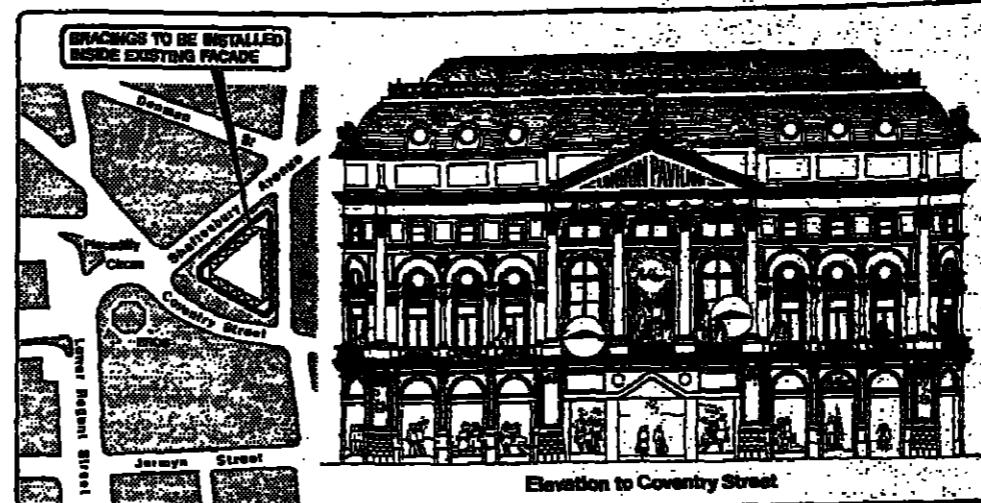
EXPANSION OF THE OPERATIONAL BASE, AN INCREASE IN PROFITABILITY, STRENGTHENING OF THE PROCESS OF SELF-FINANCING, RATIONALIZATION IN THE USE OF RESOURCES: THESE ARE THE ACHIEVEMENTS OF BANCO DI NAPOLI OVER THE THREE YEARS FROM 1983 TO 1985.

ABOVE ALL ELSE, THE REMOVAL OF TRADITIONAL GEOGRAPHIC AND OPERATIONAL CONSTRAINTS WILL OPEN THE WAY TO STRENGTHENING THE GROUP'S CAPITAL BASE THROUGH RE COURSE TO THE MARKET

BANCO DI NAPOLI

Public joint bank founded in 1939
Head Office: Naples
493 branches in Italy
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Subsidiary: B.N. International, Luxembourg
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New ferry berth at Dover

A development costing £7.5m has been started at Dover ferry port. Contracts have been awarded to three companies to transform the project. No 3 berth into a new pier berth to accommodate the new generation of "super" ferries at Dover's Eastern Docks.

The first of the 20,000-ton ferries to be operated by Townsend Thoresen will come into service on the Dover-Calais route in the summer of 1987.

CARTER HORSELEY ENGINEERS is to carry out the demolition contract for the No 3 pier berth at Dover (£16.000). **GEORGE CIVIL ENGINEERS** has been awarded the civil engineering contract (£4.5m). **BUTTERSTELEY ENGINEERING** has a design and construct contract for the bridge works (£2.5m). The new-look berth will be double-decked, 140m long and will have a separate access to foot-rollers. It is in connection with the recent works constructed in the port.

Work has started to demolish the old double-deck single-lane berth using a 25-ton mobile crane with a "superlift" grapple, bringing its weight safely to the ground. It will take about three weeks to demolish the existing berth. In addition, six acres of land is to be reclaimed between No 3 and No 4 berths, which will result in the new berth being located about 50 metres to seaward of the old berth. At the same time the adjacent Pier A is to be extended by a further 80 metres. The new pier will be 200 metres long, 24.5m wide, have a berthing capacity of 24,000 tonnes to berths alongside. The area will be dredged to a depth of 10.5m below chart datum. This work is part of Dover's £75m investment programme which is being carried out in the port over the next five years.

FAIRCLOUGH BUILDING has been awarded a £2m contract for the new £10m 100-bed North Middlesex Hospital in Edmonton, for the North East Thames Regional Hospital Authority. Both the 8,100 sq metres two-storey geriatric block and the 1,300 sq metres single-storey entering block will be constructed on piled foundations with reinforced concrete frame, concrete floors and roof. The contract is due in the spring of 1988.

Saving Pavilion facade.

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

THE SECRET of TROLLOPE AND COLLS' success in winning the contract to rebuild the London Pavilion was its solution to the problem of holding up the massive, listed facades while the interior was reconstructed behind them.

The project is part of Grosvenor Square's £20m scheme to put new life into Piccadilly Circus.

The London Pavilion is a decayed and derelict Victorian music hall, converted into a cinema in the 1930s, a stone's throw from Eros in the heart of London.

Reconstructing the Pavilion involves "scoping out" the interior and removing the roof of the pavilion, a music hall and a Museum of Rock Music behind the swagged, stuccoed and pillarised preserved facades, and up under a new curved roof.

Rebuilding behind a listed facade is not at all unusual, particularly in heavily-conserved areas of central London.

What makes the London Pavilion difficult is that the rebuilding has to take place behind not one retained facade, but three, leaving a structure with little more strength or stability than a triangular house of cards.

The problem is compounded by the pavilion's location on an island site surrounded by three of the busiest roads in London and on top of the capital's second busiest underground station.

"Most of our competitors went for traditional scaffolding because it's a system composed of small pieces and easier to use and to modify on site," explained Trollope and Colls' construction director, Mr Peter John Holmes. "But because it's a weaker system it would have been far bulkier and have taken up more of the construction space."

Trollope and Colls was chosen from six contractors Grosvenor Square invited to tender for the Pavilion contract, and from a short list of two who were given a first interview, then a posed approach to the project.

"We chose Trollope and Colls because we felt their approach of breaking the building was the most satisfactory as it freed up space so we could work on the structure," explained Grosvenor Square's chairman Mr Paul Marber.

"It's not the cheapest solution, but it is the quickest and

most expedient, and could make the job some months shorter."

The temporary load-bearing steel frame Trollope and Colls will use is built on its own site, to be taken down as the new building is completed and therefore smaller. It is held back from the internal face of the facade and braced to it so as to allow sufficient room for the new structure to be built between the temporary frame and the retained outside wall.

"As the columns and beams of the new building are placed, the frame and facade, the new floors are attached over the top of the temporary frame. This means that the temporary frame can then be removed progressively from the bottom up, as the lower floors are completed, leaving the whole working space below free for fitting out and the new facade to be built on top of the frame before we could start on our tenders," said Mr Holmes.

"But we wanted the job because there's only one project like the London Pavilion in a lifetime, and we had to make the most of it," said Mr Holmes. "The contract to rebuild the Pavilion is worth £7m and Trollope and Colls is to be paid £1.2m for a subsequent £5m contract for fitting out the building. The first floors of the London Pavilion will open in summer 1988, and the top three floors early in 1989."

... and Billingsgate fish market

TAYLOR WOODROW MANAGEMENT CONTRACTING has been awarded a contract worth £12m by Citicorp Investment Bank to renovate old Billingsgate fish market building and create a financial securities trading hall. The building will be on six levels with the open plan trading hall on the ground floor, and office areas rising above around the perimeter with views down into the hall. The basement will

house two floors of additional trading space and facilities. Due for completion in the autumn, the work entails: renovation of the facade and roof to the style of the original 1870s design.

Trinkaus & Burkhardt

200 years of banking



1985: An exceptional year

Group Accounts 1985

Selected Data	in DM million	Change as against 1984
Total business volume	7,381	+ 2.2%
Balance sheet total	5,109	+ 3.2%
Credit volume	4,343	- 7.7%
Securities Holdings	1,248	+ 53.5%
Capital resources	219	+ 17.1%
Net interest	913	+ 6.3%
Net commission	772	+ 54.4%
Basic operating result	52.6	+ 20.9%
Pre-tax profit	63.4	+ 23.4%
Post-tax profit	29.4	+ 14.8%

Conversion to a KGaA, stock exchange floatation and our bank's bicentenary were the outstanding events of a year in which record profits were achieved. Against the background of deliberately restrained balance sheet growth, the bank was able to increase fee earning business strongly. Favourable market conditions contributed to a rise of more than 50% in securities transactions and the volume of foreign exchange dealing with customers doubled. Net commission income grew by 54% and thereby reached 85% of net interest – an indication of Trinkaus & Burkhardt's pronounced merchant banking character. The General Partners have proposed that dividends of DM 14 million, or DM 8 per nominal DM 50 share should be paid out of the 1985 profit; our new shareholders are entitled to a half year's dividend.

PUTTING CAPITAL TO WORK

Trinkaus & Burkhardt, Königsallee 21/23, 4000 Düsseldorf 1, Telephone (0211) 93111
Düsseldorf - Essen - Frankfurt - Munich - Stuttgart - Luxembourg - Zurich

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Financial Times Tuesday May 27 1986

Scottish Widows' Group

PO Box 999, Edinburgh EH1 5AU

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FOREIGN EXCHANGES

Strong dollar lacks conviction

BY COLIN MILLHAM

THE DOLLAR gained ground last week but without any great conviction. Technical considerations, inspired by chart followers, lent the currency support, but a number of unanswered questions restricted the volume of trading on the foreign exchanges.

Mr Gerald Corrigan, president of the Federal Reserve Bank of New York, warned about the danger of a sharp slide in the value of the dollar and suggested a yellow light is flashing for the currency, in a speech echoing sentiments expressed in recent months by Mr Paul Volcker, chairman of the Federal Reserve Board.

Dealers also noted that Mr James Baker, US Treasury Secretary, in testimony before a Senate committee, made no mention of the dollar's value against the yen and Denmark, conceding instead on the need to boost the value of the Canadian dollar. Talks on improving trade between the US and Canada began last week.

It has been assumed that Mr Baker spoke for the Reagan Administration when suggesting that a fall in the value of the US dollar would be welcomed. At times this has appeared to

£ IN NEW YORK

deficit widened to \$14.52bn from \$12.49bn. The April trade figures will be published on Friday.

Rather unexpectedly growth in first quarter US gross national product was revised up to 3.7 per cent from 3.2 per cent last week, against expectations of a downward revision to about 2.5 per cent to 2.8 per cent. This provided only a limited boost for the dollar, however, as the upward revision was largely the result of stockbuilding and defence spending, and is not expected to continue at a high level in the second quarter.

Evidence of this was provided by April durable goods orders, published two days after the GNP revision. Orders fell 0.8 per cent, compared with forecasts of a 0.5 per cent cut, but this reflected a cut in defence orders.

Non-defence durable orders rose 2.0 per cent, suggesting further support to the dollar.

The US currency was also underpinned by news of a larger than expected rise of \$1.5bn in weekly US M1 money supply. A rise of about \$500m had been expected. The growth of M1, taking it \$11.5bn above target, is the latest in a more or less continual cut to US interest rates, particularly when the economy is showing good growth.

set the Government and the US central bank at odds but Mr Baker has changed his tone of late, still denying there is a target value.

The Federal Reserve will not join in any concerted intervention on the foreign exchanges, unless the dollar falls much further, but the threat of the central banks in the US, Japan and West Germany intervening will mean that any renewed decline by the dollar in the second half of the year will be much more gradual than in the first.

The rather heated remarks about exchange rates, by officials in Washington and Tokyo, heard earlier this year, have ceased as the dollar has stabilised. But the fundamental problem of trade imbalance between the US and Japan remains.

In March the overall US trade

CURRENCYMOVEMENTS

OTHER CURRENCIES

May 23	Bank of England Index	Morgan Guaranty Change%	May 23	£	\$
Sterling.....	75.8	-15.3	1,264.3	1,266.50	8,800.00-8,810.00
U.S. dollar.....	116.7	+6.8	1,074.0	1,077.00	8,800.00-8,810.00
Canadian dollar.....	80.2	+1.7	1,034.0	1,035.00	8,800.00-8,810.00
Belgian Franc.....	94.7	-7.6	1,111.0	1,121.00	8,800.00-8,810.00
Danish Krone.....	122.0	+1.2	1,028.0	1,029.00	8,800.00-8,810.00
Swiss Franc.....	158.6	+16.9	1,040.0	1,050.00	8,800.00-8,810.00
Guilder.....	132.9	-8	1,040.0	1,040.00	8,800.00-8,810.00
French franc.....	45.9	-15.8	1,040.0	1,040.00	8,800.00-8,810.00
Yen.....	204.1	-49.6	1,040.0	1,040.00	8,800.00-8,810.00

* Setting point.

POUND SPOT—FORWARD AGAINST POUND

May 23	Day's spread	Close	One month	2 months	3 months	4 months	5 months	6 months	12-month
US.....	1,480.0-1,488.0	1,485.0-1,495.0	2.20-2.30 pm	2.24	1.05-1.06pm	2.21			
Canada.....	1,480.0-1,484.0	1,482.0-1,484.0	2.20-2.30 pm	2.24	1.05-1.06pm	2.21			
Nethlnd.....	1,31-1,31.5	1,31-1,31.5	11-11 pm	4.12	4.23-4.31pm	4.15			
Belgium.....	1,20-1,20.5	1,20-1,20.5	11-12 pm	4.22	4.32-4.34pm	2.19			
Denmark.....	1,20-1,20.5	1,20-1,20.5	11-12 pm	4.22	4.32-4.34pm	2.19			
Portugal.....	1,140-1,140	1,140-1,140	11-11 pm	4.00-4.05 pm	4.00-4.05 pm	0.10pm-0.10ds			
Spain.....	216.17-216.37	224.00-227.02	80-81.50c	10.58	230-240.00ds	9.58			
Norway.....	11.42-11.42	11.53-11.54	21-22c	5.73	4.60-4.70ds	5.23			
France.....	10.79-10.84	10.82-10.84	3.2-3c	3.05	7.7-7.7pm	2.65			
Sweden.....	10.20-10.20	10.24-10.24	3.2-3c	3.05	7.7-7.7pm	2.65			
Austria.....	23.75-24.04	24.00-24.04	11-11 pm	5.32	5.31-5.35pm	4.55			
Switz.....	2,804.2-2,822.2	2,811.2-2,822.2	11-11 pm	5.58	5.37-5.40pm	5.22			

Belgian rate is for convertible francs. Financial franc 70.35-70.45.

Six-month forward dollar 1.89-1.94c pm. 12-month 3.05-3.96c pm.

FORWARD RATES AGAINST STERLING

Spot	1-month	3-month	6-month	12-month
Dollar.....	1,496.0	1,492.0	1,495.0	1,497.0
D-Mark.....	3,405.0	3,386.0	3,390.0	3,392.0
French Franc.....	1,000.0	1,000.0	1,000.0	1,000.0
Dutch Guilder.....	2,403.0	2,421.0	2,421.0	2,421.0
Irish Punt.....	1,000.0	1,000.0	1,000.0	1,000.0
Italian Lira.....	1494.21	1477.01	1,477.01	1,477.01

Changes are for Ecu, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

EMS EUROPEAN CURRENCY UNIT RATES

Ecu central rates	Currency against Ecu	% change from central	% change adjusted for divergence	Divergence limit	May 23	Short term	7 days	1 month	3 months	6 months	Six months	One year
Belgian Franc ...	43,976.1	43,976.8	+0.67	+0.67	43,976.8							
German D-mark	2,132.44	2,132.44	+0.63	+0.69	2,132.44							
French Franc ...	6,952.9	6,952.93	-1.49	-1.49	6,952.93							
Dutch Guilder	2,403.0	2,421.0	+0.51	+0.51	2,421.0							
Irish Punt	1,000.0	1,000.0	-0.68	-0.68	1,000.0							
Italian Lira.....	1494.21	1477.01	-1.23	-1.23	1,477.01							

Changes are for Ecu, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

MONEY MARKETS

Caution follows rate cuts

NATIONAL Westminster Bank led a round of base rate cuts last Thursday. Other clearing banks followed on Friday, and were joined by little-known banks, in making the move at that time.

On the other hand it could be said that the stage had already been set for the move, by the announcement on the previous Friday of fall to 3 per cent in UK inflation and the recent downward figures on economic growth.

Figures published on Wednesday showed first-quarter growth in UK gross domestic product of only 1 per cent and on the same day the National Institute of Economic and Social Research said high interest rates were damaging Britain's economic prospects.

WEEKLY CHANGE IN WORLD INTEREST RATES

May 23	change	May 23	change	
London Base rates	10	10	10	
2 day interbank	10	10	10	
Smith Interbank	10	10	10	
Bank of England	9.4560	10.1414	9.4560	10.1414
Band 1 Bills	9%	9%	9%	
Band 2 Bills	9%	9%	9%	
Band 3 Bills	9%	9%	9%	
3 Mth. Treasury Bills	9.57	+0.01	9.57	+0.01
5 Mth. C.D.	9.75	-0.08	9.75	-0.08
FRANKFURT	5.5	-	5.5	-
Paris Intervention Rate	7%	-	7%	-
One mth. Interbank	7%	-	7%	-
Three month	7%	-	7%	-
PARIS	5.5	-	5.5	-
Intervention Rate	7%	-	7%	-
One mth. Interbank	7%	-	7%	-
Three month	7%	-	7%	-
TOKYO	5,623.75	+0.0025	5,623.75	+0.0025
One month Bills	4,623.25	4,623.25	4,623.25	4,623.25
Three month	7%	-	7%	-
AMSTERDAM	6.13	-	6.13	-
One month	6.13	-	6.13	-
Three month	6.13	-	6.13	-
DUBLIN	10.14	-	10.14	-
One month	10.14	-	10.14	-
Three month	10.14	-	10.14	-

London 1-bill mature in up to 34 days, band 2 bills 56 to 33 days and band 3 bills 64 to 61 days. Rates quoted represent Bank of England buying or selling rates with the money market. In other centres rates are generally deposit rates in the domestic money market and their respective changes during the week.

MONEY RATES

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WORLD STOCK MARKETS

EUROPE

Dominated by plunge in Paris

A PLUNGE by the French stock market yesterday dominated trading on the European bourses, which was otherwise depleted by the absence of UK and US investors due to market holidays.

Paris suffered its sharpest one-day fall since the Socialists gained power in 1984 as many domestic investors were unsettled by last week's trade and employment data while the recent spate of capital increases by the state banking sector and the prospects of more in June raised fears over short-term liquidity.

Trading was extended for two hours to cope with the heavy volume although some issues were untraded because of heavy sell orders. Foods sustained some of the largest declines with BSN, which last week won control of Général Biscuit, shedding FF 230 to FF 3,400. Carrefour lost FF 193 to FF 3,380.

Among car industry stocks, Peugeot finished FF 80 down at FF 872 and Michelin retreated FF 285 to FF 2,180.

Bouygues reversed an opening advance to finish FF 12 lower at FF 1,080, while unmatched orders prevented trade in Colas and Dumez.

Among engineers Dassault declined FF 140 to FF 1,400 and Matra weakened FF 90 to FF 2,070.

Retailers displayed some resistance to the downturn with Redoute FF 20 off at FF 1,830 but Galeries Lafayette and Printemps were untraded due to large sell orders.

The stocks of many foreign, notably US, companies were mainly higher.

The UK and US market closures weighed heavily on Frankfurt although the firm tone of the dollar aided some export dependent stocks. The Commerzbank index retreated 11.8 to 1,989.3.

Among the car makers, Daimler lost DM 10 to DM 1,343 while BMW surged DM 9 to DM 585 and Volkswagen edged 50 pfds higher to DM 571.

Hoechst led the chemicals sector lower with its DM 5.50 decline to DM 277.50 while among blue-chip electricals Siemens retreated DM 2.50 to DM 622.50. Leading computer group Nixdorf moved against the trend with its DM 2 advance to DM 585.

Allianz, which announced a 7.6 per cent rise in new business for the first four months of the year fell DM 10 to DM 2,440. Among the banks, Deutsche Bank lost DM 5 to DM 797 and Commerzbank, which traded ex its DM 15.50 dividend, lost DM 8 to DM 316. Bayer-

ische Vereinsbank closed DM 23 cheaper at DM 535 ex its one-for-11 rights issue at DM 375.

The bond market was mixed to lower under the impact of the record DM 4 two-tranche government bond. Dealers said the terms on the new federal 30 and 10-year loan stock were so tight that the paper could only be sold to overseas investors.

The Government has not brought a maturity as long as 30 years in the post war period and almost all issues during the past eight years have been for 10 years or less. The new offer depressed the recent 6 per cent 1988 federal government bond, which shed 40 basis points to 101.80.

The Bundesbank sold DM 41.8 per cent of domestic paper after sales of DM 34.3m on Friday.

Amsterdam lost most of its post-election enthusiasm. Internationals were weaker due to the absence of many foreign buyers. Unilever retreated F13 to F1 466 while Akzo shed F1 3.10 to F1 174.20. Philips held up well with its 50 cent decline to F1 59.20, while KLM, expected to report a fall in profits tomorrow, dipped F1 1.30 to F1 51.

Banks suffered widespread losses, with ABN leading the way with a F1 8 drop to F1 589. NMB dipped F1 2 to F1 214 and Amro declined F1 1.30 to F1 112.20.

NMU lost F1 2 to F1 344 amid plans to take over the periodicals unit of publisher Kluwer. Elsevier, however, moved against the trend with its F1 1 rise to F1 212.

Profit-taking dominated Brussels. Last week's government attempts to curb the budget deficit failed to have much of an impact yesterday.

Bellwether Petrofina was unchanged at BF 8,000, while retailer GB Inno BM posted one of the few gains with its BF 80 advance to BF 7,860.

Milan suffered a technical downturn ahead of the 1 percentage point cut in the official discount rate to 12 per cent.

Fiat was actively traded F649 lower to L15,351, while Olivetti, also active, dropped L730 to L19,110.

Zurich was quiet with small movements in banks, insurers and financials.

Stockholm gained ground despite the threat of a major industrial dispute in the engineering industry which could halt national car production.

Thin Oslo trading saw strong gains for insurance stocks.

CANADA

INDUSTRIALS proved one of the strong points in Toronto although volume was light due to the closure of Wall Street for the Memorial Day holiday.

Dome Petroleum was actively traded 25 cents lower to C\$1.15 after a 15 cent decline on Friday.

Montreal was mixed with utilities slightly firmer.

TOKYO

Record high despite late caution

DEMAND for biotechnology stocks and likely merger and acquisition targets drove Tokyo to another record yesterday, writes Shigeo Nishiwaki of *Jiji Press*.

The Nikkei average rose 12.17 to close at 16,409.49 after gaining 106 points at one stage in the morning. Volume totalled 497m shares, compared with 728m last Friday.

The index has soared over 700 points in the last four sessions. It opened sharply higher yesterday, but the firm trend tapered off later, reflecting concern about high prices. Advances led declines by 424 to 380, with 164 issues unchanged.

The upsurge last week was sparked by increasing numbers of ruling Liberal-Democratic (LDP) members showing they were in favour of holding a "double election" of both chambers of the Diet (parliament). Many investors forecast the LDP would win the poll and that the Government would adopt a package of revisionary measures beforehand.

The market thus performed better than expected, with buying concentrated on domestic demand-related and blue-chip stocks.

The bullish undertone persisted yesterday. Domestic demand-linked constructions, foods, chemicals and biotechnology issues were sought widely in early trading. Biotechnology stocks accounted for five of the 10 most active issues.

Speculative stocks were also favoured. Sato Kogyo topped the active list with 16.93m shares changing hands and increased Y7 to Y520 on rumours of buying by speculators. Kawasaki Kisen, second busiest with 12.14m shares, ended Y2 at Y196.

Kyowa Hakko rose Y70 to Y1,860 on expectations for development of biotechnology-based new pharmaceuticals. Takeda Chemical climbed Y80 to Y1,510 due to the sales potential of its anti-sensitivity drug. Mitsubishi Chemical Industries advanced Y24 to Y742.

Toyama Chemical added Y41 to Y959, while Banyu Pharmaceutical gained a maximum Y100 to Y1,090 and Tokyo Tanabe the Y200 limit to Y1,390. Conversely, Kuraray shed Y40 to Y1,910 on profit-taking after having led biotechnology stocks last week.

Fregold lost 25 cents to R34 as Lorraine retreated 20 cents to R11.80. Vaal Reefs finished at its low for the day of R211.50, a drop of R2.

its biotechnology division and its entry into optical disks.

Bonds were traded mainly by securities companies and banks, as institutional investors remained on the sidelines due to a lack of fresh incentives.

Bond futures weakened, boosting the yield on the benchmark 6.2 per cent government bond due in July 1995 from 4.835 to 4.835 per cent. By contrast, the yield on the 5.1 per cent government bond maturing in March 1996 dropped from 4.925 to 4.895 per cent, indicating the issue will become a bellwether bond.

AUSTRALIA

HEAVY TRADING in BHP and persistent demand for quality industrial stocks boosted Sydney and added 13.3 to the All Ordinaries index, which closed at 1,204.6.

BHP added 10 cents to A\$8.60 in brisk turnover as Bell Resources' partial takeover bid entered its last day today. BHP accounted for 15.7m of the total 57.7m shares traded.

Bell held steady at A\$4.15, while its parent Bell Group dipped 10 cents to A\$4.50. Elders IXL added 15 cents to A\$4.35, while Adelaide Steamship, still considered short of BHP shares in an options agreement with Bell, added 20 cents to A\$12.80 after an early AS13.

HONG KONG

PROPERTY issues were in the spotlight in Hong Kong ahead of today's government land auction, which it is thought will confirm a growing view that the sector is entering a consolidation phase. The Hang Seng index fell 4.05 to 1,811.87 and the Hong Kong index dipped 2.48 to 1,126.70.

Cheung Kong, a likely bidder for the prime government site, retreated 20 cents to HK\$21.20, while 10-cent falls were reserved for Hongkong Wharf at HK\$7.15 and SHK Properties at HK\$12.50.

SINGAPORE

INSTITUTIONAL support and steady buying by central provident fund investors injected new life into Singapore and the Straits Times industrial index added 15.06 to 616.88.

Promet, the most active with 685,000 shares traded out of a total session volume of 10.07m, added 3 cents to 29 cents, while Sime Darby gained 4 cents to S1.21 in heavy turnover.

SOUTH AFRICA

MARKET HOLIDAYS in the US and Britain reduced the level of trading in Johannesburg and gold shares finished easier.

Fregold lost 25 cents to R34 as Lorraine retreated 20 cents to R11.80. Vaal Reefs finished at its low for the day of R211.50, a drop of R2.

Notice to members C&G Mortgage Rates Down

Mortgages completed after 1st January 1982
In accordance with the Mortgage Conditions notice is given of the following Mortgage Base Rates effective from 1st June 1986:

C&G Base Rate 1:	11%
C&G Base Rate 2:	11%
C&G Base Rate 3:	10.75% (Cheltenham Goldloan)

These reductions also apply to mortgage offers already made but not yet completed.

Under the Annual Instalment Review procedure interest charged will be reduced as shown above, but there will be no change in borrowers' monthly mortgage payments.

All changes in mortgage rates during 1986, whether up or down, together with the change in the basic rate of income tax, will be taken into account when calculating new monthly mortgage payments payable from March 1987.

All other Mortgages

Borrowers will receive notice shortly of their revised instalments and rates of interest in accordance with the terms of their Mortgage Deeds.

C&G Cheltenham & Gloucester Building Society

Chief Office: Cheltenham House, Clarence St, Cheltenham, Gloucestershire, GL50 3JR. Tel: 022 36161.

BASE LENDING RATES

ABN Bank	10%	Flinders Group	10%
Allied Irish Bank	10%	First Nat. Fin. Corp.	10%
Bank of America	10%	First Nat. Bank	10%
American Express	10%	Robert Fleming & Co.	10%
Amro Bank	10%	Robert Fraser & Co.	10%
Henry Aldrich	10%	Grindlays Bank	10%
Associates Corp Corp	11%	Guinness Mahon	10%
Banco de Bilbao	10%	Hambros & Co.	10%
Bank of Edinburgh	10%	Hill Samuel	10%
Bank Leumi (UK)	10%	Hobbs & Co.	10%
Bank Credit & Commerce	10%	Hongkong & Shanghai	10%
Bank Credit Suisse	10%	Knowles & Co. Ltd	10%
Bank of Ireland	10%	Lloyd's Bank	10%
Bank of India	10%	Edward Mannion & Co.	10%
Bank of Scotland	10%	Mase Westpac	10%
Bank Beige Ltd	10%	Mitroff & Scott	10%
Barclays Bank	11%	Morgan, Grenfell & Co.	10%
Beneficial Trust Ltd	11%	Mount Credit Corp. Ltd	10%
Brighton & Hove	10%	National Bank of Kiflval	10%
Brown Shipley	10%	National Girobank	10%
CB Bank Nederland	10%	National Westminster	10%
Canada Permanent	10%	Northern Bank Ltd	10%
Cayzer Ltd	10%	Northumbrian Building Society	10%
Cedar Holdings	10%	Norwich & Peter	10%
Charterhouse Japlet	10%	PA Fimma, Ltd (UK)	10%
Citibank NA	10%	Prudential Trust Co.	10%
Citibank Savings	10.75%	Regent Securities	10%
City Merchant Bank	10%	Rothschild & Sons	10%
Commerzbank	10%	Royal Bank of Scotland	10%
C. E. Coates & Co. Ltd	10%	Royal Trust Co. Canada	10%
Com. Bk. N. East	10%	Standard Chartered	10%
Consolidated Credits	10%	Trustee Savings Bank	10%
Continental Trust Ltd	10%	United Bank of Kuwait	10%
Co-operative Bank	10%	United Mutual Bank	10%
The Cyprus Popular Bk	10%	Wingate Bros. Corp.	10%
Duncan Lavelle	10%	Whiteway Capital Corp.	10%
E. T. Trust	10%	Yorkshire Bank	10%
Exeter Trust Ltd	10%		

• Members of the Accepting House Committee. * 7% margin on £10,000-£20,000. At rates of 10.5% to 11.5% when £10,000+ requiring deposit. + Call deposits £1,000 and over. £10,000+ £1,500. £20,000+ £2,000. £30,000+ £3,000. £40,000+ £4,000. £50,000+ £5,000. £60,000+ £6,000. £70,000+ £7,000. £80,000+ £8,000. £90,000+ £9,000. £100,000+ £10,000. £110,000+ £11,000. £120,000+ £12,000. £130,000+ £13,000. £140,000+ £14,000. £150,000+ £15,000. £160,000+ £16,000. £170,000+ £17,000. £180,000+ £18,000. £190,000+ £19,000. £200,000+ £20,000. £210,000+ £21,000. £220,000+ £22,000. £230,000+ £23,000. £240,000+ £24,000. £250,000+ £25,000. £260,000+ £26,000. £270,000+ £27,000. £280,000+ £28,000. £290,000+ £29,000. £300,000+ £30,000. £310,000+ £31,000. £320,000+ £32,000. £330,000+ £33,000. £340,000+ £34,000. £350,000+ £35,000. £360,000+ £36,000. £370,000+ £37,000. £380,000+ £38,